

ملک و معاش

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,664

Tuesday July 2 1985

D 8523 B

Why the TWA hostage story is far from over, Page 20

Adm. ...	10	Indones. ...	2500	Paraguay ...	10
Belgium ...	10	Japan ...	1000	Peru ...	10
Canada ...	10	Korea ...	1000	Spain ...	10
France ...	10	Malaysia ...	1000	Switzerland ...	10
Germany ...	10	Philippines ...	1000	Thailand ...	10
Greece ...	10	Singapore ...	1000	Turkey ...	10
Hong Kong ...	10	Taiwan ...	1000	U.S.A. ...	10
Italy ...	10	U.K. ...	1000		

## World news Business summary

### Israel will free 300 Lebanese prisoners

Israel will release 300 of the 735 Lebanese prisoners held in Attit jail within 48 hours following the release of the 39 American hostages from Beirut.

The 10-member Israeli inner cabinet will allow the remaining prisoners to return to Lebanon by the end of the week.

The committee responsible for defence and security emphasised that their decision was not related to the arrival of the hostages at the U.S. air force base at Wiesbaden, West Germany. Page 22

### U.S. print for FT

The Financial Times was preparing to print in the U.S. for the first time last night - adding Bellmawr, New Jersey, to its London and Frankfurt printing centres - in a move to improve distribution and increase circulation in North America.

### Bomb target

A bomb wrecked the British Airways office in Madrid, killed a woman and injured 25 people but Spanish police believe the target was the TWA office on the floor above. Page 2

### Terrorist charges

A man accused of causing the Brighton explosion that killed five and injured UK Prime Minister Margaret Thatcher was remanded along with six others on terrorist charges after a brief court appearance at Lambeth, London.

### African leader dies

John Pokela, leader of the anti-apartheid Pan-Africanist Congress, has died in a Harare hospital. Pokela spent 13 years in South Africa's Robben Island jail for his nationalist activities and had lived in exile in Tanzania since 1961.

### Hawke challenged

Australian Prime Minister Bob Hawke faced 30,000 farmers outside parliament in Canberra demonstrating against his plans to introduce a capital gains tax and a 12.5 per cent consumption tax. Page 3

### Strike halts vote

A strike ballot among black workers at South African gold mines was disrupted when 20,000 miners walked out. Page 3

### Athens bomb attack

A bomb destroyed a car belonging to U.S. military personnel outside an Athens hotel.

### Emergency ends

The six-month state of emergency imposed by the French Government in the troubled South Pacific territory of New Caledonia has ended.

### Polish shops filled

Polish butchers shops bulged with extra supplies of quality ham and sausage, government-regulated prices rose by 15 per cent and solidarity calls for protest strikes.

### Airbuses arrive

China has taken delivery of the first of three A-310 medium-range Airbus for use on its Asian routes. The third aircraft will be delivered next May.

### Gulf raids resume

Irish aircraft attacked a Kurdish refugee camp to end a 15-day halt to Gulf war raids on Iranian civilian targets.

### HK law plan

Work has begun in Peking on drafting a special law for Hong Kong after the British colony reverts to China in 12 years. The law will allow Hong Kong to maintain its present social and economic system for at least 50 years after the handover.

### Rush to buy Axel Springer shares

WEST GERMAN and foreign investors rushed to buy shares in the Axel Springer newspaper group in a DM \$50m (\$182m) private share placement that was heavily oversubscribed. Page 23

WALL STREET: The Dow Jones industrial average closed up 1.88 at 1,371.14. Page 46

LONDON blue chips staged a confident display with the FT Ordinary index closing at the day's best level of 925.2, a rise of 13.9. Gills improved. Page 46

TOKYO shares edged back from the record set on Saturday with a 4.02 point fall in the Nikkei-Dow market average to 12,918.03. Page 46

DOLLAR was firmer in London, rising to DM 3.041 (DM 3.028). FF 2.2825 (FF 2.2375) and SFr 2.5485 (SFr 2.5395) but fell to Y247.9 (Y248.2). On Bank of England figures the dollar's index rose to 143.9 from 143.7. Page 39

STERLING showed a weaker tendency in London, losing 45 points against the dollar to close at \$1.2955. It also declined to FF 2.2825 (FF 2.2375) and SFr 2.5485 (SFr 2.5395) but fell to Y247.9 (Y248.2). The pound's exchange rate index fell 0.1 to 81.2. Page 39

GOLD: In New York the August Comex settlement was \$310.80. Gold fell \$4.50 on the London bullion market to \$313.25. It also fell in Zurich to \$314.00. Page 38

COFFEE prices in London were pushed down by heavy tendering of supplies against long positions in the expiring July contract. The September position fell \$23 to \$1.912 a tonne, on top of last week's \$20.50 fall. Brazilian coffee rules. Page 38

PHILIPPINE central bank has cut five years on its short-term domestic borrowings in an attempt to ease pressure on interest rates generally. Page 28

EURODOLLAR bond market rally continued but new issues did not fire the imagination of investors. Page 23; FT International Bond Service. Page 24

FIRST ECU travellers cheques will go on sale in Italy in the next few weeks. The consortium of banks launching the cheques expect them to be cashable in banks and leading hotels and hope to extend their acceptability worldwide. Page 24

ICI, British chemical group, obtained what was believed to be the lowest ever interest rate for a corporate borrower in its first drawing under a \$400m Euronote facility. Page 23

LUFTHANSA, West German airline already ordering a fleet of A-320 and A-300 Airbus, is buying a fleet of Boeing 737-300 short-haul jets for earlier delivery to replace ageing 737s. The deal for 10 737-300s and an option on 10 more is worth over \$500m. Page 5

SCOTTISH & NEWCASTLE, UK brewer, stepped up its pre-tax profits £10m (\$12.7m) to £65.2m in 1984-85 thanks to strong growth in its hotels division. Lex, Page 22; Page 26

BURMAN OIL subsidiary Sericol bought the U.S. ink manufacturer Advance Process Supply for \$25m. Page 28

TATA Iron and Steel, India's only private sector steel group, more than quadrupled net profits to Rs 847.4m (\$84.4m) in the year to March. Page 28

CANADIAN asbestos mines are to study the feasibility of pooling operations to improve their financial position and competitiveness on world markets. Page 24

BMW, West German prestige car maker, says its sales have almost recovered from the setback caused by doubts over new emission controls and output this year is likely to be a record. Page 23

AIR AFRIQUE, financially troubled multinational airline, is not on the verge of bankruptcy, according to its outgoing head, who produced evidence of a recovery. Page 28

## Thorn EMI chief quits as profit forecast is cut

BY GUY DE JONQUIERES IN LONDON

THE HEAD of Thorn EMI, Britain's leading consumer electronics group, resigned yesterday, as the company issued a warning that profits for the year to March 31 would be lower than the previous year.

Mr Peter Laister, who was appointed chairman only 15 months ago, has been replaced by Sir Graham Wilkins, a 61 year old former chairman of Beecham Group. Sir Graham steps up from the non-executive position of deputy chairman.

The group also announced reorganisation measures at Ferguson, its consumer electronics division, and Immos, the microchip manufacturer which it purchased from the Government last year. The measures, which include 1,000 job losses at Ferguson and management changes at Immos, will require provisions in its accounts.

In addition, Thorn EMI disclosed that technical problems at Immos' U.S. plant had limited production of some components and delayed the introduction of new ones. Though the problems are said to have been cured, as many as a third of the static memory chips made until recently may be defective. These are Immos' best-selling products and

provided two thirds of its profits last year.

Thorn EMI, which is bringing forward publication of its annual results to next Friday, said it planned to maintain its dividend for the year by recommending an unchanged final payment. Its share price, which has fallen steeply since early last year, closed at 367p yesterday, up 12p.

Share prices of most leading UK electronics manufacturers have fallen sharply on the London Stock Exchange since the start of the year. They have been under particular heavy pressure in the last week after a gloomy first-half profits forecast from Rascal and growing unease about imminent results from STC.

Yesterday's moves at Thorn EMI follow harsh criticism of the company's performance since Mr Laister became chairman 15 months ago. Investor confidence had been shaken by the company's unsuccessful merger approach to British Aerospace in May last year and by the purchase of Immos, which has suffered from the slump in the world semiconductor market.

Thorn EMI's pre-tax profits fell 26 per cent to £40.2m (\$50m) in the six months to September 30. In the year ended March 31 1984, its profits were £156.8m on turnover of £2.82bn. Last year's dividend was 17.5p per share.

Sir Graham Wilkins said yesterday's changes had not resulted from any direct pressure from financial institutions. "The board did not feel the company was being run in the best interests of the shareholders," he said. "It seems reasonable enough to say that if you're chairman and chief executive, we all know where the buck stops."

Sir Graham planned to stay on as both chairman and chief executive until the company had tackled its most pressing problems, though he expected to relinquish the latter position in due course. Mr Colin Southgate, appointed Thorn EMI's managing director in April, remains in the job.

Dr Richard Petritz, Immos' deputy chairman and one of its three founders, and Mr John Heighley, its chief operating officer, have been relieved of their executive duties. Further management changes and substantial actions to cut costs at Immos' U.S. operations are expected shortly.

Immos is ending manufacture of

Continued on Page 22  
Thorn blames itself, Page 7;  
Lex, Page 22

## Strikes to close Israeli air and sea ports

BY DAVID LENNON IN TEL AVIV

THE ISRAELI economy will be paralysed today and its air and sea ports closed by a 24-hour warning strike called by trades unions in protest at the new economic austerity programme which they say places an unfair burden on wage earners.

After marathon 20-hour session, the Cabinet yesterday adopted a broad-based programme designed to fight the nation's hyper-inflation through \$750m cuts in the \$35bn budget, a three-month wage and price freeze and an 18.8 per cent devaluation of the shekel.

The Government also hopes that by adopting tough measures it will have convinced the U.S. that it is dealing seriously with the economy and is therefore worthy of receiving the \$750m in emergency economic aid for this year which has been approved by Washington but not delivered.

Mr Shimon Peres, the Prime Minister said yesterday that the alternative to the stabilisation programme was a collapse of the economy, which also suffers from declining foreign currency reserves and a 50 per cent current account deficit in the balance of payments. He appealed to the nation to back the Government's programme.

The powerful Histadrut trade union federation responded by calling a one-day national strike from 6am today. Mr Israel Kessar, the secretary general, said he wanted the Government to negotiate with the unions and not impose economic measures through emergency regulations.

The unions are willing to continue with the voluntary wages and prices pact which has been in force since November, but the Government has opted for coercion in the face of the refusal of industrialists to continue with the voluntary agreement.

Price of basic commodities and services rose by up to 80 per cent, with the prices of other goods and services being increased by up to 35 per cent. In response, the Government will use emergency regulations to impose a three-month price freeze.

Wages will also be frozen after a compensation is paid to workers for inflation in May and June. They will not receive any compensation in July and August.

The Cabinet also approved a one-time supplementary income tax levy of 8.3 per cent on corporations and the self-employed; a tax is also to be levied on luxury homes and apartments.

Mr Yitzhak Mordechai, the Finance Minister, said that while these were very tough measures, they would bring inflation down to single figures by September, compared with the 20 per cent recorded last month.

The Knesset was expected last night to approve the programme which was presented to the house by Mr Mordechai. The Government said it regarded the vote as a vote of confidence, thus dismissing the opposition parties which had earlier tabled no confidence motions.

Experiencing economic déjà vu, Page 3; Release for Shias, Page 22

## Romanov dropped from Politburo

By Patrick Cockburn in Moscow

MR MIKHAIL GORBACHEV, the Soviet leader, moved yesterday to assert this full authority within the Politburo by dropping from the leadership Mr Grigory Romanov, his rival in the succession to President Chernenko.

Mr Gorbachev is widely expected to become President of the Soviet Union as well as head of the party when the Supreme Soviet, the country's parliament meets today in Moscow.

The resignation of Mr Romanov, 62, on "health grounds" was announced after a meeting of the Communist Party Central Committee yesterday.

His departure shows that Mr Gorbachev has gained the complete control of the 13-member Politburo he needs to carry through the radical economic reforms he has advocated.

This was further underlined yesterday by the election of Mr Eduard Shevardnadze, the Communist Party leader in the southern republic of Georgia to full Politburo membership. He has been a strong protagonist of economic change.

Mr Gorbachev has now appointed four new members of the Politburo since he took power last March. The strengthening of his support within the ruling body is significant because the Politburo controls appointments to senior government posts. Here, Mr Gorbachev wants to place more men committed to economic change.

## Brussels to study CAP reform plan

BY IVO DAWNAY IN BRUSSELS

OUTLINE proposals for the most radical reform of the EEC's Common Agricultural Policy (CAP) since its inception more than 20 years ago are to be put to the 14-member European Commission tomorrow.

The highly confidential plans come in a draft discussion document - Perspectives for the CAP - which is intended to form the basis for a major public debate on the restructuring of EEC farming up to the year 2000.

But its contents are so controversial that intensive discussions are already under way between the Commissioners' private staffs over whether elements in the Green Paper (discussion document) should be toned down. Any amendments, however, are unlikely to alter its broad objectives - the use of a strong price restraint policy to cut surpluses.

Much of the paper is also certain to provoke a storm of protest from the farmers' lobby. They will claim that the proposals breach Article 29 of the Treaty of Rome which requires the Commission to defend and increase farm incomes.

The discussion document argues, however, that incomes rises achieved by increased guaranteed prices, together with open-ended commitments to buy up product surpluses, "can no longer be reconciled with economic and financial realities."

It goes on to warn that whatever approach is used for adjusting supply and demand, improved yields and a slowdown in increases in output and incomes will force a major structural adjustment for Community agriculture.

The paper insists: "This would not be possible without an outflow of labour and, to a lesser extent, of land from traditional agricultural production."

Other important changes announced yesterday include the appointment of two new party secretaries, which are key positions within the secretariat of the Communist Party Central Committee. They are Mr Lev Zaikov, the party leader in Leningrad and Mr Boris Yeltsin, formerly party secretary in charge of construction industries. It is not known who gets Mr Romanov's old job in charge of defence industries.

The smoothness and speed with which Mr Gorbachev has taken hold of all the levers of power in the Soviet Union in less than four months has surprised diplomats in Moscow. He himself has emphasised

A new effort to reach agreement on immediate measures to streamline EEC decision-making is to be made by Community foreign ministers after the failure of heads of government to reach agreement at the Milan summit. (Page 22) Meanwhile, Mrs Margaret Thatcher, the British Prime Minister, will face an angry House of Commons today, disappointed at the summit outcome. Page 7

the application of new punitive levies in years of big harvests, restrictions on access guaranteed prices to the end of the season, co-responsibility levies or even quotas.

● Possible quantitative restrictions on the amount of any surplus product being eligible for export subsidies involving a major new requirement for producers to take a large share of financial responsibility for disposing of unsaleable surpluses.

● Consideration of a major renegotiation under the General Agreement on Tariffs and Trade allowing the Community to introduce some new protective measures in return for the dismantlement of others.

● Wide-ranging revisions to several existing regimes such as oils and fats, tobacco and beef, with a scheme to buy out farmers' rights to produce milk.

● Close examination of a number of projects for new markets and new products, such as the use of grains for bi-entanol production and encouragement for farmers developing new lines of fruit and vegetables.

Although many of the proposals stand little chance of meeting the approval of the farm ministers, the combination of radicalism and austerity that the options as laid out involve is clear evidence of the seriousness with which the Commission now views the growing costs of the CAP.

● Moderate economic growth is likely in Western Europe this year despite signs of a slowdown in expansion in most countries, the Union of European Community Industries (Unice), an employers' lobby group, said yesterday. Renter reports from Brussels.

Unice said it was unsure whether the signs of recent slowdown signalled the peak of the cycle or represented only a temporary check as domestic demand took over the momentum of growth from export demand.

Industrial investment was holding up well despite the high level of real interest rates.

Details, Page 2

## German growth forecast lifted

BY RUPERT CORNWELL IN BONN

EXPECTATIONS of a substantial pick up in the West German economy during the second quarter of this year were reinforced from two separate quarters yesterday.

The Munich-based IFO economic research institute spoke in its latest report of a "powerful" growth in GNP after the 1 per cent slide in the first quarter, attributable mainly to the harsh winter weather and consumer uncertainty created by the confusion over car exhaust standards.

IFO, which monitors economic activity on a particularly broad base, reckons that the second quarter should show a growth of 4.5 per cent from the same period of last year - which admittedly was held down by the protected strike in the engineering industry.

However, the institute warns that the continuing crisis in the building industry, despite the benefit it will draw from modest support in the budget package, would keep overall



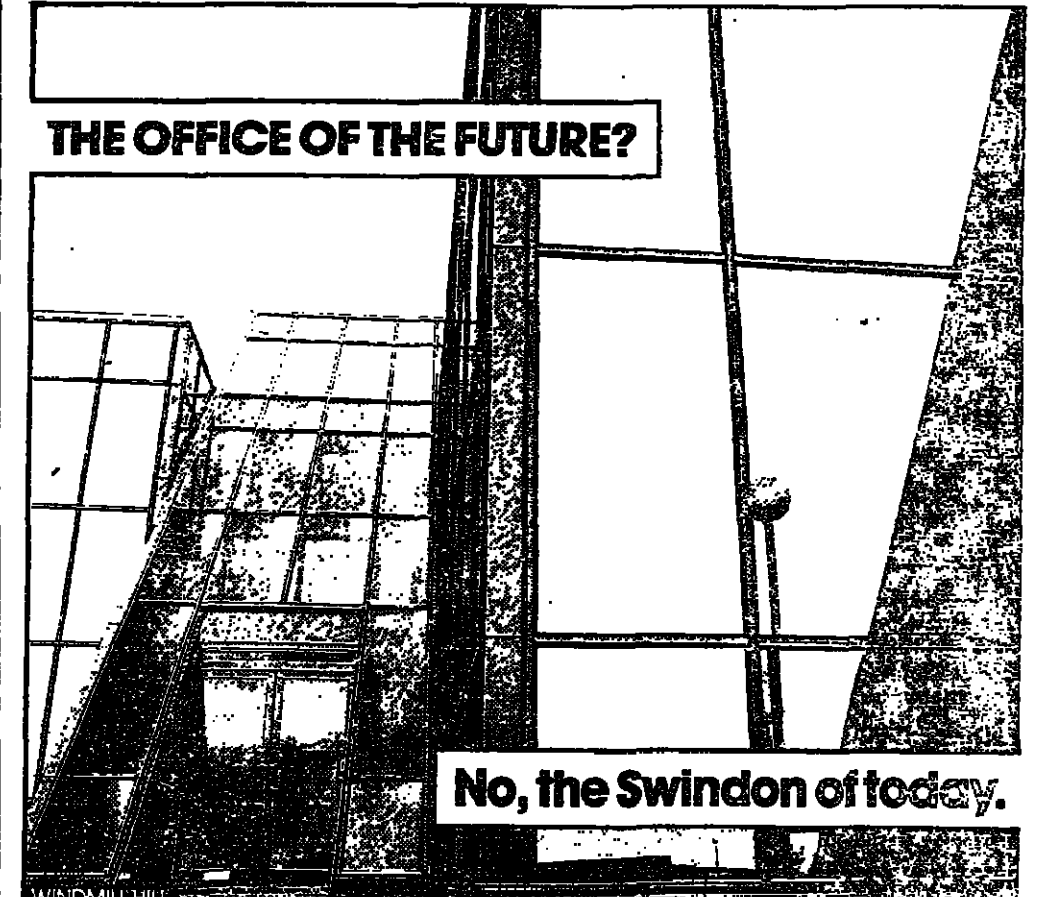
Herr Karl Otto Pöhl

Much the same forecast was made yesterday by Herr Karl-Otto Pöhl, the Bundesbank president, during the Cabinet deliberations on the 1986 Federal budget, in which as usual he took part.

After a disappointing first quarter, he insisted, the economy was now again moving ahead satisfactorily. No risk existed in the next few months of a jump in inflation from its current rate of just over 2 per cent, while the Bundesbank would use the scope offered it by the reduced budget deficit for 1986 of pushing interest rates down further, to underpin growth.

As previously announced, the budget provides for a 2.4 per cent growth in expenditure to DM 244bn (\$88.8bn), implying a new 1986 borrowing requirement of DM 24.9bn.

The Bundesbank's own profits, remitted to the Government and as such a great help in reducing the deficit, are provisionally assessed at DM 12.5bn for 1986.



Swindon is one of the fastest growing technology-based commercial areas, not only in the UK, but the whole of Europe. One of the strongest economies in the EEC, too.

For relocation or expansion, there's no question: Swindon is the place. At the centre of the Western Corridor, an hour from Heathrow by road and barely 50 minutes from London by train.

Overheads are low, productivity high, industrial relations are excellent and the quality of life in Wiltshire outstanding.

If you thought you had to wait - or pay through the nose - for the future, think again.

Get the Fact File. Contact: **JOIN THE SWINDON ENTERPRISE**  
Douglas Smith, Industrial Adviser, Civic Offices, Swindon.  
Tel (0793) 26161 or telex 444449.

Europe	2	Currencies	39
Companies	23, 24	Editorial comment	20
America	4	Eurobonds	23, 24
Companies	23, 24	Euro-options	43
Overseas	3	Financial Futures	39
Companies	26	Gold	39
World Trade	5	Int'l Capital Markets	23, 24
Britain	6, 7	Letters	21
Companies	28, 30-32	Lex	22
Agriculture	38	Management	12
Appointments	8	Market Monitors	46
Arts - Reviews	19	Man and Matters	20
World Guide	19	Money Markets	39
Commercial Law	35	Raw Materials	38
Commodities	35	Stock markets - Sources	43, 46
Crossword	35	Wall St.	43-46
		London	40-42, 46
		Technology	35-37
		Unit Trusts	36-37
		Weather	22







## OVERSEAS NEWS

## S. African mines hit as 20,000 black workers walk out

BY JIM JONES IN JOHANNESBURG

ALMOST 20,000 black workers went on strike over wages yesterday at three South African gold mines while about 8,000 men who had struck at two other mines over the same issue returned to work after being threatened with dismissal.

The five mines are managed by Gencor, South Africa's second largest mining group. About 8,000 men struck at the Bracken and Leslie gold mines on Friday and Saturday last week after being told of unilateral wage increases which were to be implemented on July 1. Management warned them that the strike was illegal and that men who failed to report for work on Monday morning could be dismissed.

Yesterday 170 men who failed to report for work at Bracken and 380 at Leslie were fired. The same warning has been given to men who downed tools yesterday at the Winkellhaak, Kinross and Kinnross mines. Winkellhaak and Kinnross are neighbours of Bracken and Leslie and the four mines together form the Evander gold field of the Transvaal.

Beatrix is a recently established mine in the Orange Free State. Mr Harry Hill, a spokesman for Gencor, said that none of the five mines recognises the

all-black membership National Union of Mineworkers (NUM), which claims a membership of about 110,000, equivalent to about one-fifth of the gold and coal mining industries' 550,000 black employees.

Negotiations were in progress late yesterday afternoon between management and "representatives" of the men with a view to ending the strikes. The South African Medical and Dental Council (SAMDC) yesterday began a disciplinary inquiry into the conduct of two doctors who treated black consciousness leader Steve Biko shortly before his death in police custody in 1977.

The inquiry, which is expected to last most of this week, was ordered by the Transvaal Supreme Court following an application from six doctors who maintained that the medical profession's reputation had been damaged by the SAMDC's persistent refusal to investigate the two doctors' conduct.

Mr Cromwell Diko, a Deputy Minister in the Cabinet of Transvaal, South Africa's first so-called independent black homeland, was shot dead by an unknown person on Saturday night. News of the assassination was delayed until yesterday.

## Ethiopian troops clear refugee camp again

ETHIOPIAN government troops have forcibly cleared a refugee camp at Ihnat, central Ethiopia, for the second time in less than two months, writes John Murray Brown in Khartoum.

Reports from Western diplomatic sources based in the Ethiopian capital of Addis Ababa said that during the past few days 30,000 people had been expelled from the camp, in Gondor province.

Province workers at the camp had been told that they faced "dire retribution" if they interfered. No contact was possible with Addis Ababa, but the head office of one of the agencies working at the camp confirmed the reports.

### Shenzhen 'may fail'

Deng Xiaoping, the Chinese leader, has said the Shenzhen special economic zone, near Hong Kong, is an experiment which may still fail, according to an article in People's Daily reported by Reuters from Peking.

"We hope it will succeed, but if it fails then we can draw experience from it," Deng was quoted as saying.

### Seoul compensation

China has agreed to pay \$470,000 (\$364,000) to South Korea in compensation for the sinking of a Korean fishing boat after collision with a Chinese freighter in April, reports Steven B. Butler from Seoul.

The settlement, reached in negotiations held in Hong Kong, is the first payment involving a civil dispute between the two countries. China and South Korea have no diplomatic ties.

### Rafsanjani in Tokyo

Hashemi Rafsanjani, speaker of the Iranian Parliament, arrived in Tokyo yesterday for a five-day official visit to Japan, one of the few nations to maintain good relations with both sides in the Iran-Iraq war, reports AP from Tokyo.

### Punjab appointee

Mr Rajiv Gandhi, the Indian Prime Minister, has appointed a new president of his governing Congress Party in the troubled state of Punjab after ousting three leaders accused of being close to Sikh terrorists. AP reports from New Delhi.

Rajinder Singh Sparrow was named to the post on Sunday, according to a party statement.

David Lennon reports from Tel Aviv on the coalition's latest austerity programme

## Israelis experience an economic deja vu

ISRAEL'S economic austerity programme is being introduced against a background of resurgent hyperinflation, a dangerous decline in foreign currency reserves and the reluctance of the U.S. Administration to deliver emergency economic aid until Israel first tries to put its house in order.

The announcement in cutting the Government's budget, freezing prices and wages, firing thousands of civil servants and, of course, a devaluation of the shekel has a very familiar ring to it. So does the proclamation that this is designed to end hyperinflation. Even the all-night Cabinet session which preceded the decision brought a sense of deja vu.

The only really new element is the decision to suspend the automatic linkage of wages to the inflation index and the use of emergency orders to impose this along with a price freeze. This move also produced something new, a 24-hour nationwide strike today which will paralyse the economy and cut the country off from the outside world as ports and airports are shut down.

Mr Shimon Peres, the Prime Minister, needed all of his personal prestige and power as head of the Government to push through the programme. He warned his Cabinet colleagues that failure to approve the programme would lead to the dissolution of the coalition.

At the end of the marathon

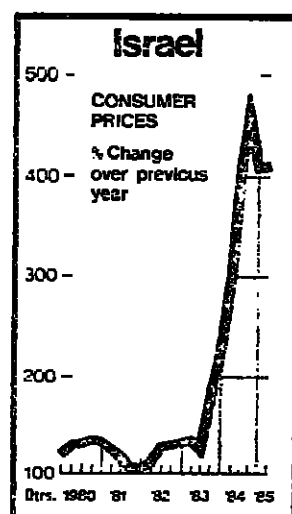
session, Mr Peres told the nation that there was a danger of economic collapse if action was not taken. He issued an appeal to all Israelis: "I call on every housewife and citizen to put the nation's needs first so that all of us together can overcome the tremendous difficulties we face."

However, not everyone within the Cabinet was convinced that this is the way to cure the economy's ills: seven Ministers of the right-wing Likud block voted against the plan; and the number two man in the Labour Party, Mr Yitzhak Rabin, the Defence Minister, abstained.

Given this sort of resistance within Cabinet and the immediate response of the unions, the Premier will indeed have his work cut out making this programme stick.

The biggest problem, says Mr Peres, and Mr Yitzhak Modai, his Financial Minister, will be implementing the crucial \$750m budget cut. Last September, when the National Unity Government came into office, it announced a \$1bn cut in government spending. A similar cut was announced with the new budget in April.

It is now generally acknowledged that these cuts were not fully implemented, that many Ministries simply continued to overspend relying on supplementary budgets to help them finish the year. Few believe that the latest trimming of the \$23bn budget will fare better.



The announcement that 10,000 public sector workers are to be dismissed within a month has brought a warning of general strike by civil servants union. However, this reaction may be premature because last September it was decided to fire 4,574 civil servants, all of whom are apparently still at their posts.

The prices of goods and services are being jacked up before the price freeze goes into effect. The subsidy cut on basic commodities has pushed up the price of bread 75 per cent, while milk and dairy products are not far behind. There is also an across-the-board increase of 17 to 35 per cent for all other goods and services.

The goal of all this is to lower the standard of living by 5 to 10 per cent, according to the Treasury, which rightly argues that Israelis have long been living at a standard way above the level of their productivity.

Mr Modai is also convinced that his new programme, after pushing inflation up to a record-breaking monthly rate of 25-27 per cent in July, will bring it down to single figures by September, the end of the three months' emergency period.

Will it work? That is anybody's guess; but on the track record of recent Israeli governments, the chances can hardly be rated higher than 50-50. The failure to include any measures to try to improve tax collection or to fight the underground "black" economy could well be its undoing.

This does not appear to worry the Premier or Finance Minister; both had their eyes firmly fixed on Washington when they announced this plan. When asked how he thought the Americans would react, Mr Modai said, with a broad smile: "They'll love it."

That may indeed be the key to the latest economic measures. Washington has already approved a two-year emergency economic aid package of \$1.5bn, with \$750m due to be paid over before October.

However, the U.S. has been delaying the transfer as a form of pressure on the Israeli Government, which U.S. economic experts believe has failed to take sufficiently harsh or effective measures by itself to overcome its economic problems.

One of the key requests of the U.S. was for Israel to end the automatic compensation which wage earners receive to offset the impact of inflation. The U.S. economists, among others, believe that this fuels inflation and made it impossible to control. With this linkage severed for at least the three months of the emergency regulations, and a promise from the Government that it will try to enshrine this change in legislation which will do away with it permanently, it should not be too long until the desperately-needed emergency aid arrives.

Foreign currency reserves fell another \$73m last month, bringing them below the \$2bn mark. This places the nation perilously close to the point where it can no longer pay for essential imports.

This is the message the Treasury gave to the Cabinet and is giving to the nation. But the appeal for co-operation may fall on relatively deaf ears because the public, which has witnessed the failure of the voluntary wages and prices pact, has little faith left in the ability of the Government to control the economy.

## Urenco's use of Namibian uranium faces court test

BY OUR DIPLOMATIC STAFF

THE UN Council for Namibia is starting detailed preparations of the suit it is bringing in the Dutch courts to halt the use by Urenco of uranium from Namibia (South West Africa).

Urenco, jointly owned by British Nuclear Fuels and its Dutch and West German counterparts, is major West European consortium specialising in the enrichment of uranium for commercial and military purposes.

The UN Council is to select in the next few weeks the Dutch lawyers who will present its case in the Netherlands. The UN case is expected to be ready for presentation before the end of the year, according to Mr Noel Sinclair, acting president

of the council, who spoke in London yesterday.

The UN case is based on successive resolutions of the Security Council which have declared illegal the continuing occupation of Namibia by the South African Government and the exploitation of its natural resources without the permission of the Namibian people.

If the UN action, the first civil proceedings to be undertaken in national courts by the UN, is successful, it could cause problems to the three-nation consortium and leave the way open to action in the British and German courts.

Urenco would not comment on Mr Sinclair's remarks yesterday.

## Hawke lobbies for tax reform

BY MICHAEL THOMPSON-NOEL IN SYDNEY

NAILING its colours firmly to the mast, Mr Bob Hawke's Australian Labour Government claimed yesterday that its controversial tax reform package gave it "an historic opportunity to improve the lot of the great majority of Australians."

At the opening of a week-long "tax summit" in Canberra, Prime Minister Hawke sought to dampen opposition to the Government's tax plans by giving an unqualified assurance that lower income earners would be protected against "unforeseen effects" of tax reform.

Mr Hawke said the Government would establish an independent monitoring authority to gauge carefully the effects of tax reform, and that if unforeseen factors affected the

lower paid, they would be rectified at once.

This was a major political gesture, and could smooth the way for Labour's tax plans.

The opening of the "summit"—attended by business, union, and community leaders—was marked by a protest rally of more than 20,000 farmers, who staged the biggest demonstration seen in the capital.

The Government wants to bring in a 12.5 per cent consumption tax, similar to VAT, with which to pay for major reductions in personal income tax. At the same time, it hopes to launch a crackdown on fringe benefits, tax avoidance, and tax shelters such as gold mining.

If it succeeds, tax reform will rank alongside financial deregulation to date. If it fails, both Mr Hawke and Labor will be in peril.

This week's "summit" will produce no firm results, but is part of Labor's consultative approach. Legislative proposals are expected before the end of the year.

Mr Paul Keating, the Australian Treasurer (finance minister), said yesterday that tax avoidance, shelters, fringe benefits and other structural weaknesses were costing the tax system at least A\$5bn (\$2.5bn) yearly, and that the losses could double within three years.

The Government hopes to reduce income tax rates by an average of about 30 per cent. Mr Keating said reform of the system was not optional but imperative.

## Bangladesh budget sees 5.5% GDP growth

BY SAYED KAMALUDDIN IN DACCA

THE BANGLADESH Government yesterday presented its Taka 71,380m (£2,010m) budget for fiscal 1985-86 (July 1 to June 30) emphasising increased industrial and agricultural production to achieve a modest 5.5 per cent gross domestic product growth.

Finance adviser Mr Syeduzzaman, while presenting the budget at the old parliament building, said that the overall budget deficit during fiscal 1984-85 was 51.5 per cent. This has been reduced to 47.4 per cent in the new budget allocations.

The budget deficit will be met out of foreign assistance receivable in loans and grants and

nearly Tk 2bn from new taxes.

During fiscal 1984-85, GDP grew only 3.3 per cent because of successive floods which damaged about 1.5m metric tonnes of foodgrains. Foodgrain production in this agriculture-based country has been set at 16.5m tonnes for 1985-86 compared to 15.8m tonnes in 1984-85. This represents a 5.5 per cent growth rate.

Other sectoral growth rates of the economy are: industries, 7.5 per cent; power and natural gas, 16 per cent; and transportation, 5.5 per cent.

Priority has also been given to population control and human resource development.



This year about a million people will be visiting the Mersey Waterfront.

From far and near they will be coming to the historic Albert Dock Village — the country's largest group of Grade One Listed Buildings — currently being restored in a multi-million pound project comprising shops, businesses, entertainments and the famous Merseyside Maritime Museum. By 1988 Albert Dock will also be home of the "Tate in the North", bringing one of the country's finest collections of contemporary art to Liverpool.

People will be visiting the nearby Festival Gardens, over 70 acres of spectacular gardens and events, all on the site of last year's International Garden Festival, the country's largest tourist attraction of 1984.

Albert Dock Village and the Festival Gardens are just part of an imaginative and exciting riverside development. A development where a million people will discover 68 acres of newly restored waterspace, right in the heart of Liverpool.

Large areas of land are available, land ideal for housing projects, sports and leisure facilities, entertainment complexes plus many exciting marine based activities. These superb riverside sites, together with a million people visiting the Mersey Waterfront offer tremendous opportunities for development and investment.

Working closely with the private sector, Merseyside Development Corporation is creating a unique environment, bringing prosperity and people to this revitalised waterfront.

A waterfront you should become part of.

Find out how — 'phone Alex Anderson today.

**Merseyside Development Corporation**

Royal Liver Building, Pier Head, Liverpool L3 1UH.  
Telephone 051-236 9090  
(24 hour answering service)

# A million people want a place to play



## AMERICAN NEWS

## General Electric wins union concessions on medical costs

BY TERRY DODSWORTH IN NEW YORK

GENERAL ELECTRIC, the U.S.'s largest electrical and electronics group, is believed to have won substantial concessions on medical costs from its main unions as part of a three-year wages contract.

Tentative agreement on a deal covering 74,000 of the group's U.S. workforce was announced by the company yesterday. The contract proposals will now be put to a number of union committees for ratification, before being put to the shop floor membership for a vote next week.

No details of the deal, which mainly involves the International Union of Electrical Workers (IUE) and the United Electrical, Radio and Machine Workers (UE), have been released. But General Electric made it clear at the beginning of the negotiations seven weeks ago that it was looking for ways of containing costs, while the unions indicated that they would give concessions on wages and benefits in return for more job security.

The agreement is believed to follow these broad lines, on the pattern of the pro-settlement contract at General Motors last year, in which the company won a non-inflationary settlement in return for more expenditure on job retraining. One of the demands of the GE unions was that the company should provide help in finding new opportunities for displaced workers, where possible within the corporation.

## Managua accuses U.S. of plotting pretext for invasion

TOMAS BORGE, Nicaragua's Interior Minister, yesterday charged that the Reagan Administration was willing to stage a phoney "Nicaraguan" attack on the U.S. embassy in Nicaragua, as a pretext for an invasion. Reuter reports from Nicaragua.

"They could use as a pretext a self-staged attack against the U.S. Embassy in Nicaragua. The situation is very dangerous now that the U.S. Congress has authorised Reagan to invade Nicaragua if he can find a pretext," he said.

Sr Borge said another possible pretext could be the staging of a fake Sandinista attack on Costa Rica.

The U.S. Congress last week approved a ban on U.S. troop deployment in Nicaragua but adopted waivers in case of immediate danger for Washington or its allies.

These provisions waive the troop ban if there is "a clear and present danger of hostile attack," if Soviet fighters or nuclear weapons are introduced into Nicaragua or in response to hijacking or terrorist attacks.

## Developing countries show rise in exports

By Stewart Fleming in Washington

EXPORTS FROM developing countries rose for the first time in three years in 1984, a rise, which, when coupled with a further decline in imports, produced a developing country trade surplus of \$10.9bn (£8.38bn), the first such surplus since 1981, the International Monetary Fund reported yesterday.

The improvement in the developing world's trade balance has been an important factor helping countries cope with the heavy burden of their international debts.

The IMF, in its July issue of International Financial Statistics, said exports started a strong recovery while imports continued to decline.

The value of exports of the developing nations in U.S. dollar terms expanded by 4.5 per cent to \$521.2bn in 1984—in spite of a 1.8 per cent decline in export unit values and a 4.5 per cent effective appreciation of the dollar in terms of the value of the special drawing right. Imports declined by 1.1 per cent to \$510.3bn.

The export gain was the first for three years and followed a contraction of 5.9 per cent in 1983. Exports in 1984 remained 15.3 per cent below the 1980 level. However, the import reduction in 1984 was the third consecutive annual decrease. The trade surplus of 1984 fort he developing world contrasted with a deficit of \$17.2bn in 1983.

The overall export increase masked divergent trends between regions, with Asian developing countries showing increases in exports of 13.1 per cent. African exports were unchanged and exports from Middle Eastern countries fell 5.4 per cent, a reflection of trends in oil markets.

The continuing strength of the U.S. construction industry was underlined yesterday when the Commerce Department reported that construction spending in May rose 1.5 per cent, slightly above the 1.4 per cent increase recorded in April. The May rise left construction spending 8.8 per cent above its level a year ago.

Construction of residential buildings in May rose 1.6 per cent compared with a 1.2 per cent increase in April.

## David Gardner, recently in Monterrey, assesses the Opposition's election chances Stronger poll challenge for Mexico's rulers

FOR THE first time since the 1910-20 Mexican revolution, the essentially one-party regime which arose from it is struggling to create a new basis of popular support for itself at the polls.

Sporadic challenges to the near-monolithic sway of the Institutional Revolutionary Party (PRI) influence which the party has tried increasingly to channel through more open elections over the past decade—have been dissipated by corruption, electoral fraud, or outright repression.

Mexico's Opposition, confined to bit parts throughout the PRI's 56-year rule may for the first time get a glimpse of centre stage in elections for Congress and seven of 31 state Governorships on July 7.

The strongest Opposition group, the right-wing National Action Party (PAN), will almost certainly increase its parliamentary strength and could win two Governorships. The PRI has never before let go of a state government although on two occasions it lost the vote. The badly fractured Mexican left is also likely to raise its representation.

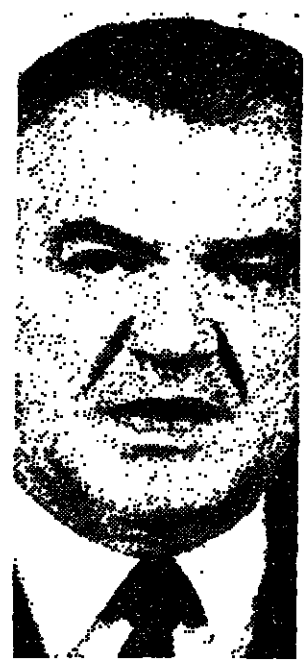
In several respects, the PRI is a victim of its own success. The dynamic development over which it has presided

encouraged the emergence of an assertive business class, a restless middle class, and a fast-growing urban working class, largely organised by pro-Government unions but potentially a powerful independent force.

The PRI has tried to shepherd these forces by encouraging the idea of democracy, while gradually opening up its de facto one-party state, particularly to the traditionally repressed left. After Mexico's financial collapse in 1982, with little else to offer except austerity, President Miguel de la Madrid came into office promising clean elections and a crackdown on corruption, in a bid to restore the prestige of the presidential regime and the PRI's credibility.

So conditions were ripe for what some commentators have described as "electoral insurance." The PAN, with just over 16 per cent in the 1982 presidential elections, won a string of major cities throughout the northern border states in 1983. The left, which taken together polled 8 per cent in 1982, began to make some headway in the depressed south.

The PRI panicked, and once more resorted to what is known popularly as "alchemy" to steal



Miguel de la Madrid: promised clean elections

several subsequent contests. The spectre of fraud hangs over these elections despite a public pledge from Sr de la Madrid that they will be fair.

The two states where PAN has a good chance are the northern private sector stronghold of Nuevo Leon (with Monterrey, the country's second most important city) and the north-western border state of Sonora. Both can be won cleanly by the PRI, which is throwing money and resources at them.

The drama of this relative decadence of the ruling party is increased by the fact that PAN, as it stands, is clearly no alternative. It has no leaders of established national standing, no coherent programme and is unlikely to acquire anything like the resources it needs to compete with the PRI until it does.

While PAN pulls in a large middle-class protest vote and has the sympathy of growing sectors of business, it is difficult not to believe that much of Mexico's middle classes have outgrown the right-wing party, even as they turn away from the PRI. Wherever the heart of business might lie, its wallet is with the PRI.

Mexico's largest private companies, for example, based in Monterrey, could probably not have survived the last three years without lavish financial support from the Government. (This support has also preserved jobs despite the severity

of the crisis, making trade unions less inclined to flirt with left which often sounds like the PRI.)

As the PRI reads it, the drift towards Opposition is simply Mexicans' way of getting the attention of the Government and ruling party, which thereby becomes the only possible repository of national conscience.

Sra Irma Cio, the PRI's secretary general, said last month: "We are not going into these elections to measure ourselves against minorities, but to continue servicing the majority."

Despite growing support, the Opposition parties do not have the strength to refute these remarks in next week's elections. The elections nevertheless mark a watershed in that the debate preceding them has not been about policy but about the role of elections in Mexico, and whether Mexico's rulers are prepared to countenance the idea of change through the ballot box rather than exclusively through the PRI, which is then endorsed, by whatever means, at the polls.

Most analysts believe that Mexico's longer-term stability depends on the PRI inclining towards the former position, but only a small minority believe these elections will confirm that this is the case.

## Battlefront advances on smokers in America

BY TERRY DODSWORTH IN NEW YORK

SMOKING in public is becoming steadily more difficult in the U.S. Banned from many cinemas and theatres, to say nothing of a great chunk of the public transport system, the smoker is now being taken on in restaurants and—perhaps critically—the work place as well.

Earlier this week, Mayor Koch of New York made a written request to the city's 15,000 restaurants to set aside special areas for non-smokers. His demand for a 25 per cent reserved section was a voluntary one, and fell considerably short of the more severe mandatory restrictions the anti-smoking lobby has advocated.

But because of New York's importance in any trend-setting movement, it marked another significant victory in the war against smoking.

The battlefront in the restaurants has been advancing in the New York area for several

months. It began to move in earnest last August in Suffolk County, east of the city on Long Island, when restaurants seating more than 50 patrons were required to set aside at least a fifth of their indoor seating capacity as non-smoking sections.

Suffolk County's move has been followed in New Jersey, just across the Hudson River from Manhattan, where Governor Kean signed a Bill forcing restaurants to put up signs stating whether they have an area for non-smokers.

In New Jersey, the attack on restaurant smoking is part of a much wider assault which embraces public transport, supermarkets (already broadly conquered in New York City), the work place and public areas of Government buildings.

As in several other states, it will shortly be against the law to smoke on most public con-

veniences, and by December smoking will be prohibited in supermarkets.

The burgeoning attack on smoking derives partly from the feeling that smoke is unpleasant, dirty and irritating to non-smokers. But it draws most of its force from the argument that passive smoking—the exposure of non-smokers to fumes created by smokers—is dangerous to health, and therefore expensive to the community.

A report released recently by the Federal Environmental Protection Agency, for example, contended that passive smoking kills up to 5,000 people in the U.S. every year.

Corporate economics has added extra momentum to the arguments about health. A growing number of companies across America, but particularly concentrated in the New York area and West Coast areas, have

reached the conclusion that smoking costs them a great deal of money and that it is worth trying to limit the habit in working hours.

Large employers who have already partially or fully banned smoking include Boeing, the aircraft manufacturer in Seattle, Burlington Industries, the North Carolina textile company, Grumman, the aerospace group based on Long Island, and Campbell Soup in New Jersey.

"It is the responsibility of management in any company to provide the cleanest, safest and most healthful environment possible for employees," said Mr Malcolm Stamper, Boeing's non-smoking president, introducing the ban.

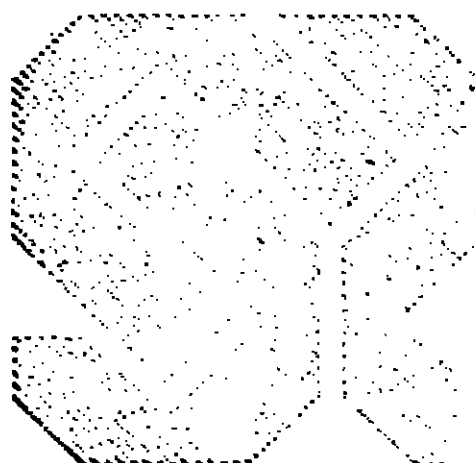
Dr William Wells, an accounting don at Seattle University, argues that an employee who smokes can waste 6 per cent of his working time pondering to the habit, while taking 50 per

cent more sick leave and using the health care system at least 50 per cent more.

Some academic estimates put the extra cost of employing a smoker at as high as \$1,000 (£269) a year, and consultants expect Boeing to save \$10m in applying its smoking ban.

The strongest workplace regulation of all so far seems to be in Gainesville, Florida, where the city passed a law last year saying that smokers must be asked to sign a document every other employee in their work area before they can smoke.

Some academics believe that this sort of legislation, tough as it may sound today, will be commonplace in a few years' time; after all, they say, the anti-smoking movement only began moving in earnest 12 years ago, when the Civil Aeronautics Board decided that smokers should be confined to a special section at the back of the aircraft.



SAFREN

SAFMARINE AND RENNIES HOLDINGS LIMITED

(INCORPORATED IN THE REPUBLIC OF SOUTH AFRICA)

The Board of Safren wishes to announce the following appointments with immediate effect, arising from the unexpected passing away of its Chairman and Chief Executive, Mr M de W Marsh.

Mr G A Macmillan, who is presently the senior Director of S.A. Marine Corporation Ltd (Safmarine) and a director of Safren, has been appointed as Chairman and Chief Executive of Safren and Chairman of Safmarine.

Mr C W Fiddian-Green, who is presently Deputy Chairman and Deputy Chief Executive of Safren, will continue in that capacity and as previously arranged will be based in the United Kingdom to represent the Group internationally and to seek out new international expansion opportunities.

C D N STEVENS  
Secretary  
Safmarine and Rennies Holdings Ltd  
22nd June 1985



SAFREN

Registered Office: 1100 BP Centre, Thebaud Square, CAPE TOWN 8001

097 530032

## WORLD MOTOR CONFERENCE

FRANKFURT  
12 and 13  
SEPTEMBER  
1985

The Financial Times is arranging a major conference on the World Motor Industry in Frankfurt on 12 and 13 September, timed to coincide with the Frankfurt Motor Show.

The distinguished panel of speakers will include Bob Lutz of Ford, Umberto Agnelli of Fiat and Bernard Hanon.

For further details, contact Karen Eve on 01-621 1355

Financial Times  
Conference  
Organisation,  
Minister House,  
Arthur Street,  
London EC4R 9AX

Tel : 01-621 1355

Telex  
27347 FTCONF G

## Company Notices

**NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN MAKITA ELECTRIC WORKS, LTD.**

Further to our notice of 21 February 1985, holders of EDRs are informed that the Makita Electric Works, Ltd. has sold a dividend of 100 yen per share to the holders of EDRs. Pursuant to the Terms and Conditions of the Depositary has converted the 100 yen dividend into Japanese Yen, and has distributed the same to the holders of EDRs.

EDR holders may now present Coupon No. 9 for payment to the undermentioned agents.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary or the Agent of a valid affidavit of Japanese withholding tax. A tax treaty of agreement with Japan giving the benefit of the reduced withholding rate, countries currently having such arrangements are as follows:

A. R. of Egypt	E. R. of Germany	Malaysia	Singapore
Belgium	France	Netherlands	Spain
Canada	Italy	Sweden	Switzerland
Czechoslovakia	Japan	United Kingdom	United States of America
Denmark	Romania		

Failing receipt of a valid affidavit Japanese withholding tax will be deducted at the rate of 20% on the gross dividend payable. The net rate of 15% will also be applied to any dividends undistributed after September 20, 1985.

Amounts payable in respect of current dividend:

Coupon No. 9	Gross Dividend	Dividend payable less Japanese withholding tax	Dividend payable less Japanese withholding tax
10,000 shares	1,000.00	850.00	850.00
1,000 shares	100.00	85.00	85.00

Further to the notice of February 21, 1985, concerning the free distribution of shares of 100 yen for each 10,000 EDRs, holders are informed that the shares are now available for delivery and should be claimed by presenting Coupon No. 10 to the Depositary or the Agent. EDRs will be converted into shares of 100 yen each, therefore any EDR holder not able to present Coupon No. 10 to the Agent or the Depositary will be deemed to have accepted the sale of their entitlement in United States Dollars pursuant to Condition 9 of the Terms and Conditions.

Depository: Citibank N.Y. 336 Street, New York 10038  
Agent: Citibank (London) S.A. 16 Avenue Marie Therese

**CHEMICAL NEW YORK CORPORATION**  
U.S.\$300,000,000 FLOATING RATE SENIOR NOTES DUE 1999

In accordance with the provisions of the indenture governing the interest on the notes from June 28, 1985 to July 1, 1985, the interest rate on the notes will be 7 1/2% per annum.

The interest payable on the relevant interest payment date will be U.S.\$72.19 per U.S.\$100,000 Note.

Agent: Citibank N.Y.  
2 July 1985

**Clubs**  
EVE has outlived the others because of a policy of fair play and value for money. Supper from 10-11.30 am. Disco and top musicians, glamorous hostesses, exciting shows. 185, Regent St. 01-734 0857.

**Art Galleries**  
BROWNE & BARNY, 19, Cork Street, London W1D 6HS. 01-479 1881. FINE BRITISH AND FRENCH paintings, drawings, prints, tapestries, etc. 10-12.30. LUXURY GALLERY, 170, Regent St., W1. 01-479 1881. FINE BRITISH AND FRENCH paintings, etc. 10-12.30. LUXURY GALLERY, 170, Regent St., W1. 01-479 1881. FINE BRITISH AND FRENCH paintings, etc. 10-12.30.

	Per line		Single column extra
	Minimum 3 lines	Minimum 1 line	
Commercial and Industrial Property	10.50	35.50	
Residential Property	8.00	27.00	
Appointments	11.00	37.00	
Business, Investment Opportunities, Business for Sale/Wanted	10.50	35.50	
Personal	8.00	27.00	
Motor Cars	8.00	27.00	
Hotels and Travel	8.00	27.00	
Contracts and Tenders	10.50	35.50	
Book Publishers		net 17.50	

Premium positions available  
£7.00 per single column cm extra  
For further details write to:  
Classified Advertisement Manager  
Financial Times, 10 Cannon Street, EC4P 4BY



## WORLD TRADE NEWS

# Lufthansa buys fleet of Boeing short-haul jets

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

LUFTHANSA, the West German flag airline which over the past week-end announced \$2bn (£1.5bn)-worth of orders for a fleet of A-320 and A-300 Airbus, is also to buy a fleet of smaller Boeing 737-300 short-haul jets for earlier delivery.

The latest deal, for ten 737-300s with an option on ten more, is worth over \$500m.

The aircraft are due for delivery from August next year, and will replace existing ageing 737s in the Lufthansa fleet. The 737-300s will use the Franco-U.S. (Snecma-General Electric) CFM-56 engines.

The Airbus order, already announced, is for 15 of the new 150-seat A-320s, due for delivery from 1989, with options on 25 more. They will be used to replace existing Boeing 727 tri-jets on routes in Europe and to the Middle East and North Africa.

These aircraft will use the new International Aero-Engines V-2500 engine, now under development.

At the same time, Lufthansa has ordered seven of the bigger

A-300-600 twin-engine wide-bodied medium-range jets, with options on three more, for delivery from 1987.

These aircraft will use U.S. General Electric CF6-80C2 engines, and will fly on longer routes, such as those from West Germany to the Middle East, and Africa, where the airline currently uses McDonnell Douglas DC 10s.

The DC-10s thus "freed" will be used by Lufthansa to develop various other routes involving greater distances.

Lufthansa remains interested in the longer term in yet further new aircraft types, such as a possible larger medium-range Airbus, the twin-engine TA-8, or a long-range aircraft, the four-engine TA-11.

Both of these are being studied by Airbus Industrie, but no launch decision has yet been taken.

China has taken delivery of the first two of three Airbus A-310 medium-range airliners ordered for use on its Asian routes, Reuter reports from Paris.

## Lucas Aerospace awarded Airbus equipment orders

BY OUR AEROSPACE CORRESPONDENT

LUCAS AEROSPACE, the UK aviation equipment group, has won nine major contracts for equipment on the new European A-320 Airbus, five of them in partnership with other European groups.

The company says that each A-320 will carry about \$500,000-worth of Lucas-manufactured components. The A-320 is expected to be built at a rate of up to 50 aircraft a year when in full production. No competitor for that aircraft is foreseen until well into the 1990s.

Lucas says that its recent equipment deals will ensure further increases in profits and turnover over the next few years.

On military activities, the company says it has been increasing its share of the

tracts to supply systems and equipment for the Harpoon, Hawk, Amx, Sea Skua, Sea Eagle, Alarm, and other advanced missile programmes.

The company says that over the past five years its sales of missile equipment have risen from £4m to £40m a year and further strong growth is expected.

The equipment for the A-320 Airbus includes generating systems, primary and secondary flying controls, cockpit side windows, and thrust reversers and other equipment for the Franco-U.S. CFM-56 engines, and equipment for the International Aero-Engines V-2500 designated for use on the A-320.

Companies with which Lucas is collaborating include Amelco, Siemens, Liebherr, Hispano-Suiza, Air Equipment, and Messier-Hispano-Bugatti.

## Andrew Whitley reports on Brasilia's denunciation of growing U.S. protectionism Brazil takes the offensive on trade talks

"DEALING directly with the U.S. on international trade issues is like getting into a cage with a tiger," said a senior Brazilian official. "Only if we have others in with us do we stand a better chance of getting some satisfactory results."

Brazil, together with India, has been cast by the industrialised West for many months as the ringleader of the gang of developing countries obstructing progress towards a new round of multilateral trade talks. The U.S., for one, has made abundantly clear its exasperation at what it regards as Brazilian foot-dragging and prevarication.

The issue, however, from the Brazilian point of view, is one of straightforward power politics: the industrialised world, led by the U.S., is attempting to force the perpetuation of an unfair trading system on to countries such as itself at a transitional stage of economic development.

"GATT clearly represents the exhaustion of the international solutions of the Bretton Woods economic order," Sr. Olavo Setubal, the Foreign Minister, declared on taking office last March.

His assault on the Geneva-based international tariffs and trade regulatory body was head on. One barrel of the shotgun blasted wealthy countries' pressure "to protect technologically obsolete industries at the expense of the exports of nations with abundant natural resources and cheap labour."

The second took direct aim at the U.S. and its "pretext" that the present Gatt regulations do not favour the Ameri-

can competitive advantage in services and high technology.

"By increasing the volume of bilateral agreements and pressurising Gatt to mould it in favour of American interests, the U.S. is indirectly reducing the economic opportunity for other countries," said Sr. Setubal.

This jaundiced analysis, accurately reflecting the views of the nationalist-minded Brazilian Foreign Office, is more than just the traditional Latin American mistrust of the "Great Power" to the north. It is a considered judgment that under the Reagan Administration, the U.S. has become "naked" in pursuit of its own interests and is willing to use its muscle to get the desired results.

In practice, the U.S. has shown a disdain for multilateralism in all fields," said Sr. Setubal. "It's eagerness to press for a new trade round is because services now represent more than 60 per cent of the U.S. economy—and they want to force us to open up our banking, insurance and electronic industries."

Last month Brazil went on the offensive to counter the mounting pressure from Washington and other major Western capitals. In a surprise move, which appears to have caught the U.S. off balance, Sr. Setubal proposed a parallel Gatt to deal exclusively with service industries.

Fearful of the protectionist-minded U.S. Congress, Brazil was said to be anxious to get on with a new round of international trade negotiations. But the Foreign Minister, a former leading banker, emphasised that

A NEGOTIATION to liberalise the world trading system now seems inevitable, such is the fear that he would otherwise slide into paralysing protectionism.

The pressure for revision of the General Agreement on Tariffs and Trade has come mainly from the rich industrialised nations. Many developing countries are much less enthusiastic.

No date has yet been set for the start of a process that could take years to complete

—the Tokyo Round lasted from 1973 to 1979 — and the timetable itself is an element of the pre-negotiation manoeuvring.

Today the Financial Times begins a series of articles describing the attitudes of trading nations, large and small, rich and poor, towards a new Gatt round and explaining what kind of agenda they want.

In the first article Andrew Whitley reports from Brasilia, where government is among the most sceptical.

Gatt had to deal in future solely with goods having "material reality."

Underlining the Sarney Government's firmness on the issue, the industrialised countries were told that a precondition for Brazil's participation in the planned Gatt talks was that there should be no linkage or trade-off whatsoever between the parallel set of preparatory negotiations.

How much support Brazil can muster from its developing country allies, notably India, Yugoslavia, Argentina and South Korea, is still unclear; even the Government itself is unsure.

However, a major lobbying effort has been launched in recent days by Brasilia to build a common front behind this proposal; its fruits should be clear soon.

The Brazilian argument is that the developing countries specifically the "Group of 23" in Gatt parlance—have now done their bit to break the stalemate. Their joint submission on

trade in goods was presented to last month's informal meeting of ministers in Stockholm.

While the General Agreement on Services proposal is said to answer the remaining demands of the industrialised bloc.

Brazil, while consistently denouncing "growing protectionism" in the U.S. and Western Europe (the markets for 80 per cent of its exports) remains a heavily protectionist country. Foreign capital has historically been allowed only a limited role in banking and insurance and, more recently, a selective presence in high-technology manufacturing.

The well-established vehicle industry, controlled at the finished products level by multinational companies, has grown up behind barriers blocking any competition from importers or new entrants to the club. The sale within Brazil of small and medium-sized aircraft is largely restricted to the products of the state manufacturer.

So-called "market reserves"

for nationally owned and controlled companies have been recently established for "informatics," a very broadly defined sector covering everything from small computers to digital equipment and fibre optics. Moves are underway in the Brazilian Congress and among federations to extend these restrictions to pharmaceuticals and other fine chemicals as well as shipping.

The official answer to this contradiction between what the country preaches and what it practises is that "asymmetry" exists between newly-industrialising countries such as Brazil and the "post-industrial" societies of the West, and this demands differentiated treatment over trade rules.

Brazil's trade portfolio has altered dramatically over the past 20 years since the existing Gatt rules were drawn up. Basic agricultural products such as coffee and sugar now represent less than 15 per cent of total exports.

Instead, the country exports a battery of temperate agricultural products in processed form, such as orange juice, soybean oil or frozen chicken, as well as a growing range of international standard manufactured goods.

So on several trade disputes it finds itself, ironically, on the same side as the U.S. denouncing EEC agricultural barriers and "dumping" in other markets.

Above all, Brazil hammers away at the inseparable link it sees between its need to generate a large trade surplus and its obligation to its creditors to use a substantial percentage of its hard currency

earnings to service its foreign debt. This year interest payments alone are likely to account for 40 per cent of those earnings, leaving aside the country's traditional large deficit on services.

Reform of the international monetary system is regarded as being an essential part of the global negotiations into which the Gatt talks should fit. As one official put it: "We could negotiate an anti-subsidy agreement for months and a sudden change in the relationship between the U.S. dollar and the D-mark could wipe out its results overnight."

Whether this broader argument is getting across in Western capitals is hard to say. Its force is somewhat undermined by the spectacular success Brazil has had over the past two years in boosting its export figures and the fact that exports still represent only 12 per cent of gross domestic product.

If and when the new Gatt talks do get down to business, Brazil will have its entire range of agricultural products on the negotiating table: everything from cocoa butter to frozen beef. The manufactured goods it feels, though this is not said explicitly, are more able to take care of themselves—helped by the hefty tax breaks provided to many such exporters.

In the meantime there is the services hurdle still to overcome. Even if the U.S. does accept Sr. Setubal's proposal at face value—as preliminary reports suggest it has, there are some specific reservations on the Brazilian side as regards the potential impact on their successful overseas contractors.

## Export boost for UK textiles

BY ANTHONY MORETON

THE favourable level of the pound helped the British textile industry to sell more abroad in the first quarter of this year, and was instrumental in curbing the rise in imports.

Exports of spun yarns, fabrics and carpets rose 8 per cent by volume in the quarter, compared with same period of 1984, and clothing exports were up 5 per cent.

Imports of textiles by comparison increased by only 2 per cent and purchases of clothes from abroad dropped 1 per cent.

In value terms, there was, however, a further serious deterioration in the position, total imports rising 15 per cent to £1.42bn while all exports went up 17 per cent to £728m.

This left the balance of trade 14.4 per cent higher over the year at £687m.

Mr Ian MacArthur, director of the British Textile Confederation, yesterday said the figures showed "a very encouraging performance by British textile and clothing exporters."

He warned, however, that

prospects for the rest of the year were much more uncertain because of sterling's sharp appreciation since the middle of February, a movement that has recently accelerated.

"The competitiveness of textile and clothing imports has also been increased," Mr MacArthur said, "by the movement of sterling against major supplying countries."

These are unhelpful developments for our industry and for its trade prospects later in the year."

## Acrylic fibre 'dumping' check

THE European Commission is starting an inquiry into alleged dumping on the EEC market of certain acrylic fibres from Israel, Mexico, Romania and Turkey, AP-DJ reports from Brussels.

The claim, made by a group representing the Commission's synthetic fibre industry, alleges that acrylic fibre imports rose more than 100 per cent to 26,366 metric tons in 1984 from 12,173 tons in 1981, representing an increase in market share to 13 per cent from 4.9 per cent.

## Honda subsidiary to make motorcycles in Mexico

HONDA MOTOR CO. Japan's top motorcycle maker, has obtained approval from the Mexican Government to establish a wholly owned subsidiary to produce medium-size and large motorcycles in Mexico beginning late next year, the company said yesterday, AP-DJ reports from Tokyo.

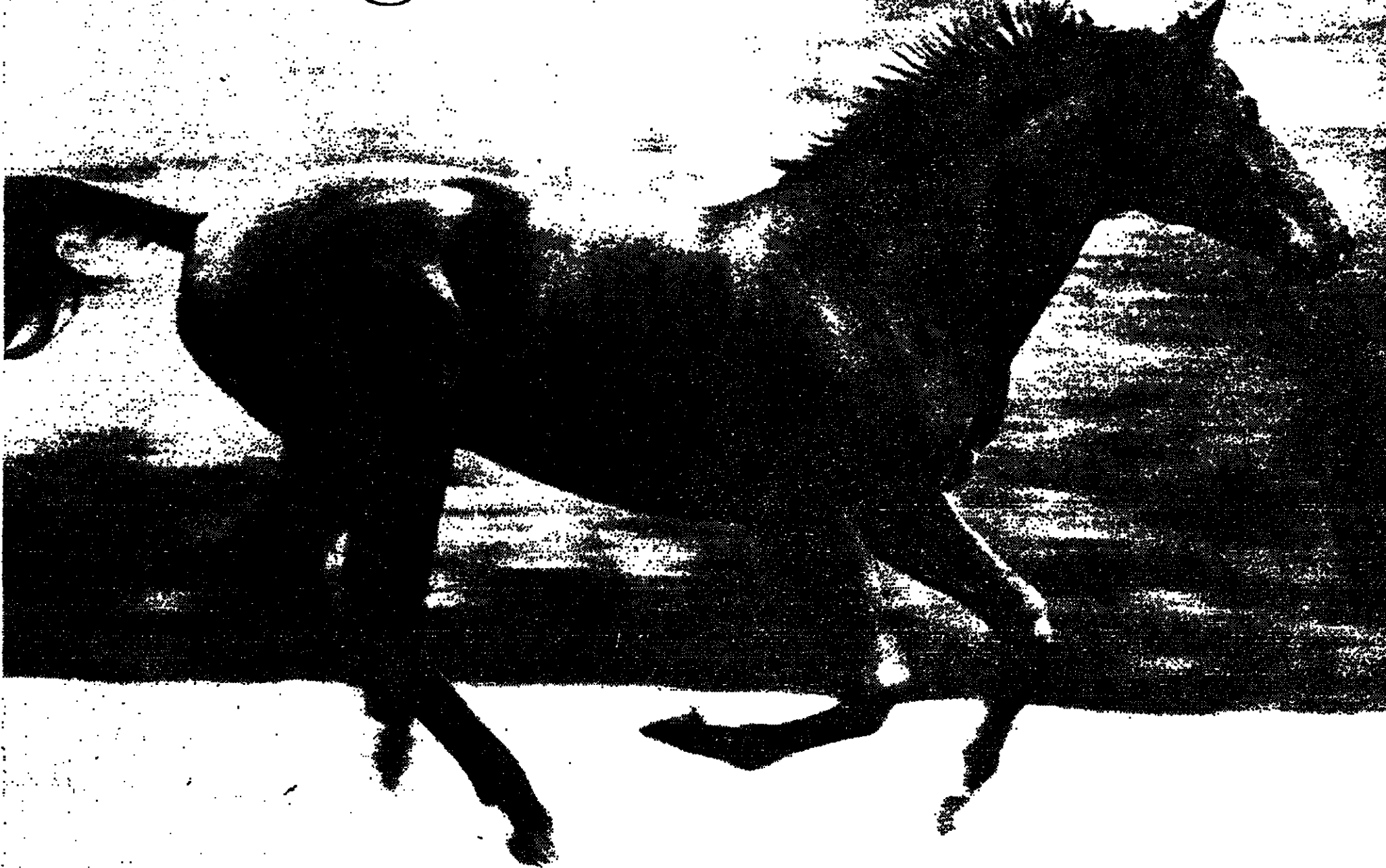
Honda will be the first foreign maker to produce motorcycles in Mexico, where imports of finished motorcycles are banned, Honda's spokesman, Mr Hiroshi Oshima, said.

His company had received permission from the Mexican Government to produce motorcycles with engine displacements of more than 350cc.

Reuters reports from Detroit: Toyota Motor Co may assemble its own cars in the U.S. as early as next autumn for sale there along with its imported models, the trade newspaper Automotive News said.

Toyota officials had, however, declined to confirm or deny the report, the paper added.

# Introducing a thoroughbred amongst merchant banks.



On July 1st a new Merchant Bank with an impeccable pedigree opened for business. Lloyds Merchant Bank brings together a wide range of skills and experience in:

### Corporate Finance

-mergers, takeovers and flotations.

### Capital Markets

-issues of securities  
-syndicated banking facilities  
-trading and market making.

### Export Credit Services

-United Kingdom and multi-national export credit facilities and project finance.

### Development Capital

-finance for growing companies  
-management buy-outs.

### Investment Management

-pension funds  
-unit trusts  
-short-term asset management.

Based in London, New York, Tokyo and Hong Kong, we offer a professional and innovative service worldwide.

Lloyds Merchant Bank



## UK NEWS

## Court releases pit union funds frozen in Dublin

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE £2.75m National Union of Mineworkers (NUM) funds transferred to Dublin before the (coal) strike began in March last year, has been returned to England.

In the Dublin High Court yesterday Mr Justice Donal Barrington, with the consent of the NUM sequestrators and receiver, accepted the union's application for the money, frozen in an account at Bank of Ireland Finance since last November, to be transferred to the union's general account at the Cooperative Bank in Sheffield.

The union's counsel told the judge that the application was made as a result of a NUM conference decision to repatriate funds it had sent abroad.

The court retained 200,000 Irish punts as security for the costs of any appeal from its order last week that the union's and the receiver's costs of the Dublin legal action should be paid out of the £2.75m.

After the release order had been made, and before the funds were actually transferred, the receiver, Mr Michael Arnold, moved swiftly to instruct the Cooperative Bank to put the money into an account in

his name, rather than in the union's general account.

Today he will transfer it to another bank where it will join the rest of the union's funds that he has retrieved from Luxembourg and Switzerland.

Almost all of the £8m funds which the union sent overseas during the year-long dispute to avoid sequestration by the receiver are now back in England under the control of Mr Arnold.

In February he negotiated the return of £4.8m by Nobis Finanz International, in Luxembourg, out of which he paid the £200,000 contempt of court fine on the union.

About £4m of the balance is blocked to cover an indemnity given by insurers on Mr Arnold's behalf to Nobis in case it were sued by the union for parting with the money.

In April a Zurich court released the £282,000 (£217,000) balance of about \$623,000 that had been lodged by the union in Switzerland. It is believed that the rest of the Swiss fund was swallowed up by the costs of servicing the complex financial transactions on which the union embarked to keep its funds out of the reach of the English courts.

## DROP IN RETAIL SALES AND CREDIT BUSINESS

### Consumer spending pace slows

BY PHILIP STEPHENS

THE CONSUMER spending boom which has so far acted as the main engine for Britain's economic recovery appears to be slowing. Figures released yesterday by the Department of Trade and Industry show that consumer credit business fell back in May, while the growth of retail sales proved to be less than previously thought.

New credit extended by finance houses, other specialist organisations and retailers totalled £1,038m during the month, down from £1,057m in April. Over the

three months to May the level of business was 3 per cent lower than over the previous three-month period.

At the same time the department said that the volume of retail sales in May had risen by 0.4 per cent, less than its original estimate of 1 per cent growth. The Department's index of sales stood at 114.6 in May (1980=100) compared to 114.1 the previous month.

Figures released last week showed that overall consumer

spending fell slightly in the first three months of this year compared with the last quarter of 1984, and stood only 1½ per cent higher than a year earlier.

A surge in investment ahead of taxation changes in April and strong export growth took over as the driving force behind the economy's expansion.

The Treasury's budget forecast assumes that consumer spending will rise by 3 per cent in volume terms this year. Officials yesterday pointed out that, despite the downward revision, retail sales

were still at their second highest ever in May and well above the level of a year earlier, while in absolute terms credit business is still buoyant.

The end of the miners' strike in March could also have raised consumer confidence. Outside forecasters, generally agree that there will be some recovery in the pace of spending later in the year but, with interest rates expected to remain high, there are doubts in the City of London whether the Treasury's prediction will be met.

### Frames Travel joins Cook network

BY ARTHUR SANDLES

THE MIDLAND Bank subsidiary, Thomas Cook, is to operate a second travel agency chain. It has bought the 42-outlet Frames Travel network and will use these, under the Frames name, to develop a chain "complementary to the present operation."

Thomas Cook is already Britain's biggest travel agent with some 350 branches. In recent months there has been a stampede for growth by Cook and its main rivals Pickfords Travel, Hogg Robinson, Lunn Poly (a Thomson Organisation offshoot),

American Express and W. T. Mays.

The announcement that Thomas Cook not only intends continuing expansion under its present name but also to operate another chain will add spice to that battle.

Thomas Cook bought the new chain from the Frames family. No figures are being revealed but at present market prices about £2m might have been paid for the agencies plus property values and an element for goodwill.

Cook outbid several rivals for the chain, although it is understood

that the family was keen to see the Frames name retained and security given to staff - promises which Thomas Cook was able to give.

No final decisions have been taken on the exact nature of the new Frames operation or how the shops will differ from the present Cook outlets. It seems likely that the Cook branches will be more sophisticated, offering full currency exchange facilities and business travel, while Frames may emerge as a group with more populist appeal.

The Frames family will concentrate its attention on the tour operating aspects of its business. It retains ownership of Frames Rickards, a company best known for its coach tour business. Mr Jack Frame, chairman of the holding company, Frames Tours, said the sale would also assist the group in its hotel-owning ambitions.

Mr Brian Coupland, the managing director of Frames Tours, will continue with his present responsibilities but he will also join the board of Thomas Cook.

## Satellite to take off for rendezvous with Halley's comet

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

GIOTTO, the £40m scientific spacecraft designed to intercept Halley's comet when it passes the earth next March, is due to be launched today aboard an Ariane rocket from the French space base at Kourou, French Guiana.

The spacecraft, built by an international consortium headed by British Aerospace (BAe), will be targeted to travel as close as possible to the nucleus of Halley's comet, to photograph it and gather data on gases, dust and plasma, during a single encounter at midnight next March 13.

Only one Giotto spacecraft has been built and there will only be one chance of a successful encounter. If it fails, the world will have to wait another 76 years before Halley's comet again passes close enough to enable a spacecraft to study it.

Halley's comet is named after the English astronomer Edmund Halley (1686-1742). He made a close study of comets and was the first to discover that the comet that now

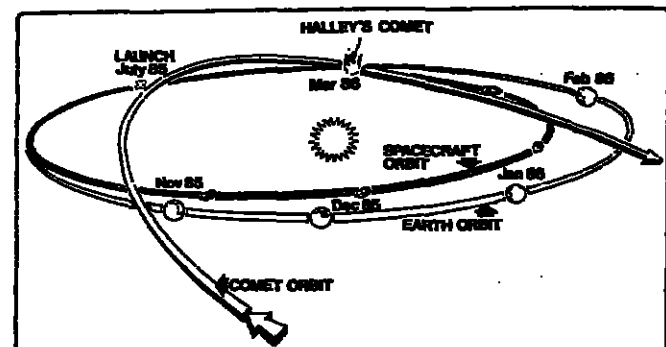
bears his name followed a periodical pattern, swinging close to the earth every 76 years.

The comet is depicted in the background of The Adoration of the Magi by Giotto, the Florentine artist. The satellite being launched is named after him.

BAe has built the spacecraft for the European Space Agency in collaboration with a large team of European contractors. It will carry scientific experiments put together by European universities and other academic institutions.

Giotto will intercept Halley's comet about 147m km from the earth and will pass about 500 km from its nucleus. By then, it will have travelled 700m km on a long, elliptical path taking it round the sun.

Giotto will not return. It will relay its findings for only three to four hours before being destroyed in the hazardous environment of Halley's comet by bombardment with particles in the comet's wake.



## London launches bid for 1992 Olympics

BY WALTER ELLIS

LONDON yesterday joined Manchester and Birmingham in launching an official bid to host the 1992 Olympic Games. The capital left it to the last available day to announce its plans, which have been provisionally costed at less than a £300m, entirely financed by private capital.

The British Olympics Association (BOA) must now choose between the three proposed UK locations and put forward an official candidate to the International Olympics Committee in Lausanne. A decision on a venue for the 1992 Games will be taken in autumn next year.

Britain's rival bidders are Barcelona, Brisbane, Paris, New Delhi and Amsterdam.

Details of London's submission were given yesterday by a City of London steering committee under the chairmanship of Sir Alan Traill, the Lord Mayor.

Two options were laid down. Either London would concentrate the games on a revamped Wembley Stadium, with seating capacity increased from 43,500 to 72,000, or a brand-new, 30,000 seat indoor stadium would be constructed in the Docklands, east of central London. An Olympic-size swimming centre

would be constructed in any event in north-west London, and there would be a cycling stadium in the Lea Valley and new canoeing and rowing facilities on the Thames.

Sir Alan said that the games could raise about £700m, including at least £300m from the sale of television rights.

City backing for the Docklands option is apparently considerable, and led by a major bank, but there is said to be promise, too, of cash for the refurbishing of Wembley. This would be handled, primarily, by Mr Abdul Shamji, a former Ugandan Asian, who now owns Wembley and is keen to attract Olympics business.

Manchester's Olympics bid, which would be financed mainly by the private sector, is being organised by Mr Bob Scott, a theatrical impresario, in conjunction with consultants Arthur Young, the company which planned the highly successful games last year in Los Angeles.

The Birmingham proposal, centred on a new, 70,000 seat "Superbowl" stadium and the facilities of the National Exhibition Centre, is being put forward with joint city council and private backing.

## First chairman named for banking watchdog

BY MARGARET HUGHES

PLANS TO establish a banking ombudsman have moved nearer fruition with the appointment of Dame Mary Donaldson, former Lord Mayor of London, as chairman of the council which will be responsible for the new ombudsman's officers.

Other members of the council which will comprise five of seven members representing the banking community and public or consumer interests, will be appointed in the near future. The council will have a majority of non-banking or independent members.

The decision to set up a banking ombudsman to deal with complaints which customers feel have not been dealt with satisfactorily by their banks, was announced in February by the 17 retail banks, including the major clearers. The office is expected to open early next year.

Dame Mary Donaldson said: "I am determined that the ombudsman will be totally independent and impartial." The ombudsman would be "neither a consumer champion nor biased towards the banks."

# BRITISH COAL. MESSAGE IN A BOTTLE ON SAVING COSTS

John Smith's of Tadcaster brew over 300 million pints of beer a year — a process requiring vast quantities of steam.

They selected a coal fired package combining conventional and fluidised bed boiler technologies.

NEI engineered and installed the plant — three conventional twin grate 'Coalmasters' and a NEI fluidised bed boiler. These four boilers provide the company with the total steam raising capacity they need of 90,000 lb/h.

The coal is washed 'smalls' transported by a dense phase pneumatic conveyor to the boiler in overhead bunkers. Ash is also moved by a totally enclosed pneumatic transport system. All steam raising operations and handling are automatically controlled and fully integrated to ensure continuous operation.

John Smith's say: 'With coal we can realise savings on our energy and ancillary costs. We also achieve efficiency and cleanliness of operation'.

What makes sense for companies like John Smith's, ICI, Express Dairy, Hotpoint and British Aerospace also makes sense for the whole of British industry.

### The cheapest source of energy

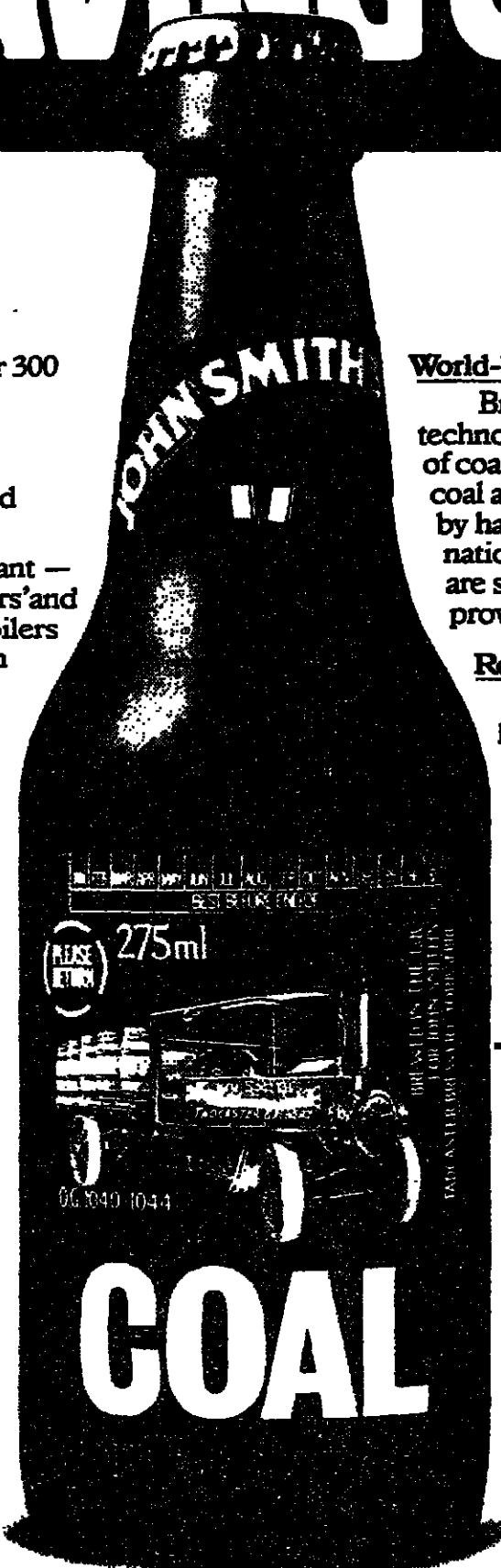
British coal costs less than other fuels. And the NCB intend to make sure coal prices remain competitive.

### World-beating technology

British coal leads the world in boiler technology, combustion techniques and methods of coal and ash handling. In today's installations coal and ash are seldom seen and rarely touched by hand. To maintain supplies there is a nationwide network of coal distributors who are strategically situated to give advice and provide an efficient service to industry.

### Real help with conversion costs.

There's a Government Grant Scheme to help companies who want to convert to coal. This, with the backing of European loans, creates a really attractive financial package. A final word from Malcolm Edwards, Commercial Director of the NCB: 'We believe British coal can save energy costs for your company. Let us talk — we can do good business together'.



For further information please fill in the coupon and send it to the Industrial Branch, Marketing Department, National Coal Board, Hobart House, Grosvenor Place, London SW1X 7AE.

Name \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

**NCB**  
THERE'S NEVER BEEN  
A BETTER TIME  
TO CONVERT TO BRITISH COAL.

**Church's**  
**MENS SHOE**  
**SALE**

Begins TODAY Tues. July 2nd

Quality bargains in  
**CHURCH & CHEANEY SHOES**  
at our CITY SHOPS  
90 CHEAPSIDE · 28 ROYAL EXCHANGE  
148 FENCHURCH STREET

Also at 163 NEW BOND STREET  
58/59 BURLINGTON ARCADE  
143 BROMPTON ROAD 112 JERMYN STREET  
436 STRAND 320 HIGH HOLBORN



**From Houston Continental Airlines flies to over 50 destinations across the USA, Mexico and Canada and onward to Hawaii, Australia, New Zealand, Fiji, Taiwan, Hong Kong, Japan and Micronesia.**



## STATEJORD 'C' PLATFORM

# Congratulations are in order

Congratulations to Mobil Exploration Norway Inc., as operator on behalf of the Statfjord owners, and all parties concerned in the successful completion of this major production and drilling platform... 5 months ahead of schedule.

As Project Services Contractor in a joint venture with Norwegian Petroleum Consultants AS, we were responsible for the provision of engineering and project services for the entire topsides - just one more example of our 'Complete Capability' in action. And one more reason for our Queen's Award for Export Achievement 1985.



**FOSTER  
PETROLEUM DEVELOPMENT  
WHEELER**

THE COMPLETE CAPABILITY COMPANY

125 Shaftesbury Avenue, London WC2H 8AD. Telephone: 01-836 8030

Services: Feasibility studies, conceptual design, basic engineering, detailed engineering and procurement, fabrication, installation, hook-up and commissioning.



## FINANCIAL TIMES EUROPEAN TOP 500 COMPANIES SURVEY

For the third year running, Europe's biggest publicly quoted companies are ranked in the FT 500. This year will be the first occasion that addresses, telephone and telex numbers will be listed at the back of the reprinted version, price £10. Cheques should be made payable to the Financial Times and sent to:

Nicola Barnham, Publications Department,  
Financial Times,  
Bracken House,  
10 Cannon Street,  
London EC4A 3DF

# Would you really want to recruit a Sales Director who doesn't read the FT?

Does it surprise you that the FT reaches more Department Heads in the UK whose main responsibility is for sales than any other quality national newspaper?

It shouldn't. With our comprehensive and authoritative coverage of business trends, no self-respecting Sales Director can afford to miss our pages.

You may also be pleasantly surprised to learn that advertising space on our Thursday Appointments pages is 30% cheaper than the Daily Telegraph and almost 40% cheaper than the Sunday Times.

Do we need to comment further?

Call Francis Phillips on 01-248 8000 for details.

**No FT...no comment.**

\*The European Businessman Readership Survey 1984.

## APPOINTMENTS

### Vickers da Costa chairmanship

Following the resignation of Sir Kenneth Berrill as a director and as chairman of VICKERS DA COSTA from June 30 to become chairman of the Securities and Investments Board, Mr J. D. Paulson-Ellis has succeeded him as chairman of Vickers da Costa from that date. Subject to the consent of the Stock Exchange, Mr R. D. Fulford, senior partner of Scrimgeour Vickers and Co., becomes a director.

SCM CHEMICALS, a division of SCM Corporation, has named Mr Peter C. Firing president of its Baltimore-based worldwide operations. Mr Firing is chairman of the boards of SCM Chemicals in the UK and SCM Chemicals in Australia.

EVODE GROUP has appointed Mr V. Vohralik as group technical and development director to spearhead new product and business development activities. He is a group board director.

Mr B. T. R. Scruby has been appointed non-executive chairman of LINGUAPHONE HOLDINGS. He is chairman of Gieves and Hawkes, and a director of the Gieves Group. He also holds several other directorships. Mr B. D. Watson, managing director, continues as chief executive of Linguaphone Holdings.

BROWN, SHIPLEY & CO. has appointed the following as deputy managers: Mr Jonathan M. Gage, Mr Richard J. Osmond and Ms Antonia Stewart. Brown Shipley Fund Management has made Mr Andrew T. Atkins a director.

COUNTY BANK has appointed Mr Clive Grumball as a director, responsible for treasury operations. He was director of Nordic Bank. Also joining the board of County Bank are Mr G. A. Frier and Mr S. C. White.

PRICE WATERHOUSE has admitted 23 new partners. London: Mr Stephen D. Barber, Mr Meredith M. Coombs, Mr Robert N. Eames, Mr Michael D. Gerke, Mr Alan B. Gibbins, Mr Fabian Goody, Mr Ray P. Hill, Mr E. Mary Keegan, Mr Stephen R. Kemp, Mr John D. Morgan, Mr Rodney R. Morton, Mr Robert H. Pampill, Mr Gregory J. Roe, and Mr David W. Roe, and Mr C. Michael Stewart; in Aberdeen: Mr J. Kenneth Murray; in Leeds: Mr Ronald T. McMillan and Mr Martin J. Riet; in Liverpool: Mr David J. Leach; in Manchester: Mr Anthony J. P. Breton, and Mr David F. P. Miller; in Newcastle: Mr A. Edward James, Mr Cedric C. Read and Ms Emma E. Slattery; in Nottingham: Mr Richard J. Rees; in Jersey: Mr L. Philip C. Taylor; in Windsor: Mr Peter Forrester, and Mr Gerald J. Zukauskas. The following partners have retired: Mr Ernest W. Barnes (Birmingham) and Mr Eric A. Roberts (London).

Mr Carron Greig, while continuing as chairman of H. Clarkson Holdings, will retire as chairman of H. CLARKSON AND CO on July 1 and will be succeeded

by Mr A. F. Kilma, the present deputy chairman with Mr John Denham succeeding in turn as deputy chairman to him. Mr Hugh McCoy will become head of the sale and purchase division of H. Clarkson and Co and also becomes a director of H. Clarkson Holdings.

Mr William Downey has been appointed a director of WILLIS FABER & DUMAS (UK).

KIRKLAND - WHITTAKER (CURRENCY DEPOSIT BROKERS) announce the appointment of Mr A. R. Longhurst as a director.

Mr T. S. Thomson has been appointed a director of BERMA-LINE.

Mr David Legg, a senior director of County Bank, has been appointed as non-executive chairman of ERNEST GREEN & PARTNERS HOLDINGS, consulting civil engineers. Ernest Green & Partners, trading subsidiary of Ernest Green & Partners Holdings has changed its name to Ernest Green Partnership in recognition of the change from unlimited to limited liability status.

NEIL AND SPENCER HOLDINGS has appointed Mr M. John Smith managing director of the laundry division of Neil and Spencer. He joins from Flexitallic, a Houston based subsidiary of Turner & Newall which was general manager and executive vice-president.

MACINTYRE HUDSON has admitted Mr P. J. G. Rushmore and Mr J. G. E. Tarrant to the partnership.

BOVIS CONSTRUCTION has appointed Mr Ian Macpherson to the board. He is project manager of the multi-million pound Broadgate Development at Broad Street/Liverpool Street Station for Rosehaugh Stanhope Redevelopments.

ASTBURY AND MADELEY (HOLDINGS) has appointed Mr John Wood as joint managing director of British Fittings (Heaton).

Mr Brian Morris, who was an executive director of Mercantile Credit until his retirement in April has been appointed a non-executive director of MILESTONE LEASING, a sales and leasing subsidiary of Exco International.

Mr Clive Sinclair-Poulton has been promoted to vice president of the Europe, Middle-East and Africa insurance unit of SECURITY PACIFIC NATIONAL BANK in London. He joined Security Pacific in 1982 as an assistant vice president at EMEA.

LESLIE & GODWIN REINSURANCE has made the following appointments: Mr R. K. Adams, Mr R. Hayne, Mr R. Peacock, Mr P. Simmonds have been appointed directors. Mr N. M. Cooke and Mr D. Flood have been made divisional directors. Mr T. Pearson becomes assistant director.

Mr James Sexton, company secretary of the SOUTHERN NEWSPAPERS group, has been appointed a director.

Mr Ken Blair, director of corporate development at Pegler-Hattersley, has been elected president of the European valve industry association - CEIR, the Comité Européen de l'Industrie de la Robinetterie. Elected Vice President in 1982, Mr Blair will face many problems during his two-year presidency not the least of which is the integration of new members from Greece, Spain and Portugal, and the impact of the world-wide economic situation on the European valve industry. "One of my first tasks," he said, "is to carry out a major reorganisation of the association to meet the changing economic climate and the needs of the 1990s."

### Resident at LCCI

LONDON CHAMBER OF COMMERCE AND INDUSTRY has appointed as its new president Sir Anthony Jolliffe, chairman of Multiple Industries Group and partner in Triorion Baker. Mr John Leonard, chairman, Carless Capel and Leonard, remains chairman of the Chamber for the following year.

Two members of staff, Mr R. Smethurst and Mr R. S. Sutcliffe have been appointed directors of GASKELL AND CO. (BACUP).

Mr Michael J. Hogg becomes managing director of VINTEN ELECTRO-OPTICS, which operates in the UK. He was employed by Optical Coating Laboratory, Inc. U.S.

BOVIS CONSTRUCTION has appointed Mr Ian Macpherson to the board. He is project manager of the multi-million pound Broadgate Development at Broad Street/Liverpool Street Station for Rosehaugh Stanhope Redevelopments.

ASTBURY AND MADELEY (HOLDINGS) has appointed Mr John Wood as joint managing director of British Fittings (Heaton).

Mr Brian Morris, who was an executive director of Mercantile Credit until his retirement in April has been appointed a non-executive director of MILESTONE LEASING, a sales and leasing subsidiary of Exco International.

Mr Clive Sinclair-Poulton has

### Reorganisation at LRC International

LRC INTERNATIONAL has planned management changes from September 1, which will reorganise the current divisions under two group managing directors. Mr D. A. Wooller has been appointed group managing director, health and personal products, and to the board of LRC International from August 12. Mr R. C. A. Hall, who joined the board of LRC International in October 1984, has been appointed group managing director, home products and services.

LIVINGSTONE FISHER ASSOCIATES has appointed Mr Barry Pearson as managing director. The company is the result of the merger of Livingstone Corporate Services and H. W. Fisher Associates.

Mr Peter Elsom has been appointed to the board of FIRST VENTURE CAPITAL CORP.

SUTER has appointed Mr S. L. Finch, Mr R. R. Morris and Mr A. G. V. Owen to its board. Mr Finch was formerly chairman of Lake and Elliott, which was acquired by Suter earlier this year. Mr Morris is managing director of Suter's newly-formed distribution group, which comprises Suter's activities in the

distribution of commercial refrigeration equipment and hair-dressing products. Mr Owen is managing director of Suter's newly-formed light engineering group, which is responsible for Suter's activities in the manufacture of heat exchangers, air conditioning equipment and plastic injection mouldings. Mr R. Schofield has resigned from the board but remains as company secretary.

Mr Peter R. Fyson has been appointed non-executive director of WESTBURY HOMES.

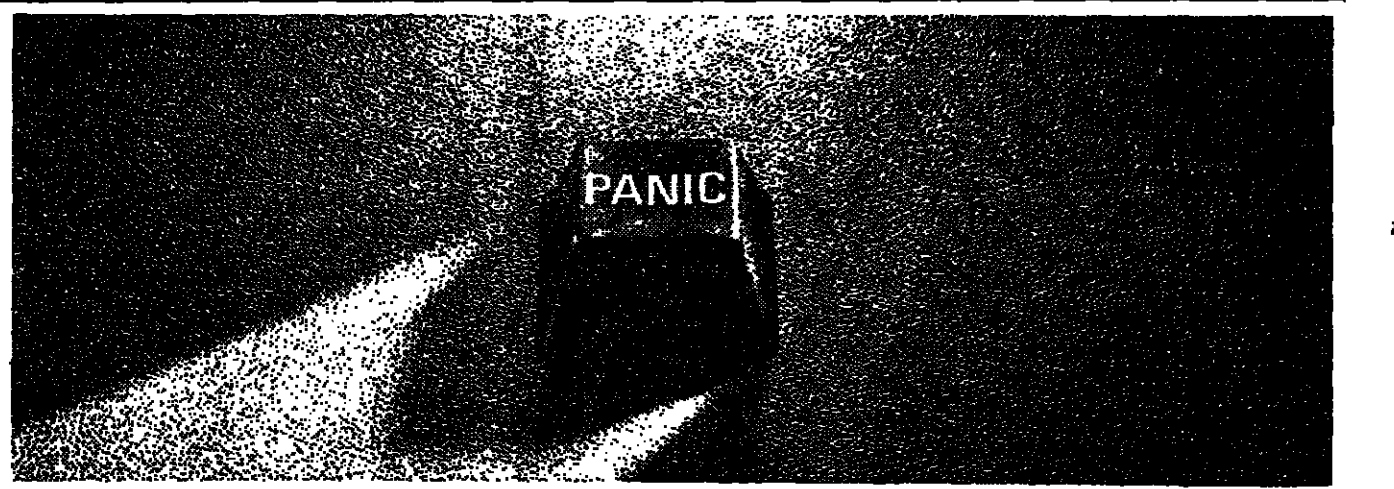
Mr Graham Ritchie has joined the ARTHUR YOUNG partnership in Edinburgh.

Mr John E. Hopkins has been appointed technical director of NORCOS. Mr Roger A. Pinnington, formerly chief executive of UBM Group, has been appointed to the board and succeeds Mr Hopkins as director of EEC manufacturing operations.

TORDAY & CARLISLE has appointed Mr Michael Denay and Mr Alan Forsyth as non-executive directors. Mr Denay is managing director of Northern Investors Co. Newcastle. Mr Forsyth is managing director of Fumantle.

### BASE LENDING RATES

A.B.N. Bank	12 1/2%	Hertford & Gen. Trust	12 1/2%
Allied Irish Bank	12 1/2%	Midland Bank	12 1/2%
American Express Bk.	12 1/2%	Montagu & Co.	12 1/2%
Bank of America	12 1/2%	National City Bk.	12 1/2%
Bank of Australia	12 1/2%	Norfolk & Norwich	12 1/2%
Bank of Canada	12 1/2%	Paragon Bk.	12 1/2%
Bank of China	12 1/2%	Provincial Bk.	12 1/2%
Bank of India	12 1/2%	Royal Bank of Canada	12 1/2%
Bank of Japan	12 1/2%	Standard Chartered	12 1/2%
Bank of Korea	12 1/2%	T.C.B.	12 1/2%
Bank of London	12 1/2%	Trustee Savings Bank	12 1/2%
Bank of Mexico	12 1/2%	United Bank of Kuwait	12 1/2%
Bank of New York	12 1/2%	United Mizrahi Bank	12 1/2%
Bank of Persia	12 1/2%	Westpac Banking Corp.	12 1/2%
Bank of Portugal	12 1/2%	Whiteaway Laidlaw	12 1/2%
Bank of Spain	12 1/2%	Williams & Glyn's	12 1/2%
Bank of Sweden	12 1/2%	Yorkshire Bank	12 1/2%
Bank of Switzerland	12 1/2%	Members of the Accepting Houses Committee	
Bank of Taiwan	12 1/2%	7 day deposits 8 1/2% - 1 month 10 1/2%	
Bank of Thailand	12 1/2%	10 1/2% - 12 1/2% + at call when £10,000+ remains deposited.	
Bank of Tokyo	12 1/2%	Call deposits £1,000 and over	
Bank of Union	12 1/2%	21 day deposits over £1,000 10 1/2%	
Bank of Vietnam	12 1/2%	Mortgage base rate	
Bank of Yugoslavia	12 1/2%	See Provincial Trust Ltd.	
Bank of Zaire	12 1/2%	Demand deposits 9 1/2%	



### You've got two weeks to put location proposals to the Board.

Scotland, as a general location, you've already looked at. It's always one of the first that comes to mind.

But does any specific location here recommend itself clearly? Think of Edinburgh Castle, that country's most famous landmark, and remove yourself westwards for 15 minutes.

You're in Livingston, in beautiful rolling countryside. You're on the M8 Motorway, 30 minutes from Glasgow's Airport and 10 from Edinburgh's.

You've got a choice of fully serviced industrial estates - including a hi-technology park - and a wide variety of available factories and offices.

You've got neighbours. Over 250 of them. Burroughs, Burr-Brown, Johnson & Johnson, Ferranti, NEC - to name just a few who are expanding vigorously.

You've got specially close research links with Edinburgh University, the Wolfson Microelectronics Institute and Heriot Watt's Computer Applications Services.

You've got Development Area status. Investment grants of up to 35%, rent-free periods of at least 2 years, plus European Community assistance.

And you've got us.

A Development Corporation that can put together a detailed personalized prospectus on Livingston for your particular company.

In hours if you push the panic button.

Could anything be clearer or more specific than that?

To: James Pollock, Commercial Director, Livingston Development Corporation, West Lothian EH54 6QA. Tel 0506 414177.

Prove that Livingston is the most logical location for my company. We are not pushing the panic button. BLOCK LETTERS PLEASE.

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

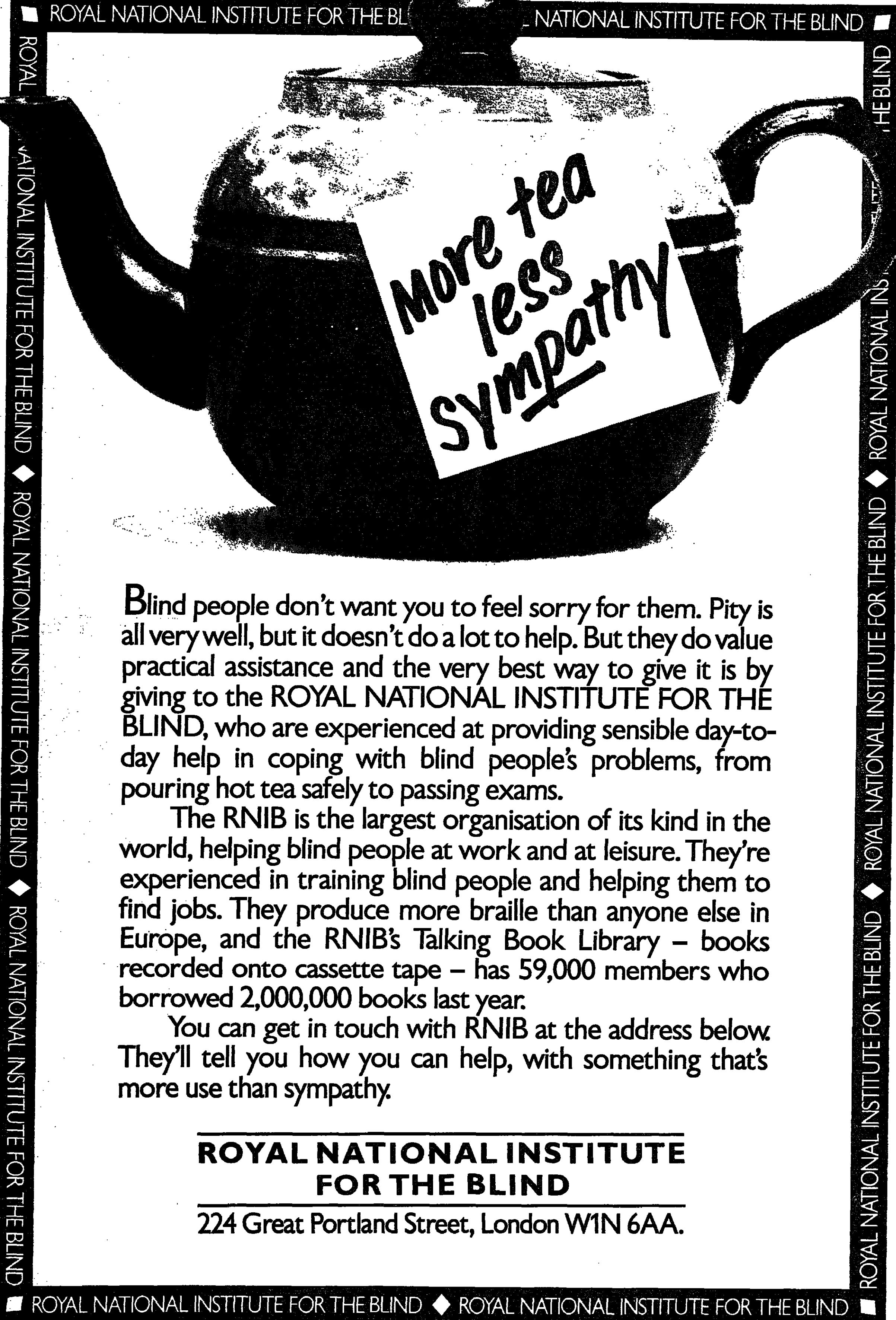
Postcode \_\_\_\_\_

Telephone \_\_\_\_\_

**MAKE IT IN LIVINGSTON**

Europe's most logical location.





**You can get in touch with RNIB at the address below. They'll tell you how you can help, with something that's more use than sympathy.**

**224 Great Portland Street, London W1N 6AA.**



## FT REPORT

## Landmarks to promote

SCOTLAND IS slowly but surely adjusting to the perceptions which the outside world have of the Scots. The sharp changes in the Scottish economy over the past 10 years provide the focal point for marketing people.

This marketing is also directed at those who might have dismissed Scotland for what it once was: a country in deep industrial decline with some of Europe's worst slums. The loss of jobs is still there extending to a decline of one-third of Scotland's manufacturing strength since 1975. In the other direction is new industrial growth. So what has Scotland got to sell?

● A fairly centralised, accessible economy with 5m people.  
● A sprawling and growing electronics industry employing over 40,000 people in more than 300 companies and a success story in foreign investment.  
● A vast support structure for North Sea oil and gas development accounting for over 60,000 jobs in Scotland and with good prospects to the end of the century.

● An increasingly powerful service sector in areas such as Scotland's finance and banking system.

The Scots themselves have often taken some convincing. Marketing has been necessary at home in a part of Britain which has been in general decline and has become increasingly dependent on government for assistance and initiative. Defeatism and lack of confidence in recovery have dogged efforts to regenerate new entrepreneurial spirit.

New landmarks in the economy like the changing face of Glasgow, now rid of its slums, and the opening later this summer of the Scottish exhibition and conference centre there, go a long way to persuade the Scot at home, not to mention the visitor, of new growth and grounds for encouragement.

The first steps in marketing Scotland to the foreigner are the easiest. The strong cultural image and some of Europe's finest scenery provide an obvious starting point.

This tartan and heather factor is often a source of embarrassment to today's Scots. But bagpipes, haggis and mountains are what bring many people here in the first place.

So one level of marketing, that of the Scottish Tourist Board, seeks to follow this through to further an industry already worth £1.3bn a year. The thousands of emigré Scots



In this survey Mark Meredith in Edinburgh looks at what the country has to offer

are a ready market. Many took away with them grim images of Scotland which now need updating.

The next tier of marketing skills is aimed at getting the business visitor to take a second look at Scotland.

This is where the new exhibition and conference centre fits in. It is less of a showcase for Scottish industry and more of a venue for the growing number of specialised conferences and exhibitions in areas such as high technology which will bring in decision-makers from the professions and industry. The role and background to the centre are discussed elsewhere in this survey.

Even here, Scotland should make maximum use of her cultural image and scenery, according to Dr George Mathewson, the chief executive of the Scottish Development Agency which has the major role in industrial promotion.

"A lot of people in Scotland get it wrong. Some feel we should not sell the Scottish culture so much in tourism. That is nonsense. You give the customer what he wants," Dr Mathewson says.

Tartan and heather then are useful for opening the door to the business visitor. The secret is then to be ready with the follow up for those industrial clients from the United States or Japan who might be thinking

of establishing a European base. "You sell the perceptions. The strengths in education, the Protestant work ethic. They form part of the marketing mix," says Dr Mathewson.

Assessing foreign perceptions of Scotland and then building on them has been part of the professional marketing done by the Scottish Development Agency through its overseas promotional body Locate in Scotland. This combines the promotional resources of the SDA and the grant-giving powers of the Government's Industry Department for Scotland.

Bagpipes and the glens, it has been proved, can bring in more than tourists for two or three weeks. A whole company can make its move into Europe bringing to Scotland perhaps hundreds of jobs and millions of pounds in investments.

Backing the marketing efforts of enlightened quangos in Scotland such as the SDA, is the growing activity of the private sector in advertising and promotion.

Marketing companies in Scotland have found that many businesses have been conservative and slow to take up more effective forms of promotion.

Competition in the south, closer to the markets, has seen the advantages of promotion. It has been a difficult concept to sell when its advantages are not right on your doorstep.

The scene is now changing for individual companies as well as for industrial sectors. The financial sector in Scotland has taken a look at the opportunities for promotion in the face of the big changes underway in the City of London with the formation of financial conglomerates.

Scottish industrial sectors such as knitwear, tweed, brewing and whisky have moved more rapidly into marketing. They have had to adjust to changes in fashion which in turn have made their management more aware of the need to respond quickly and to sell effectively.

Some of the trade organisations such as the Harris Tweed Association and the Scotch Whisky Association have taken defence roles protecting the industry against adverse market conditions.

But the activities of the associations has encouraged an awareness of the need for individual marketing and within sectors such as whisky, beer and tweed. Individual brands have had notable successes.



## A marketplace for 400m people



Work is nearly completed on the main concourse and entrance of the Scottish exhibition and conference centre in Glasgow.

to Mr Bob Saunders, marketing executive, will bring in the visitors.

"Before, you would have blockbuster exhibitions in areas such as electronics. Now you have specific exhibitions in defined areas such as computer-aided design. As major industries become more specialised in their sectors, the need becomes greater to find a venue that is compatible with a small and highly specialised field within a major industry," he says.

Mr Saunders believes that, while the oil industry is too general an area to be attracted to Glasgow, there could well be an exhibition, possibly linked with a conference, on the subject of enhanced oil recovery techniques.

"I am confident that it is unrealistic to believe the venture is there for Scottish industry to promote itself. You don't sell to yourself. Being realistic about it we see the role of the centre as being the North European platform for North American markets into Europe," he says.

Selling it as a European venue makes the centre a marketplace for 400m people rather than the 5m Scots alone, in the view of the centre's backers. Viewed in a European perspective, distance will not count against Scotland, he feels.

"For conferences we will be

going in strongly to promote the destination appeal with the unique cultural and historic aspect of Scotland which up to now have never been fully exploited. In North America there is an overwhelming desire to convene a conference in Scotland," Mr Saunders says confidently.

The exhibition and conference centre is one of the star attractions changing the downtown area of Glasgow. It has been built on the site of the derelict Queens dock near a huge cantilever crane which was used to load locomotives made in the Glasgow area onto ships bound

## Exhibition Centre

for the colonies. The crane is still in occasional use.

The centre has five halls including a conference hall which seats up to 2,000 people. The largest hall with 10,065 square metres can hold audiences up to 10,000 and has an elevated central section able to take exhibitions such as yachts with masts or other structures up to 20 metres high.

An underfloor network for communications and plumbing system and folding partitions and built-in security system add to the flexibility.

Between the two main red and white buildings runs a glass concourse, a bank, travel office, medical centre, press facilities and administration.

It will be possible for the centre to have two or possibly three functions running at once with parking for 3,500 cars. The centre is about a 20 minute walk from Glasgow's Central station, or an enclosed walkway will bring visitors arriving by train from the adjacent Finnieston station.

An important issue still remains to be resolved about the centre, the promoters want a hotel built next to the complex on the banks of the Clyde. Local hoteliers were worried it would take away their business. It has taken some diplomatic negotiations to calm their anxieties.

"We are talking with a number of large hotel groups right now who are seriously and actively interested in building an on-site hotel," says Mr Saunders.

The bookings at 58 per cent are ahead of the 52 per cent required to break even. The doors will first open on August 25 with a public open day to be followed on September 7 with a gala concert and the first exhibition of commercial interiors and shopfittings will follow. Sporting events, concerts and circus are expected for the rest of the year with the conference



Mr Chris Garrett, who is Chief Executive of the new Scottish Exhibition and Conference Centre. Bookings at 58 per cent are ahead of the 52 per cent needed to break even.

business building up in the coming year.

The Queen will formally open the centre on November 27. The changes underway in central Glasgow will be that much more dramatic when the landscaping undertaken by the main contractor, Bovis, is complete. Bovis is also the main contractor for the Garden Festival planned for Glasgow in 1988 which will transform the side of the Clyde in Govan opposite the centre.

**If you're planning an exhibition, conference or product launch—don't do anything till you've read the book on Britain's most exciting new business venue.**



For your free copy contact  
The Marketing Department on 041-248 3000.  
or write to Scottish Exhibition and Conference Centre Ltd.,  
Franborough House, 123 Bothwell Street, Glasgow, Scotland G2 7EQ.

## Bank of Scotland's new Home Banking Service means what it says—and more.

Bank of Scotland has a reputation for innovation, but our new Home and Office Banking Service really moves banking into the twenty-first century.

Home Banking. Managing your money through your TV screen in your own home. Wherever you live in Britain. Seven days a week almost round the clock.

No more queues, no more delays. Now from your own fireside you can—

- instruct payment of bills up to 30 days in advance and take full advantage of any free credit period.
- switch spare cash into your Home and Office Banking Investment Account where it will immediately earn high interest.
- keep track of your finances by seeing up to the last 3 months, or 100 transactions, on each of your accounts.
- order cheque-books and statements.

Remember a Bank of Scotland personal Current Account carries no charges provided it is not overdrawn (to cover the clerical costs of setting-up and maintaining Standing Order records, an operating charge of 10p will be added to each Standing Order payment as it is made).

All this and more at your fingertips. Simple to

operate, yet absolutely secure.

What's more, since the Prestel system is Prestel\* you also have access to any of their other information systems, covering over 800 topics. As a bonus we are offering at a special price an adaptor which connects your TV and telephone into the system.

Interested? FREEPOST the coupon below and we'll send you complete details.

Banking will never be the same again.



\*Prestel is a registered trade mark of British Telecommunications PLC.

Post to: Home Banking Centre, Bank of Scotland, FREEPOST, Edinburgh, EH1 0AA.

I would like to know all about Home Banking from Bank of Scotland.

Please send me your information pack.

NAME

ADDRESS

POSTCODE

**BANK OF SCOTLAND**  
A FRIEND FOR LIFE

On Prestel Financial Services.



## MARKETING SCOTLAND 2

## Specialist niches are likely key to faster growth

### Financial services

THE REVOLUTION in financial services which is transforming the City of London has provoked some thoughts as to whether Scotland should respond by promoting its own banking and finance sector.

Scotland—and Edinburgh in particular—house the alternative financial centre to the City. Traditionally Scotland has strengths in investment management but increasingly its banks, insurance houses and other forms of financial services have proliferated, diversified and specialised.

Suggestions that these services might be more effectively marketed arose at a conference of Scottish industrialists last year. It was thought there that Scotland stood to gain at the expense of the big financial conglomerates in the south.

The Scots saw the independence, smaller size and flexibility of the financial services sector as good points to market. Above all they saw Scotland as a place where investors could avoid the potential conflicts of interest that might arise within the multiple operations of a conglomerate.

Others saw the need for promotion as increasing the awareness within the Scottish financial sector of the potential danger that some services north of the border might be over-

whelmed by the sheer weight of the conglomerates and that some of Scotland's companies might be taken over.

Profoundly turned out to be more difficult than expected. The Scottish Council, Development and Industry, an independent lobby organisation with both private and public sector membership, undertook a study of the potential for promotion. But a readiness for coordinated action in practice was not automatically forthcoming.

The council's study found that generic promotion, a sort of "finance it in Scotland" campaign, would not work because of the differing ranges of services offered by the 240 or more Scottish companies in this sector. It did, however, see some prospects for pushing the resources of the investment trusts overseas.

By virtue of their international connections as investors, and the performance reputations thereby gained, Scottish investment managers are already an acknowledged component of the international investment community, the study noted.

Among its other recommendations were that research be undertaken into the opportunities for Scotland's financial services out of the liberalisation now under way. It believed the demand for financial services within the rest of the UK was worth study as was the feasibility of establishing new markets in Scotland or for re-locating markets from London. The advantages in telecom-



Charlotte Square, Edinburgh, where many financial service businesses have their headquarters. Right, Glasgow's City Chambers with its piazza



## Why the two cities are smiles apart

### Glasgow

GLASGOW nearly pulled off a fast one against its old rival Edinburgh last month. Were it not for the intervention of a city father, Edinburgh buses would have carried the slogan "Glasgow's Miles Better."

Glasgow District Council's advertising agents, Struthers, were not daunted and went on to other plans for distributing "Glasgow's Miles Better" luggage labels in Spain and arranging for the catchy ambiguity to be translated into a number of other European languages.

A sustained exercise in changing the outside world's perception of Glasgow seems to be working. For a start tourists are flocking and these visitors will take back with them the message that Glasgow is a changed city.

In just over a decade of urban renewal, Glasgow would be a shock to many who left the city to get away from one of Europe's worst slums, a city showing the sores of dead and

dying industries. One of the city's big marketing problems has been to overcome the picture the departing Scots took with them as they moved south of the border or abroad: a distorted and very outdated picture of tough living, politics, hardship and crime.

Slums were cleared and thousands of Glaswegians were found new homes in the satellite new towns outside the city. Glasgow was so effectively depopulated that city councillors wanted to bring some people back to the city centre.

The Glasgow East End Renewal project (Gear) run by the Scottish Development Agency, which has been a model for other European cities, gave new vitality to whole chunks of once derelict areas.

In place of smokestack factories or dilapidated warehouses, new office blocks have appeared. Restaurants have proliferated and the city houses Scotland's national cultural attractions in music and drama. The Burrell collection in the south of the city ranks among Britain's finest public art displays. A key feature of some of the



most recent signs of change has been the high degree of private sector involvement. While the city in the past has depended on government assistance to bring in new industries to create jobs, now businesses have been encouraged to join in.

The Scottish exhibition and conference centre as well as the recently announced fund-raising for a vast glass-covered shopping precinct in the central St Enoch Square have been important victories involving the private sector in big re-development projects. This involvement has brought the private sector in on the desire to promote Glasgow more effectively.

The Scottish Development Agency has supplied the impetus for both the centre and the St Enoch development. It will also have a managerial role in the 1988 garden festival which will transform the Princess Dock area on the south side of the Clyde opposite the exhibition centre.

The M-3 motorway which once appeared to slash mercilessly through the middle of the city has turned instead into a magnet for new development. Two new hotels and the new Britoil headquarters have been built or are under construction to the east of the elevated roadway with the exhibition centre and planned garden festival on the other.

Just down the Clyde the shipbuilding industry, once in seemingly irreversible decline, has shown a recovery. The Govan shipyard on the south side has a healthy order book for merchant ships while Yarrow shipyard on the opposite side has become one of the main construction yards for Royal Navy frigates. The problems of the city have not gone away. There are

pockets of Glasgow where male unemployment is nearly 50 per cent but even here projects like the community business movement, which has its origins in the West of Scotland, is helping bring new life to some of the most rundown communities which are unlikely to benefit from inward investment. Local communities too have become involved in marketing themselves and their co-operative style enterprises.

Dr Michael Kelly, the former Provost or Lord Mayor of Glasgow was a key figure in organising the city's marketing effort. In 1983 he raised the funds from local business in Glasgow to hire Struthers to organise a campaign to promote the changes in the city.

"Glasgow had a vast number of misconceptions, a throwback to 20 years ago," recalls John Struthers. "Anyone who comes to Glasgow now can see the major changes of the past 10 years."

Mr Struthers, who thought up the "Glasgow's Miles Better" slogan, feels enthusiasm and pride are growing in the city. "Perceptions have radically improved," he says.

## Scottish success story

SOME SUCCESSFUL marketing lies behind much of Scotland's new growth in high technology industries.

U.S. and Japanese companies have taken some convincing before they move abroad and require deft promotional talents to win them over. The competition within Europe for mobile companies, those seeking a base within the EEC, has become increasingly fierce.

This has further increased the need for professional marketing by Scotland, in competition with England and Wales for those companies which generate new jobs and industrial growth.

They all face competition from Holland, West Germany, Ireland and France where equally professional representatives are queuing up at the doors of companies contemplating a move.

Putting the right message to the right company has been part of the success for Scotland which has one of the most powerful concentrations of electronics companies in Europe: over 300 companies supporting over 40,000 jobs.

The marketing tool developed to win vital foreign investment here is called Locate in Scotland. It has a formidable success rate accounting for £1bn in foreign investment in its three years of operation.

Its establishment overcame local internal and counter-productive rivalries within Scotland by new towns and local government which had operated separately abroad. Above all it provided inward investment with the one door for all information, government financial backing and property advantages.

Locate in Scotland brought together the graving powers of the industry Department for Scotland and the industrial promotion experience of the Scottish Development Agency.

Its offices near New York and in San Francisco, Chicago and Houston have become useful listening posts and marketing locations.

LIS has followed through a strategy, developed by the Scottish Development Agency to build on the cluster of big multinational electronics companies which set up here after the war such as IBM, National Semi Conductor and Hewlett Packard.

### High-tech industries

The strategy identified special areas, especially within electronics, to encourage expansion. The semi-conductor market in particular was seen as ideal to create the jobs needed to help overcome the losses caused by the decline of manufacturing in Scotland.

These specialities, it was hoped, would eventually create indigenous Scottish companies to supply the large foreign establishment providing components and services. Much debate has been generated over the past two years as to whether "critical mass," as the industry terms it, has been reached: whether the growth of small service companies is now spontaneous.

The competition between Scotland and other European countries often meant that the Scots could not afford to be too fussy about who might want to set up shop and join silicon Glen.

But the relatively narrow band of electronics which the agency has cultivated meant that marketing has become highly specific. This target approach by the agency through LIS has paid off,

Marketing has even taken the form of investing SDA venture capital funds in one U.S. company to encourage it to set up a Scottish base when it was ready to move to mainland Europe.

The semi-conductor business, with an established base in Scotland, was obvious ground for cultivation. Today central Scotland's central belt has the highest concentration of volume water fabrication in Europe. By 1986 the number of jobs in this band of electronics alone is expected to reach 6,500.

When promoting Scotland abroad, Locate in Scotland management found varied and sometimes wild perceptions of the Scots. Some companies, it turned out, had not taken on board that Scotland as part of the UK had access to the European Community.

Selective advertising, sponsored trips for U.S. journalists and articles in the trade press all helped bridge the gaps.

Over the past year anxiety has risen as to whether the accumulated marketing gains by Scotland might be lost with the review of regional assistance offered by the British Government.

The emphasis has moved away from the automatic grants for incoming companies to help them cover their setting up costs. The regional aid review now puts much more emphasis on selective assistance with aid linked to job creation.

Another worry has been over the future of U.S. offices of Locate in Scotland. Central government, anxious to reduce spending and co-ordinate British overseas promotion, has queried the need to have separate Scottish representation.

Locate in Scotland hopes that the 26,000 jobs created by its market efforts over the past three years will speak for itself. The issue has been shelved for the moment.

## Quality for all the world to see.

The Scottish Exhibition & Conference Centre. Designed, Managed and Constructed by Bovis Construction Limited.

The SECC is a magnificent national achievement for Scotland—not only a showplace, but a showpiece among world-class exhibition and conference centres.

Yet it will have taken less than two years to complete, making it a further exhibition of the quality and effectiveness of Bovis Design, Management and Construction (DMC).

Bovis Construction, in fact, have been building in Scotland for well over 50 years. And we're proud indeed that in this, our centenary year, the Scottish Exhibition & Conference Centre gives us a further cause for celebration.

(If you'd like to consider us for your next building contract, large or small, please give Bernard Hodgson a call on 01-422 3488.)

**Bovis**  
Bovis Construction Limited  
(Quality is a rare bird.)

Bovis Construction Limited, Bovis House, Northolt Road, Harrow, Middx. HA2 0EE.

Member of the P&O Group

**Lander Alarms**  
Electronic Security and Fire Alarm Specialists  
A member of the NAC Group  
Supplier and installer of

**CLOSED CIRCUIT TELEVISION SURVEILLANCE AND LANDATA 2000**  
to the  
**SCOTTISH EXHIBITION CENTRE**  
providing centralised continuous monitoring of security and fire requirements throughout the complex.

Landata 2000 is the most advanced and comprehensive BUILDING MANAGEMENT SYSTEM which can also incorporate energy management and access control.

Dial 100 and ask for FREEPHONE LANDER for further details of security services available throughout the U.K.

Lander Alarms (Scotland) Ltd.  
15 Rosyth Road, Glasgow, G5 0YA. Tel: (041) 429 5711

**HOW BUILDING SERVICES ENGINEERS.**

**THE SCOTTISH EXHIBITION CENTRE**  
Installers of all AIR CONDITIONING, HEATING, VENTILATION AND PLUMBING SERVICES at this prestige development

**HOW ENGINEERING SERVICES SCOTLAND LTD.**  
1 Albion Way, Kelvin Industrial Area, East Kilbride, Glasgow, G75 0XZ.

**Designers and Manufacturers of PRECISION PRECAST, PRESTRESSED CONCRETE for**

- Building Construction
- Civil Engineering
- Railway Engineering

**POW MAC CONCRETE LTD**

Tullaghan, Stranmillis, Lancashire PR5 4BL  
Tel: 0534 620000 (078-34230) Telex: 32306  
Fax: 0534 620001 and 0534 620002

**... OR PLAY IT TO A PACKED BOARD ROOM.**

Businessmen are flocking to watch Scotland's new business blockbuster now showing at 17 Cockspur Street, SW1, the London base of the Scottish Development Agency. If you're not within easy commuting distance, yet wish to discover the unique opportunities and financial incentives offered to companies in Scotland, clip the coupon.

We'll send you your own free video to play to your colleagues at the next board meeting.

I WANT TO KNOW HOW MY COMPANY CAN SUCCEED IN SCOTLAND. PLEASE SEND ME MY FREE VIDEO CASSETTE ENTITLED "CATCH UP ON SCOTLAND: I WOULD PREFER VHS BETAMAX (PLEASE TICK). SEND YOUR COUPON TO: SCOTTISH DEVELOPMENT AGENCY ENQUIRY SERVICE, CURZON HOUSE, 20/24 LONSDALE ROAD, LONDON NW6 6RD OR TELEPHONE: 01-200 0200 NOW

NAME \_\_\_\_\_ POSITION \_\_\_\_\_  
COMPANY \_\_\_\_\_ ADDRESS \_\_\_\_\_  
POSTCODE \_\_\_\_\_  
NATURE OF BUSINESS \_\_\_\_\_  
SIGNATURE \_\_\_\_\_

**CATCH UP ON SCOTLAND**



# THE MANAGEMENT PAGE: Small Business

IN RETROSPECT, it looks ironic that former stockbroker David Stapleton abandoned his first independent business venture, an up-market farm produce concern, to do something "much smaller in concept."

That small concept was Pinneys Smokehouses, a smoked salmon producer for which his family interests paid £20,000 nine years ago. Now renamed Pinneys of Scotland, Stapleton's company is the only supplier of smoked salmon to Marks & Spencer. It has become twice the size of its nearest rival, and expects to see its turnover rise from £5m to more than £7m in the year to September.

Based in Dumfriesshire, Pinneys is an example of the way in which it is possible to turn a cottage industry into a leader in its field by applying techniques perfected by much larger businesses like production and cost control. It also shows that while a high exposure to one customer (M & S accounts for half of Pinneys' turnover) has drawbacks, such dependence can actually help the supplier make its business more efficient and widely based.

The importance of production control to Pinneys can be gauged by the fact that raw materials—mostly fresh salmon—make up 55 per cent of its overhead costs. If it wastes just 1 per cent of the 750 tons of salmon it expects to buy this year (that is a sliver the size of one's little finger from each fish), Pinneys' profits would suffer by an estimated £41,600. Last year's taxable profits were £436,000, up from £182,000.

The M & S link has been important both because of the technical help the store has offered in developing new products like smoked salmon pate or salmon roulade and because of the flexible attitude it can afford to take over pricing. If the price of any particular ingredient suddenly shoots through the roof, for instance, M & S can minimise the damage to sales of that product by spreading the increase across all five of Pinneys' M & S lines. "It is one of what we have achieved over the years," says Stapleton. "It has not been possible without M & S," admits Stapleton, 51. The respect is mutual. Clinton Silver, M & S's food director, describes Pinneys as a "model supplier."

To earn that accolade, however, Pinneys has had to learn several hard lessons on the way. It is now busy diversifying into related areas like trout, shellfish, crab and lobster, conscious of the fact that dependence on one product and one customer—however high quality—cannot be ideal.

So far at least, Pinneys has benefited from smoked salmon's increasing popularity, which has become more widely-



David Stapleton: now diversifying into related areas

## How to deal with big fish

Pinneys sells salmon to Marks and Spencer. William Dawkins reports on lessons learnt

though not more cheaply—available through the growth of salmon farming and the importance which large supermarket chains have attached to this high value product as part of their diversification into fine foods.

Pinneys' first big lesson came when M & S approached Stapleton, in maintaining its role would like to be considered as a supplier. The costs for such a small company of putting itself on the right footing to do business with M & S were considerable.

The company had to spend £38,000 on bringing its hygiene and food handling up to M & S standards before negotiations even started. Over the years, it has spent "several hundreds of thousands of pounds," says Stapleton, in maintaining its three factories to the store's requirements.

The M & S contract also had substantial hidden costs, though Stapleton and his colleagues are in no doubt that they were a fair price for a large and stable source of sales. These were the potential conflict which might arise, with other supermarket customers—Pinneys now supplies most of the big multiples

and bonded, it is often down to 40 per cent of its original weight. The rest, until Dowson's arrival, went into the bin.

Now the trimmings are made into smoked salmon, pate and roulade, products which will bring in an estimated £1m worth of sales this year.

Control of production costs was the other factor to come under Dowson's scrutiny. Accidental waste is inevitable when sides of salmon have to be pre-iced by hand. The solution was, partly managerial, and partly technical.

"Below the post of factory manager, there was nothing," says Dowson, who promptly appointed shopfloor supervisors at all stages of production from honing to smoking. His other innovation was to order a computer system, which weighs each side of salmon before and after each stage of processing—and in order to monitor performance—can identify the employee who handled it.

It might sound over-elaborate for a small company with 230 staff. But it comes into its own during the rush in the two weeks before Christmas, which accounts for almost a quarter of the year's output. It is also something of a comfort to Barclays bank, which sees Pinneys' overdraft move from around £600,000 to upwards of £2.5m over the same period.

With those controls in place, Pinneys has proved itself as one of the most efficient smoked salmon producers in the UK. Now it is facing the twin challenge of becoming equally efficient in related areas and of building up a marketing network independently of M & S.

Last October, it paid £20,000 for a 49 per cent stake in Clearwater Lobsters UK, the British marketing arm of a Canadian lobster fishing company and is busy developing shellfish recipe dishes for its supermarket customers. A month ago it acquired Harvey and Brookless, London's largest independent cheese distributor, in a share exchange deal worth an estimated £700,000.

"That gives us a company with a toe in the door of all the best hotels and restaurants in London," explains Stapleton. On the strength of those two acquisitions, Stapleton can see his sales rising to £32m over the next four years, well beyond Pinneys' present capacity.

The group raised £500,000 last year from three financial institutions to build a 1,200-ton cold store to cope with this year's expansion. Next October, the plans to move into a £1.6m factory being built nearby by the Scottish Development Agency where Stapleton expects to employ another 100 people, rising to 250 by 1987.

## Sharing out the rewards

THE UNION of Independent Companies, a leading small business lobby group, is pressing the Government to make it easier for privately owned concerns to prevent their shares from falling into hostile hands.

The UIC and other lobbyists are becoming increasingly anxious that private companies are severely restricted in their control over equity issued to staff under inland Revenue approved employee share schemes. They fear that companies have inadequate legal power to force employees who leave to return their shares, or to prevent equity being sold to outsiders who might interfere with the management.

"It is very important that private companies are controlled by the people who work in them," says Bill Pogson, president of the UIC. His anxieties were thrown into relief by the recent rejection by John Moore, financial secretary to the Treasury, of an amendment to the Finance Bill which would have given private companies more power to limit access to their shares. He has promised to consider such a measure further, but it would be unlikely to take effect before the next Budget.

Moore deferred any changes partly because of the complexities they involve (such as how to protect employees and whether to include quoted companies) and partly because the Inland Revenue has already taken a step towards easing the problem. It announced early last month that companies running employee share schemes could veto transfers of equity so long as they could prove that such sales would be against the interests of the business.

Pogson argues that Inland Revenue statements of practice can easily be changed by the "only way to get this done is through legislation."

The issue has gained increasing prominence recently because of the impact of the tax incentives available under the company share option scheme, which has attracted 1,300 companies since it was launched last year.

Tax concessions to encourage employee share ownership were first introduced in 1978, with profit-sharing equity schemes, followed two years later by savings related share incentives. The earlier schemes, however, proved too restrictive to satisfy many senior staff and executives and were only adopted by an estimated 600 companies.

## Government policy

### Time to redirect the emphasis

Too much can be expected of small firms. William Dawkins reports

THE Government could be expecting too much from small businesses as a solution to unemployment, warns a leading academic.

Professor Paul Burns, director of Cranfield School of Management's Small Business Development Centre, the largest of its kind in the UK, writes in a recent research paper: "Small business is in danger of being oversold as the answer to Britain's economic ills and these high expectations seem unlikely to be fulfilled."

He adds: "Government policy has been directed towards encouraging the establishment of small businesses and this has been very successful. Perhaps it is now time to redirect the emphasis towards encouraging existing businesses to become more profitable and productive."

Burns cites Department of Trade and Industry figures which suggest that small enterprises are becoming far less

profitable and efficient than their larger brethren and are relying heavily on credit from suppliers for funding—a source of finance which is "unstable and unrealistic," he points out. His paper, based on research being carried out at the centre, will form part of a book, *Small Businesses in Europe*, to be published later this year. Its conclusions contrast markedly with recent surveys by the Confederation of British Industry, indicating that small businesses' confidence is improving. Although the CBI uses more up-to-date material, its small firms' surveys look at output, orders and employment, rather than the financial ratios examined by Burns.

He points out that businesses with capital employed of less than £4.16m saw their annual return on net assets slip from just under 18 per cent to 8 per cent in the four years to 1981, while companies above that size experienced a far less steep decline from 17 per cent to 16

per cent over the same period. A look at their balance sheets in 1977-78 showed that they were twice as dependent as large companies on credit from suppliers. "If small companies are being squeezed for credit, they are squeezing their own creditors even harder. It is difficult to conclude that small firms are more sinners against than sinners," says Burns.

More recent statistics of that nature are unfortunately not available, and Burns admits that it is hard to tell for sure whether his findings represent a momentary slip in small business performance or point to a trend which is continuing today. Yet he sees no reason why the relative profitability of large and small companies should have changed dramatically.

If the malaise does prove to be long term, then Burns suggests that the Government would do well to concentrate less on promoting start-ups and more on helping existing firms overcome their growth pains.

## In brief...

KENT COUNTY Council is offering £500,000 through its development agency, the Kent Economic Development Board, for small businesses in need of venture capital.

The board is prepared to invest sums of between £20,000 and £250,000 under the scheme, which runs until the end of this month, and plans to hand over the first tranches of risk capital in September. It is also prepared to put up additional unspecified amounts depending on the quality of the ventures that come forward.

Applications will be vetted by accountants Peat, Marwick Mitchell. Business plans must be presented on a questionnaire available from Peter Beckham, chief financial officer, Kent Economic Development Board, Breckley House, Week Street, Maidstone, Kent ME14 1RF.

BARCLAYS Bank is staging a competition for small high technology start-up ventures. The bank is offering a first prize of £5,000 and a second of £1,000 to the group producing the most viable business plan. Entries should be submitted by August 31 and

should be no more than 20 pages long. They are expected to show a balance between technical, marketing and financial skills.

Prizes will be presented at the opening of the Barclays Technology Exhibition, an event designed to bring technological ideas generated by universities and private inventors to the attention of small businesses, which takes place at Birmingham's National Exhibition Centre from October 22 to 25. Details from Ian Duffell of Barclays High Technology Team, 54 Lombard Street, London, EC3N 3AH.

A DO-IT-YOURSELF guide for businesses which want to set themselves up as workers' co-operatives has been published by the Industrial Common Ownership Movement (ICOM).

It enables co-operatives to register as limited companies while ensuring that all employees are members of the management group and prohibiting outside participation. Collectively Run Workers' Co-operatives: Registration Pack costs £5.50 from ICOM, 7-8 Corn Exchange, Leeds, LS1 7BP.

THE latest guide to the

complexities of employee share incentive schemes comes from the management consultancy, Copeman Paterson.

Its booklet, *Top Management Incentives*, is unashamedly designed as a marketing tool for the firm, but it also gives objective, practical advice on incentives ranging from simple cash bonuses to profit sharing and savings related share schemes. A summary of the latest legislation affecting incentives outlines the tax consequences of distributing profits and equity to staff.

The guide is available free from Copeman Paterson, 10 Buckingham Place, London, SW1E 6HX.

THE number of new companies to be registered in the UK rose by 11 per cent in the first three months of this year, according to statistics released last week by the Department of Trade and Industry.

In the quarter from January to March, 26,890 new ventures registered with the Companies Registration Office, as against 24,164 in the comparable period in 1984. The March total was 10,304, up from 9,107 in March last year.

## Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

### BANK REPRESENTATION GENEVA

English Chartered Accountant with broad experience in international finance, principal shareholder in financial services company operating out of Geneva, Switzerland, seeks representative association with European or North American bank.

Current activities include:

- International company formation
- Fiduciary deposits
- Investment fund management
- Domiciliary services
- Administration and accountancy services

Funds currently under management in excess of U.S.\$15 million. Assets currently under administration in excess of U.S.\$100 million. Please write Box F5821, Financial Times 10 Cannon Street, London EC4A 4BY

### GROWTH ORIENTATED COMPANIES

Successful businessman with extensive entrepreneurial skills offers his services in the following areas:

- Overseas Development
  - Acquisitions/Divestments/Joint Ventures
  - Capital requirements for expansion
- 01-906 0916/7 Ref. IDH

### UK RIGHTS OPPORTUNITY

An American company, based in the USA as the Future Big Blue of fitness, is targeted to be a US\$1 billion corporation by 1990. Their vehicle in attaining this goal is a health promotion programme called Living Well. Living Well was developed by a team of experts to assist individuals in taking responsibility for their own health. The programme is currently used by several major U.S. corporations as well as by Public Organizations and Government Departments. A children's health programme called Future Good has also been developed and is now used in more than 500 U.S., Canadian and Australian schools by over 1 million children. After successfully introducing both programmes to Far East investors, the promoters are visiting London in July for discussions with individuals interested in UK distribution rights for the entire country. For further information, please telephone Andrew Dudzinski on 01-433 2487

### TORONTO ★ LOS ANGELES ★ AUCKLAND

Freelance businessman, extensive experience as sales/chief executive in International Process Contracting. Worldwide top level contacts. Visiting Canada, U.S., New Zealand, Australia, Hong Kong, India and Pakistan. Also, Alaska, Caribbean. Willing to follow up local business situations. COKER, TYLATHON LTD, GLEBELANDS, PENN, HIGH WYCOMBE, BUCKS. TEL (048 481) 2128 or (0360) 2011

### SYDNEY ★ HONG KONG ★ DELHI ★ CARIBBEAN

### CAN WE SUPPLY YOUR LEAD PRODUCTS?

We are an expanding company manufacturing a range of self-adhesive strip lead products for home and overseas markets. Due to increased demand, we are now looking for additional capacity for production and distribution within our manufacturing range and would welcome enquiries. Write Box F5772, Financial Times 10 Cannon Street, London EC4A 4BY

### CHEMICAL or other TECHNOLOGY based business

Sales £0.25m-£0.5m. Acquiring £0.25m investment sought by recently retired director P.C. Confidentiality assured. Write Box F5822, Financial Times 10 Cannon Street, London EC4A 4BY

### INVEST IN THE U.S.A.

Venture capital needed for opportunities in media, hi-tech, high-tech and petroleum companies. Public and private companies. Reply to: Kevin B. Wadsworth, Inc. P.O. Box 6438 - Cherry Creek Branch Denver, CO 80206-0438 U.S.A.

### THEATRE INVESTMENT

A few units remaining at £1,000 (half units at £500) for West End premiere of successful drama commencing 5 August 1985. Phone 01-282 9780 for details

### DOCTORS

NEED A BUSINESSMAN to develop brilliant concept in medical health care into commercial reality with possible US\$1m in about five years. Write Box F5811, Financial Times 10 Cannon Street, London EC4A 4BY

### Plant and Machinery

LEICESTER—Plant and Machinery of a small motorised brewery for sale. Two 1000 litre stainless steel vessels, etc. Full details on request. Write Box F5812, Financial Times 10 Cannon Street, London EC4A 4BY

### COMMERCIAL EXPERIENCED BOARD

of family controlled unquoted hotel operating company with pre-tax profits around £700,000 would be interested to hear in confidence from principals (or their professional advisers) of other unquoted hotel companies (or compatible trades) to examine possibilities of seeking acquisition following by expansion. We otherwise also would consider purchasing the shares of such private companies for cash. Strictest confidence observed. Please write to the Chairman, Box F5827, Financial Times, 10 Cannon Street, London EC4A 4BY

### GROWTH COMPANY SEEKING DIRECTOR WITH EQUITY £20,000

A unique opportunity has arisen for an experienced Manager with equity available, to participate in a profitable manufacturing business which is backed by a leading UK venture capital institution. The Company is based in the East Midlands and the vacancy occurs through retirement of one of the non-executive Directors. Forecasted profits are in excess of £200,000 for the financial year and an economy of 10% would be available. The Company will be prepared to consider applications from any interested principals male or female. Please address correspondence to The Chairman, Box F5822, Financial Times, 10 Cannon Street, London EC4A 4BY

### INVESTMENT OPPORTUNITY

Private golf club located in Central Southern England with 18 and 9 hole courses, club house, bar, etc. 34 room hotel, restaurant, banquet hall and conference facilities, swimming pool, tennis courts, seeks private investor or working partner. Own genuine equities please with a minimum cash injection of £50,000. COMBINED FINANCIAL SERVICES, Tring House, High Street, Tring, Herts - Tel: 04422 7966

### COMPUTER DATA ENTRY

An experienced and motivated person can undertake jobs to convert documentary data onto magnetic tapes. Fast experience in similar jobs for banks, insurance companies, universities. Please respond to: Box F5826, Financial Times 10 Cannon Street, London EC4A 4BY

### COUNTERTRADE NIGERIA

Swiss firm, well introduced in Nigeria, is seeking substantial partner to set up countertrade operation with Nigeria. Please apply to: Box F5828, Financial Times 10 Cannon Street, London EC4A 4BY

### VENTURE CAPITAL

Want to raise venture capital to start or expand your business? A VCR offers you a much broader, more active investor with your proposals. A VCR offers you money on good terms. VCR offers the UK. For full details, contact: VCR, 20 Balfour Street, London W1. Tel: 01-274 272250

### AGENT REQUIRED

FOR SELLING IN THE UK AND abroad a range of high quality, low cost, and easy to use products. Also must be in position to service clients. Full details on request. Write to: The Director, The Land of Test Product Pty Ltd, P.O. Box 235, Kilmac, NSW 2011, Australia

### BUSINESSMAN

Seeking to represent British EEC Companies in Canada. Write KASHAY, 456 Lake Topaz Crescent, SE, Calgary, Alberta, Canada

## How to... COMPETE ON EQUAL TERMS

Business Management expert Ian Hamilton Fawcett

shows how to. He told small businessmen all they needed to know to make their businesses flourish in a series of 18 articles ranging from Credit Control to Sales Forecasting. These articles, which appeared on the FT's Tuesday Management Page, have been brought together in a booklet—*The How to of Small Business*. The text has been expanded to include some invaluable addresses. The booklet is required reading for any small businessman. And at £3.75 a copy, there are dearer ways of learning how to compete on equal terms with the big boys.

To place an order send a cheque for £3.75 (payable to Financial Times Ltd) to Mike Robinson, Publicity Department, Financial Times, Bracken House, 10 Cannon Street, London EC4A 4BY.



### BUSINESS PARTNER WITH VENTURE CAPITAL AVAILABLE

Successful American business ventures London and overseas. International marketing and management experience in fashion, consumer products, and services. Seeking partner with an established or new business concept who require investment and professional expertise. Write Box F5823, Financial Times 10 Cannon Street, London EC4A 4BY

### PUBLIC COMPANY

requires ground floor or basement offices/premises in Central City location of 1,200 sq. ft. Short let/licence acceptable (min 2 years).

If you have such surplus accommodation please telephone Richard Catt on 01-720 9981

### INTERNATIONAL CONSULTANCY

Seeks self motivated technically orientated individual with industrial connections to participate in expansion programme. Investment required. C.V. in first instance to Box F5830, Financial Times 10 Cannon Street, London EC4A 4BY

### SECOND MORTGAGE

of £50K sought for very profitable farm. High return plus 20% share in management profits. Box F5832, Financial Times 10 Cannon Street, London EC4A 4BY

### PUBLISHING INTERNATIONAL MAGAZINES

INVESTMENT REQUIRED in aviation-related magazines in UK and US—small profitable publishing company with large new project and option for a further major acquisition requires £200,000. Write Box F5834, Financial Times 10 Cannon Street, London EC4A 4BY

### WE WANT TO TALK ABOUT YOUR MORTGAGE PORTFOLIO

If you have loans of 1st or 2nd mortgages then we are keen to discuss. We are looking for: • Receivable Purchase • Joint Marketing Opportunities • Mortgage Administration Services. No proposition too small to be considered. We can help you make the best use of your mortgage assets. Please write for confidential discussion to: 0754 591313 at Premier Portfolio, 0754 591313 at Premier Portfolio, 0754 591313 at Premier Portfolio, 0754 591313 at Premier Portfolio. PREMIER PORTFOLIO LIMITED, Chesham Street, Reading RG1 7DN. PREMIER PORTFOLIO, Chesham Street, Reading RG1 7DN. PREMIER PORTFOLIO, Chesham Street, Reading RG1 7DN. PREMIER PORTFOLIO, Chesham Street, Reading RG1 7DN.

### IDEAS MAN FOR HIRE

"WALKING IDEAS MACHINE"—Business oriented professional engineer seeks companies short of ideas, any industry. Estate Agents to Oil Companies. Write giving brief details of your business problems to: Process Safety Audit Ltd (M.D.), 11 Chesham Place, London W2 2ET. GET BRAINSTORMED

### EXPRESS PARCEL DELIVERY EUROPE

Equity available in Channel Island company being formed to provide a parcel service in Europe on lines of express air cargo. This is a new and exciting venture with possibility of excellent return. For details write to Box F5831, Financial Times 10 Cannon Street, London EC4A 4BY

### Established business of COMMERCIAL VEHICLE BODYBUILDERS

Based West of England for sale. Turnover £100,000. Write Box F5833, Financial Times 10 Cannon Street, London EC4A 4BY

### COMPLETE USED PLANTS WANTED

Well maintained, industrial manufacturing plant for sale. Includes machinery, tools and equipment. Also includes stock of raw materials and finished goods. Please send details to: POS 105271 Bremen 1, W Germany



## Business Wanted

## DAVID CHARLES CHILDREN'S WEAR LIMITED

has funds available for the acquisition of a company in a similar field. Loss making companies would be considered

Principals only need apply

Write Box G10895, Financial Times  
10 Cannon Street, London EC4A 4BY

## WANTED ELECTRONICS COMPANIES

Rapidly expanding Public Company with interests in monitoring and communication equipment, security and access control seeks to acquire or invest in businesses in similar or related services, especially health, environmental or home monitoring. Consideration can be either cash or equity for majority or minority interests. For the latter, help can be given with management and marketing for emergent companies.

Please reply in confidence to Box H0003  
Financial Times, 10 Cannon Street, London EC4A 4BY

PUBLIC COMPANY—  
STRATEGIC EXPANSION

Small public company market capitalisation of £1.5 million seeks acquisition or merger opportunities. Companies that are broadly service based in the commercial, consumer, leisure or entertainment sectors are sought. Preference for management to be retained who will be encouraged to participate in the expansion of their business and the group.

Replies in confidence to:  
LIVERSTONE FISHER ASSOCIATES  
Acre House, 65-75 Long Acre  
London WC2E

BUSINESSES WITH  
POTENTIAL

Sought by  
LARGE PRIVATE COMPANY  
wishing to use its  
SURPLUS FUNDS  
MARKETING EXPERTISE  
FINANCIAL ACUMEN

Please reply in confidence to:  
Box G10896, Financial Times  
10 Cannon St, London EC4A 4BY

PROPERTY  
COMPANY

Fast expanding PLC wishes to  
increase its property activities by  
company acquisition either for cash  
or shares

Replies to The Chairman  
Box G10898, Financial Times  
10 Cannon St, London EC4A 4BY

## MAJOR FIRM

Involved in insurance broking, life  
assurance, unit trust advisory  
services, pensions and benefits  
consultancy, seeks acquisition  
Commission/fee income between  
£250,000 to £500,000 p.a.

Write Box G10899, Financial Times  
10 Cannon St, London EC4A 4BY

LLOYDS  
BROKER

We are looking for a small firm  
of Lloyds Brokers, preferably  
with a Lloyds Members Agency.  
We are an industrial holding  
company with several members  
of the board and their families  
members of Lloyds. We can  
offer cash, unquoted ordinary or  
preference shares, or a combination  
of all three as consideration.

Please reply in confidence to:  
Box G10831, Financial Times  
10 Cannon Street  
London EC4A 4BY

FURNITURE MANUFACTURING  
COMPANY WANTED

We are seeking to acquire part or  
whole of medium sized Company  
manufacturing domestic and office  
furniture. Special consideration  
given to a concern supplying  
hospitals, laboratories and public  
departments. Existing management  
could be retained.

Principals only may reply in  
confidence to:  
Managing Director, Box H0008  
Financial Times  
10 Cannon St, London EC4A 4BY

MANAGEMENT AND  
FINANCE AVAILABLE

A management team with substantial  
financial backing is looking for  
a general trading company with a  
bias towards import agency or  
distribution business. Manufac-  
turing operations might also be  
considered.

Write Box G10898, Financial Times  
10 Cannon St, London EC4A 4BY

## Business Services

## NEW YORK CITY

Private Office  
(Full or Part Time)  
Telex, Facsimile transmission, plus  
a full range of business  
support services  
Luxurious Office on Park Avenue  
HQ services  
Tel: 212-449-0722  
Telex: 425170 HQ NYC  
237 Park Avenue, Suite 2100  
New York, NY 10017

MAGAZINES & HOUSE  
JOURNALS

One year contracts available at beam  
prices for short/medium runs in  
black, spot or full colour. Superb  
typesetting on latest Scanex  
installations and complete finishing  
facilities at in-house, London Office.  
Contact: Ann Humphrey  
GRAPHIC PRINT  
Cardiff 0222 810940  
(Fax G3/2: 0222 810982)

ISABELLE'S  
CREATIVE FOOD

Young creative ex-Dorchester  
chef available for business  
lunches, dinners, parties etc.  
Telephone Isabelle 01-592 2151

## MORTGAGES

on Commercial, Industrial  
Residential Properties  
at competitive rates  
Write or telephone  
Hirsch Mortgage (INT'L) LTD  
Europe's leading mortgage  
15 Berkeley Street, W1  
Tel: 01-629 5051 - Telex 28274

LIMITED COMPANIES  
FORMED BY EXPERTS  
FOR £106 INCLUSIVE  
READY MADE 2111

COMPANY SEARCHES  
EXPRESS CO REGISTRATIONS LTD  
Edinburgh House  
25-26 City Road, London, EC1  
01-629 5474/7551, 7552

DIRECT MAIL LISTS  
& SERVICES

100s of ready-built lists  
immediately available  
Suppliers to leading UK companies  
From Catalogue  
MARKETSCAN  
PRESTON  
CHICHESTER, SUSSEX  
Tel: 0243 785711

ASSETS of Involved Companies for sale,  
receivers and liquidators classified.

22.50 p.w. FOR ECU ADDRESS combined  
with phone messages and telex  
24 a week. Fax to 01-629 5474/7551  
Exchange, London, Middlesex  
01-629 5474/7551, Telex 2811725  
22.50 p.w. For ECU address with  
telex 24 a week. Fax to 01-629 5474/7551  
22.50 p.w. For ECU address with  
telex 24 a week. Fax to 01-629 5474/7551

PART-TIME MAYFAIR OFFICE with full  
time commercial background. For  
brochure phone Lord Adams 433 1333  
OFFICE SHARE, FCA, seeks others to share  
most offices in Victoria. 07-458 8430  
CITY—Fully furnished & serviced office  
with immediate availability. Tel  
01 526 4290.

Free car  
telephone  
when you  
buy a  
computer!

Look at Granada Business Centre's  
latest fantastic offer! Customers  
spending £5,000\* or more get a free  
video recorder.  
Spend £10,000\* and you get a  
marvellous car telephone.  
For the best advice and equip-  
ment, ring your nearest branch.  
Slough 0753-820966, Richmond  
01-940 3122, Cardiff 01-579 6751,  
London W6J, EC2, 01-588 2704.

GRANADA  
Business Centres  
Putting computers to work.  
\*Subject to conditions of sale.

YOUR  
LONDON  
HQ

Membership of Network Nine  
provides access to a wide range  
of office and telecommunications  
services:

- Telephone message handling
- Telex and Facsimile
- Contracting Rooms
- International Electronic Mail
- Word Processing
- Short-term office space
- Presentation facilities
- Mail handling
- Pocket Switchboard
- Call Transfer Service

19 Strand Place, London W1N 9AF  
Tel: 01-629 8959 - Telex: 291225

Network  
NineYOUR COMPANY  
HISTORY

WRITTEN BY  
EXPERIENCED  
COMPANY HISTORIAN  
Details with pleasure  
04254 6788

## Office Equipment

## SPECIALISTS

In the conversion of Edwardian and  
Victorian furniture plus high quality  
reproduction  
DUE TO CANCELLATION OF  
EXPORT ORDER

£120,000 of stock must go by mid  
July. Open 8.00 to 8.00 Mon to  
Thurs, 8.00 to 4.00 Fri. Thereafter  
Office Reford 40418  
After hours Ingrebourne 43103  
or call directly at 63 Victoria Road  
Reford, Leics.

Plastic Sheet  
Thermo-Forming  
Machinery Manufacturer  
Berkshire

## Ridat Engineering

Offers are invited by the liquidator of Ridat  
Engineering Co. Ltd for the sale of the  
business and undertaking on a going  
concern basis. The company is a major  
supplier of blister packaging machinery.  
Turnover last year was about £1 million,  
employing 45 people. The company  
occupies leasehold premises of 10,000sqft.  
For further information contact:

Mr. R. G. Carter, Spicer and Pegler & Partners,  
8, Upper Grosvenor Street, London W1X 0AL  
Tel: 01-493 3621



Spicer and Pegler  
& Partners

FOR SALE BY THE JOINT RECEIVERS  
The Business of  
LINSTOCK FOODS LIMITED  
FROZEN VEGETABLE PRODUCTION PLANT  
ATHERTON, NR. BOLTON, LANC.

A Frigoscandia "Flow Freeze System" used for two years.  
Capacity up to 1 ton per hour of frozen chips or vegetables.  
A readily available market for all production. Plant includes  
a Mather and Platt blanching system with semi-automatic  
weigh-head and two Sabor compressors. The company is fully  
equipped with ample post-production frozen storage capacity.  
The company is located in new purpose-built, long-leasehold  
premises which are also available for sale.

A good local semi-skilled workforce is also available.

For further information contact:-

Martin J. Hotherhall or  
Anthony Paul Locke  
REBEGIE NORTON  
P.O. Box 97, Unice Centre  
Lords Walk, Preston PR1 1NL  
Tel: (Preston) 0772-54677  
(London) 01-405 1274

BY ORDER OF THE RECEIVERS & MANAGERS  
STEPHEN SWADEN FCA & KEITH GOODMAN FCA  
WELL KNOWN LONDON  
PAPER PRODUCTS BUSINESS

Offers are invited for the assets (including goodwill) and/or the  
business of a well-known London-based Producer and Distributor of  
Designer Paper products, with a turnover of approx. £600,000.  
The company has a number of registered designs, and its prod-  
ucts are sold to a wide range of Department Stores and other  
prestige retail outlets. The Company has good stocks and a large  
order book. Please reply in the first instance to:

Stephen Swaden FCA  
Leonard Curtis & Co  
PO Box 553 30 Eastbourne Terrace London W2 6LF.

Offers are invited for the business and assets of  
WELCOLINE LIMITED

- Manufacturers of INSTEP, "THE MAGIC LADDER," patented  
aluminium ladder systems, conveyor systems, and cable  
carriers
- Turnover approximately £1.2 million
- Also undertake general plant contracting, machine tool making
- Leasehold premises of 10,500 sq ft in South West London

Further information from N. G. Atkinson

Touche Ross & Co  
Hill House, 1 Little New Street, London EC4A 3TR  
Tel: 01-363 8011 - Telex: 261064

For sale as a going concern  
James Hunter & Sons (Haulage Contractors) Limited  
(In Receivership)

- Haulage contractors in Lancashire, Scotland specialising in the  
movement of abnormal indivisible loads for the construction  
industry
- Turnover approximately £400,000 per annum
- 9 tractor units including Seddon, Leyland and ERF plated to  
various loads including one to 58 tons
- 19 trailers including skeletal, rear steer and 40ft and 60ft  
extendables

Further information from R. K. Hill

Touche Ross & Co  
100 West Nile Street, Glasgow G1 2QQ  
Telephone: 041-331 1241 - Telex: 778862

COMPANY FOR SALE  
SMALL LIGHT ENGINEERING CO

Established in Surrey. Custom archi-  
tectural steelwork glazing and glass  
wall systems. Social spiral and  
straight staircases and enclosures.  
Building site included with industrial  
Planning approval, area 1,300  
sq. ft. Firm orders are at today un-  
derstood amount to £265,000. About  
30% are for export and increasing.  
Owning director wishes to retire but  
willing to stay on for up to five  
years if required.

Principals only apply to:  
R. BUCK 01-623 3166  
(Solicitor for the Company)

SPORTS SHOP  
FOR SALE

Purpose fitted sales area of 2,000  
sq ft in prime multiple position in  
South East town with valuable lease.  
Sound established business with  
good profit potential from current  
sales of £200,000.

Principals only write to:  
Box G10899, Financial Times  
10 Cannon St, London EC4A 4BY

## Hotels and Licensed Premises

COUNTRY HOUSE  
HOTEL/RESTAURANT  
FOR SALE

Superb location in Midlands market town; offering excellent  
opportunities for further expansion and development in an  
"up-market" environment.

Current sales — £700,000

Apply for details and initial discussion to: Box H0010  
Financial Times, 10 Cannon Street, London EC4A 4BY

## Businesses for Sale

FOUNDRY  
FOR SALE

A specialised grey iron  
foundry (including S.G.,  
Ni-hard and ni-chrome  
for sale as going concern.

Turnover £750K p.a.  
The business is operating  
profitably on a modern  
compact site in the South  
Midlands area.

Please write Box H0002,  
Financial Times, 10 Canon  
Street, London EC4A  
4BY.

BY ORDER OF THE RECEIVERS & MANAGERS  
KEITH D. GOODMAN FCA & PHILIP MONJACK FCA

MAJOR LONDON PLC  
VIDEOTAPE DISTRIBUTOR

Offers are invited for the assets (including goodwill) of a  
Major London PLC Videotape Distributor which holds a  
number of rights in potentially successful unreleased titles.  
Please reply in the first instance to:

Keith D. Goodman FCA, Joint Receiver

Leonard Curtis & Co

PO Box 553 30 Eastbourne Terrace London W2 6LF

EAST ANGLIA  
PRIVATE HOTEL (Licensed)  
(8 Letting Rooms)  
MODERN FLAT GREEN  
BOWLS COMPLEX

(7 Rinks)  
Established Membership  
with excellent opportunity to expand  
Well-equipped Bars & Kitchens Ample Car Parking  
FOR SALE AS A GOING CONCERN

EDWARDSYMONS  
& PARTNERS  
56-62 Wilton Road London SW1 1TL  
Tel: 01-834 8442 Telex: 894425

MARY CHESS  
LONDON

The Receiver and Manager of G.B. Industries Ltd.,  
wishes to sell the shares of its wholly owned subsidiary —  
Mary Chess Ltd. The company retails perfumes and other  
toiletries from its Mayfair property to U.K. and overseas  
customers.

Further information can be obtained from  
Anthony Thomas at the address below or from

Richard A. Smart,  
Tel. Cardiff 4191  
Telex 498109

Deloitte  
Haskins & Sells

Tudor House, 16 Cathedral Road, Cardiff, CF1 6PN

## D.I.Y. HOUSE SELLING

Private limited company has developed a unique do-it-yourself  
house sales kit. Imaginatively packaged, the product is available  
but requires marketing support.

This proposition should interest, particularly, solicitors, organiza-  
tions, insurance companies and others attempting to gain a  
foothold in the house sales market.

Replies, from principals only, to:

VOSEY & CO

8 Winmarleigh Street, Warrington WA1 1JW

MANUFACTURER OF A UNIQUE RANGE OF  
ELECTRICAL AND ELECTRONIC APPLIANCES

Based in the South, the Company expects to achieve a profitable  
turnover in the region of £1.5 million for the current year

For further details please write to:  
Keith G. White, Director, Causeway Capital Limited  
21 Cavendish Place, London W1M 9DL

HOLDING COMPANY  
RATIONALISING & SELLING  
COLOUR PRINTERS

Near London with single shift  
turnover of £800,000+ in modern  
works.

Write in strict confidence to:

Box H0004, Financial Times  
10 Cannon St, London EC4A 4BY

## FURNITURE GROUP

Manufacturing 3-piece suites and  
mattresses, invite substantial offers  
for the business. Midlands based  
factory on 4.5 acre site, established  
70 years, fully operational.

Enquiries to:

SOUTHDOWNS ASSOCIATES LTD  
Dickinson House  
Dickinson Street  
Manchester M1 4LF  
Tel: 061-434 1055

## FINANCIAL TIMES

PUBLISHED IN LONDON & FRANKFURT

Head Office: The Financial Times Ltd, One Abchurch Lane, London EC4A 3DF, Tel: 01-629 6201  
Editorial: 01-629 6201, Telex: 629601, Fax: 01-629 6201  
Advertising: 01-629 6201, Telex: 629601, Fax: 01-629 6201  
Subscription: 01-629 6201, Telex: 629601, Fax: 01-629 6201

INTERNATIONAL & BRITISH EDITORIAL, ADVERTISEMENT  
& CIRCULATION OFFICES

London: Editorial and Circulation Dept 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000

Wholesale Tobacco  
and Confectionery

For sale as a going concern, a well  
established wholesale Tobacco and  
Confectionery Business comprising  
cash and carry, credit sales and a  
vending machine operation. The  
business, based in Northamptonshire,  
is located in a modern, long  
leasehold warehouse of approximately  
7,000 sq. ft.  
Turnover approximately £1.5 million.  
For further details contact:  
Michael J. Scott, Thornton Baker,  
49 Mill Street, Bedford MK40 5LE,  
Telephone 0234 211521, Telex 830340

Thornton Baker

International School of  
Management and Marketing

Well established, good Government connections for Youth  
Training, on Leasehold premises, 22 years to run, excellent  
facilities and environment. Should provide £30,000 p.a. plus  
to working purchaser.

Price £60,000, SAV

Apply South Coast Business Transfer Ltd.  
194-196 Commercial Road, Bournemouth BH2 5LX  
Tel: 0202-291726

Offers are invited for the business and assets of  
BARKLEY TANNING MACHINE LIMITED

- Provide spares and service facilities and project management  
to the tanning industry

## TECHNOLOGY

EDITED BY ALAN CANE

## Flat screens challenge the cathode ray tube

Geoffrey Charlish on computer terminals

STC'S ADVANCED research centre at Harlow, Essex, has developed a new kind of flat, liquid crystal display screen that could replace the cathode ray tube in computer terminals. For many years the tube has held a dominant position in the display market, producing clear text and graphics which it can alter or replace at high speed. It is easily addressed via two pairs of connections and has become cheap through mass production.

But a typical data terminal tube measures 12 to 15 inches from front to back and weighs several pounds, resulting in unwieldy portable equipment. Its image is easily degraded by strong room light and flicker can occur. Furthermore, it uses much more power than liquid crystals and requires high voltages.

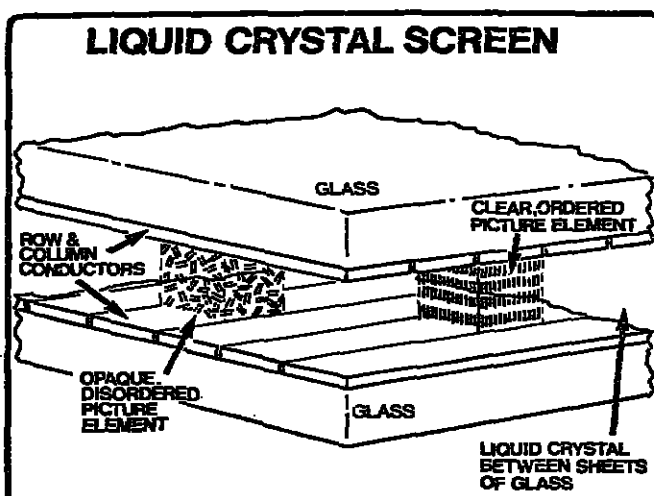
So the race is on to design large, high resolution, high contrast flat screen displays using liquid crystals. Unlike the tube and most of the competitive flat screen displays (gas plasma or electroluminescent types for example), liquid crystals do not produce illuminated images. Instead, they selectively block off many tiny screen areas from which no room light is reflected, producing black on white images.

The team at STC's Standard Telecommunications Laboratories (STL), is using a type of liquid crystal called "smectic A," which has a different mole-

cular structure to the familiar wristwatch display crystals (called "twisted nematic") and can be switched more quickly from transparent to opaque. The display consists of two sheets of glass with many, closely spaced transparent conducting stripes running from top to bottom on one sheet and from left to right on the other. The liquid crystals are sandwiched between in a layer only 12 microns (millionths of a metre) thick. To write a pixel (picture element), circuits driving the display place a voltage between the appropriate pair of conductor stripes and a black dot is produced where they cross.

The black area results from the way molecules are arranged in the material. They are in effect tiny rods which, viewed end on allow most of the light through. The application of a voltage however, disorders the rods so that they present their lengths to the direction of light and block it off. In nematic crystals, the rods revert to the transparent state immediately the writing voltage is removed.

In smectic material, however, the rods exist in layers which become "knotted" together when the writing voltage is applied and remain so after it is removed, retaining the image. A special high frequency voltage is needed to "untie" the knots for re-writing.



At one time, addressing the many thousands of cross points needed to give a display of reasonable definition was considered too difficult and expensive.

Today, photolithography is used to lay down the fine patterns needed while multiplexing (an electronic technique allowing many points to be energised from very few electrical connections) is used for addressing. Special multiplexing semiconductor chips have been made at STL. The memory of smectic

crystals allows higher resolution screens to be designed. With conventional nematic crystals, the more pixels there are in the display, the faster the two sets of stripes have to be scanned in order to refresh the picture and keep it visible. This makes it difficult to achieve completed on and off cycles for each pixel in the time available. So the contrast ratio of black to white (on and off) gets worse as attempts are made to increase the resolution. Memory in the STL device has the effect of improving

contrast because the pixels are written only once and need no refreshing — there is no scanning and no contrast reduction.

The present limitation of nematic crystals, says Mr Bill Crossland, manager of the displays group at STL, is a screen of 620 x 100 pixels with a contrast ratio of 3:1. Japanese flat displays using nematic crystals are on the market and have been used for example by Data General in a portable computer.

In the STL device, which is only 2 in thick, a contrast ratio of 7:1 has been achieved on an array of 320 x 780 pixels. The screen area is 7.8 in x 10 in. Over 25 lines of 80 clear, black-on-white characters were displayed at a recent London demonstration — the image was comparable with a piece of good newsprint.

The technology is not fast enough for television with a full screen write time of almost one second. But there are prospects for colour, using dye combined with liquid crystal material.

STL believes that for computer displays its system should be cheap to make in volume, although it will not talk about products or prices yet. But a big market awaits — it should rise to 1.5bn world-wide by 1987 according to market research company Arthur D. Little.

## Fastest micro-chip yet races towards \$14bn market

BY ALAN CANE

U.S. SCIENTISTS believe they have created the fastest computing element yet, a transistor in which the electrical signal travelled from the input to the output of the device in just over 11 trillionths of a second at ordinary temperatures.

Cooled to the temperature of liquid nitrogen (77 degrees Kelvin), the signal moved nearly twice as fast.

The device was made by researchers from Honeywell, the control and information systems multinational, at its Physical Sciences centre at Bloomington, Minnesota. They used gallium arsenide, a semiconductor which many believe will replace silicon in the fastest computer chips of the future, but which is still at the experimental stage for most electronics companies.

The Honeywell team's achievement is seen as a major step towards the very large, complicated chips which will be needed for applications ranging from supercomputers to the systems needed for the Star Wars programme.

Gallium arsenide chips are particularly suited to these purposes because of their speed and the fact they are comparatively resistant to radiation, unlike silicon. They are especially useful in space.

Seymour Cray, builder of the world's most powerful supercomputer, the Cray 2, is working on gallium arsenide chips for his successor, the Cray 3.

Honeywell, in partnership with the U.S. electronics group Rockwell, was awarded a U.S. Department of Defence contract in 1983 to establish a pilot gallium arsenide chip production line. It has already developed a first phase fabrication technology which it will transfer from the laboratory to its manufacturing division this year.

It expects to transfer the technology it used to create its superfast switching transistor to its manufacturing division by 1989.

What it did was to build a 25-stage ring oscillator, a comparatively simple integrated circuit consisting of 25 trans-

istor switches connected one after another, with the last switch joined to the first.

Such circuits are not new, but Honeywell achieved the extra speed by a novel technique of its own devising which aligns the electrode which controls the switch exactly with the circuit elements written onto the chip surface.

It also announced this week that it had developed a way of making gallium arsenide chips with strong similarities to the most popular technology for silicon chips today, CMOS or Complementary Metal Oxide on Silicon.

This technology, which enables Honeywell to make devices it calls Heterostructure Insulated Gate Field Effect Transistors or HIGFETs, offers the potential to combine the high density of silicon circuitry with the high speed and resistance to radiation of gallium arsenide.

Honeywell's new HIGFET cir-

**On Thursday: Gallium arsenide—the chip of the future**

The good news is FERRANTI Selling technology

## New laser printer from Xerox

RANK XEROX has introduced the model 3700 laser printer, a mid-volume machine intended for use in distributed computing environments.

Using a helium neon laser beam directed to "write" characters by means of electronically driven mirror systems, the 3700 has a small screen and keyboard for setting up purposes.

A built-in 10 megabyte Winchester disk stores a library of 500 fonts, 16 of which can be used on a single page, and four electronic form layouts.

The machine prints directly from the output of a computer at up to 24 pages a minute and has a 2,000-sheet feeding capacity. It is also able to store incoming jobs for printing when the machine is free. The print resolution is 300 dots per inch and acceptable paper sizes are A4, legal, foolscap and A3.

The printer will accept data from IBM and other leading mainframes

## Tap into a DEC network

DIGITAL EQUIPMENT Corporation (DEC) has introduced networking software which will enable users of the IBM personal computers to tap into DEC networks and so obtain access to the computing power of the VAX range of computers and other DEC machines.

The system is called DECnet-DOS and it will give users the advantages of DECnet file transfer and remote data access.

DECnet conforms to the open systems interconnect model of the International Standards Organisation, closely matching the seven layer concept. More on 0734 888711.

## Green light for lasers that repair semiconductors

IN THE U.S., a combined development effort by Teradyne, the automatic testing equipment company and laser firm Quantix has produced a highly stable green light laser.

Teradyne is to use the laser in a new system, the M1150, which is able to modify one megabit random access memories (RAMs) by shining tiny pulses of light at specific areas of the chip.

Green light is particularly suitable for repairing or modifying the memories because the energy is more readily

absorbed by the semiconductor material and has twice the depth of field or the infra-red beams currently used for the job.

Previously, lasers producing green light have tended to be unstable, making it difficult to point the beam at the minute area of the chip without wandering.

Memories are made with excess capacity (called "redundancy" in the chip business) so that, if some elements are defective, others can be brought into play by disconnecting conductive links on the surface of the RAM.

But the dimensions involved are very small and the job must be done without damaging neighbouring parts of the integrated circuit or the substrate underneath.

On a typical one megabit RAM chip, the conductive links are less than 1.5 microns wide—about 0.001 of the diameter of a human hair—and are spaced four microns apart. The laser disconnects from 50 to 100 of them, each with a single laser pulse.

The combination of redundant memory and laser modification

can improve manufacturing yields of high density chips by three or four times, says Teradyne.

The new laser uses a potassium titanyl phosphate double crystal and a laser cavity design that has been optimised for high pulse stability. The laser delivers a green pulse that lasts for only 40 billionths of a second and is claimed to be four times more stable than existing green light laser systems.

A beam only 3.5 microns (millionths of a metre) emitted by the device, directed

by a mirror system to the desired spot on the semiconductor Automatic focussing and control of the pulse power is provided.

The laser station includes systems for power control and for positioning beam and semiconductor wafer. A closed circuit television system eases viewing via a microscope. Control is by a Teradyne mini-computer. The system costs \$370,000 in the U.S. In the UK, Teradyne is in Esher on 0372 62199.

GEORGEY CHARLISH



## Highlights of the year 1984

The shareholders' meeting, held on April 20, 1985, under the chairmanship of Prof. Avv. Piero Schlesinger, approved the annual report for the year ended December 31, 1984 (119th since foundation).

The satisfactory course of business is confirmed by the main year-end figures, which show a further increase in the profit and the steady strengthening of the Bank's social capital.

The Bank's Securities-Stock Exchange and Foreign Departments have achieved results which were higher than the average recorded by the Italian banking system.

OPERATING DEVELOPMENT		
Administered means	12,196	+13.6 %
Deposits	6,882	+13.3 %
Loans and advances	4,059	+20.4 %
Total assets	15,565	+18.1 %

(contra accounts, contingent & customer's liabilities excluded)

**OPERATING RESULTS**  
Depreciations and amortizations amounted to It. Lire 30.5 billion, whereas provisions for risks and possible losses on credits for It. Lire 42.2 billion were allocated.

Net profits for the year, after allocation to available reserves of It. Lire 25 billion, aggregate to It. Lire 49.1 billion (+14.71%) and allow an increase of the annual dividend to It. Lire 360 (as against It. Lire 340 of 1983) per share.

The shareholders' meeting has also approved the distribution of one free share (qualifying for dividend as from January 1, 1984) for each lot of 100 shares held (fractions will be paid by cash).

After the distribution of profits, the Bank's own funds amount to It. Lire 652 billion and the "risk funds" to It. Lire 225.7 billion.

Percent increases refer to comparisons with the same items as at Dec. 31, 1983

Auditors: Peat, Marwick, Mitchell & Co.

# Banca Popolare di Milano

Cooperative Ltd. Liability Co.  
Established in 1865  
Piazza F. Mea 4  
I-20121 Milano

As of July 1, 1985

## First Interstate Limited

(a wholly owned subsidiary of First Interstate Bancorp)

has changed its name to

## First Interstate Capital Markets Limited

(a Recognised Bank by the Bank of England under the Banking Act 1979)

First Interstate Capital Markets Limited  
162 Queen Victoria Street  
London EC4V 4BS, England

General Telephone: (01) 236 5292  
General Telex: 887019, 887010  
Securities Telex: 883646, 884661, 884662

## SECURITY INDUSTRY

on Tuesday 10th September 1985  
Advertising copy date for this survey is  
Tuesday 21st August 1985

The survey will cover the rapid growth of the Security Industry over recent years as the need to increase the protection of property has grown including:—

Electronic Alarms  
Equipment  
Locks, Safes and Vaults  
Patrolling, Guarding and Key Holding

Cash in Transit  
Security Consultancies  
Security Printing  
The Insurance Industry  
Computer Fraud

For a full editorial synopsis plus details of advertising rates, contact:

William Clutterbuck, Advertising Department  
Financial Times, 10 Cannon Street, London EC4A 3DF  
Telephone: 01-248 8000 Ext 4148

The content, size and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor

مكتبة الامم المتحدة



## FINANCIAL TIMES SURVEY

Tuesday July 2 1985

## IRELAND

The benefits of foreign investment have not proved sufficient to resolve the country's economic problems. Attention is now being concentrated on Irish enterprises as the Government tries to service its increasing foreign debt and create more jobs

## Optimists take the cure

By Brendan Keenan  
Irish Correspondent

IT IS EASY to tell that the Irish are a religious people, a senior Irish government aide remarked recently, because despite any evidence to the contrary they always believe everything will be all right in the end.

Whether it is a sign of decline in religious belief or a new realism, politicians and people no longer seem quite such incurable optimists.

The biggest change may be in attitudes to economic performance and the potential of the Irish economy. The spiralling deficits of the 1970s and shock of the subsequent recession have at least ended the glib talk about the fastest-growing economy in Europe and an Irish economic miracle.

The structural weaknesses of the economy are better recognised, as is the relatively poor performance of indigenous industry. Ireland's success in attracting foreign companies is

now often taken almost for granted by many people who tend to forget just how stiff is the competition for mobile investment.

The growing awareness of the cost of foreign investment, and the limitations of the impact of foreign companies on the local economy have produced a welcome concentration of attention on Irish enterprises in the new industrial strategy.

The results, if they come, will be felt some years in the future and the coalition government of Dr Garret FitzGerald, as well as its successor, will have to wrestle with more immediate problems. One is servicing the \$8bn foreign debt and another is how to provide jobs for a rapidly-expanding workforce, of which 17.5 per cent is already unemployed. Naturally, dealing with one problem tends to make the other worse.

In the last two years, foreign debt repayments have been about the same as non foreign borrowing, so Ireland is adding to its foreign debt without any benefit to the economy. The only way out of this familiar vicious circle would seem to be further



The O'Connell Bridge and O'Connell Street, Dublin. Two thirds of Ireland's population lives in or close to the capital

cuts in or elimination of, the current budget deficit.

The numbers fit but Dr FitzGerald argues that the impact on employment would be too severe and he has settled for a target of having a current budget deficit of 5 per cent of GNP by 1987.

It is not a wholly convincing argument, given that public spending accounts for more than 60 per cent of GNP and that the employment content of a good deal of it would be small.

The government did handle last year's negotiations with public sector unions skilfully.

Pay rises and inflation have both come down close to European levels but the coalition, though it has squeezed state industries and local authorities, has never seemed to come to grips with central government spending.

One thing the government cannot do is resort to further taxation on any scale.

Among voters this is probably a bigger issue than unemployment and thoughts are already turning to the next General Election. This is due by the end of 1987 but could well be called up to nine months earlier.

Here, too, perceptions are changing. The opposition Fianna Fail party, led by Mr Charles Haughey, is comfortably ahead in the opinion polls but the days when a Fianna Fail leader in opposition was known as "the real Taoiseach" seem increasingly remote. Dr FitzGerald's Fine Gael is still a long way off its ambition of achieving a parliamentary majority on its own, but there is a feeling that the Republic is becoming a virtual two-party state. That would be at the expense of Labour, Fine Gael's present partner in coalition.

Dr FitzGerald's new-style party has taken most of the middle-class social democratic vote which other European socialist parties win, while Labour must fight both Fianna Fail and the well-organised, Marxist-orientated Workers' Party for traditional working-class support.

The entry of Sinn Féin, political wing of the IRA, into working class areas on the back of such issues as housing, crime and drug abuse, only adds to Labour's woes.

The Republic is the only EEC country without a socialist MEP

and Labour will be struggling to hold its 16 seats in the 166-seat Dail next time around.

Fine Gael's ambitions, and Labour's need to survive, means the two parties have been happy to argue in public even while serving together in government. A public row between the Fine Gael Industry Minister, Mr John Bruton, and the Labour leader Mr Dick Spring over the proposed national development corporation did neither any harm with their respective parties.

Even so, the corporation, which is intended to participate directly in industrial investment, is something of a compromise and the coalition seems completely at loggerheads over how to eliminate pirate radio and provide an alternative to the RTE monopoly.

Coalition Ministers have probably been at their best during crises, of which there have been several. The Government faced the collapse of two leading insurance companies and of the state-owned Irish Shipping since coming to power. Its decision to take over the insurance companies, PMFA and Insurance Corporation Ireland, while liquidating the shipping concern has been criticised but the Minister showed skill and resolution in all three cases.

In the absence of economic cheer, the government has concentrated on social issues, such as reform of the laws on contraception and illegitimacy and discussions on the possibility of introducing limited forms of divorce.

Dr FitzGerald made much of the fact that the law giving everyone over 18 easy access to contraceptives was the first time the Dail had passed a measure against the express disapproval of the Roman Catholic hierarchy. He has reversed the traditional role of his party, summed up in the saying that when a bishop raised his crozier Fianna Fail fell on their knees

## CONTENTS

Economy	2
Banking	2
Industrial development	2
Industry	2
Telecommunications	4
Energy supply	4
Agriculture	4
Social change	4

and Fine Gael on their faces.

The Prime Minister knows his new constituency is the urban professional classes who have little fear of croziers. Mr Haughey's tacit alliance with the Church has had some columnists dubbing him "Charles the Chaste." It is not an alliance Mr Haughey will feel particularly comfortable with but he calculates that he should woo the conservative elements while waiting for the salaried liberals to desert the government on economic issues.

Mr Haughey is also biding his time on Northern Ireland, in the belief that the present talks between Dublin and London will get nowhere. So far, his pessimism seems justified and failure will leave Dr FitzGerald isolated and vulnerable.

Yet there is a shift in attitude on this most traditional of issues too. Polls suggest that the old stance of calling for nothing less than Irish unity no longer commands even majority support among the Republic's population.

Dr FitzGerald may well have succeeded in persuading people that some other solution would be acceptable. The trouble is that, so far, no alternative is on offer.



Left: Garret FitzGerald: pursuing three goals while Charles Haughey (right) remains a focus for the coalition

## Pressures on Labour increase

## Politics

MARGARET VAN HATTEN

JUST AS British voters are settling down to the art of operating a three-party system, those in Ireland appear to be moving in the opposite direction. And the use of proportional representation, which Britain's Alliance parties see as their salvation, appears powerless to stop the drift.

While the two major parties—ruling Fine Gael and opposition Fianna Fail—increased their territory, the smaller parties—primarily Labour, the Workers' Party and Sinn Féin—are being squeezed into competing for a shrinking patch.

For Labour to operate with its back to the wall is nothing new. It has always had a minority role in Irish politics, with several long, fallow periods. Its inability to woo supporters away from the two major parties, long after the constitutional split from which they sprang faded into the background of domestic politics, is one of the facts of Irish political life to which Labour leaders have apparently become resigned.

But the pressures of working in coalition with Fine Gael, which has captured much of the middle class, liberal vote which used to go to Labour while Sinn Féin and the Workers' Party made inroads into the urban, working class vote which in theory ought to provide a bed-rock of Labour support, represents a marked tightening of the screws.

Increasingly, people are beginning to ask whether this will be Labour's last period in coalition, and whether there is any permanent constituency for Labour. To Dick Spring, the popular and forceful Labour

leader and deputy Prime Minister, the answer is a resounding "no" to the first question, and a more tentative "yes" to the second.

His aims for his party are modest: he aspires to no more than holding the balance of power in the Dail (Parliament) and sees little chance of increasing its representation there from the present 16 seats to more than 25. While the party has strong—some would say suffocating—links with the trade unions, he appears resigned to the fact that at least 80 per cent of trade union members will remain loyal to Fianna Fail.

Labour's main hope for the future, as Mr Spring sees it, is to consolidate its hold over the strange coalition of working class voters, small farmers and middle class Left-wingers currently holding it in place and, in the longer term, possibly to build an alliance of the broad, but small, Left.

For the marriage between Labour and Fine Gael is one of some inconvenience, held together largely by the looming presence of Mr Charles Haughey, leader of the Opposition.

## Strains

Hostility to Mr Haughey's personal style, his alleged "opportunism" and "irresponsibility," helps Labour to justify keeping aloof a government with a none-too-socialist approach to the economic issues on which elections are lost and won. But the strains are telling, particularly among the Labour rank and file as they watch the small but energetic Workers' Party stealing their clothes.

And it is no secret that the coalition partners are heading in opposite directions—Labour straining to hold on to a place in Government, Fine Gael increasingly convinced that its

future chances of forming a government will rest on its ability to command a majority in its own right.

At the moment, that looks like a distant prospect. Last week's local elections delivered a crushing verdict on the coalition's performance so far, consolidating Fianna Fail's clear lead.

Most depressing for the government were the returns in Dublin, where Fianna Fail achieved more than double the Fine Gael vote, while Labour, for the first time, slipped behind the Workers' Party.

Given the apparent reluctance of Irish voters to give any government a second chance, Fine Gael looks unlikely to get the opportunity to go it alone until the early 1990s. In the meantime, the coalition partners continue to focus on Mr Haughey as their best hope of survival while bickering both in public and in private.

While there is surprisingly little dissent over the broad lines of economic policy, there have been minor explosions over such recondite issues as local radio, the role of the National Development Corporation, and the timing of legislation on divorce.

Standing somewhat aloof from the internal squabbling, Dr Garret FitzGerald has sought to use the opportunity of four years as Prime Minister without the threat of imminent election—something of a luxury in the context of recent Irish history—to pursue three broad goals.

The first is to establish a pattern of prudent economic management, though the fruits may well go to his successors. Second, to introduce social reforms, though successes in reforming the law on contraception and illegitimacy appear modest measured against the aims of his original "constitutional crusade."

And third, there is the question of Northern Ireland, in which Dr FitzGerald has invested more political capital than may be prudent for any party leader in the south. For Dr FitzGerald is seeking to do business with a government in London still apparently committed to the belief that the problems of reconciling the two communities in the north can be contained, but not resolved—at least, not in the twentieth century.

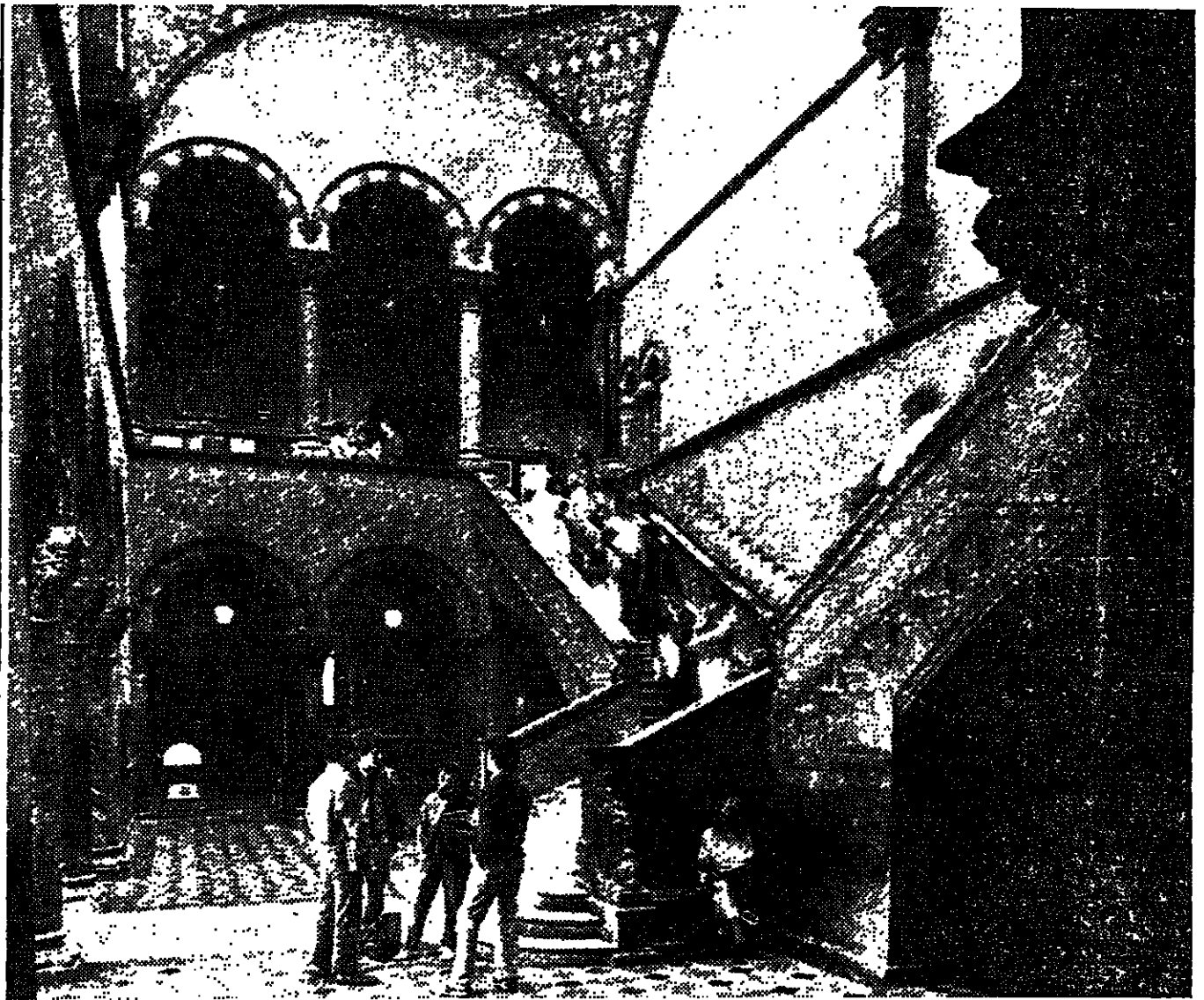
The policy of containment requires good relations with the Dublin government, but falls short of giving it any power in the north.

Months of talks between the two governments appear once again to have become bogged down over the inevitable question of security. Dublin insists that it cannot more overtly support, nor press the Northern minority community to support, institutions such as the Royal Ulster Constabulary, the Ulster courts or the Ulster Defence Regiment unless they are radically—and visibly—reformed.

British Ministers may privately concede that these institutions have been deeply compromised in recent years—but they also accept that the province cannot be administered without them, and that there are limits beyond which they are not yet ready to be pushed.

Dr FitzGerald appears to have pushed his electorate some way towards admitting in public what is often conceded in private—that the long way round of abandoning the commitment to Irish reunification may be the shortest route to a workable accommodation between the two parts of the island.

If the present round of talks ends in a cul de sac, he may well escape blame for this. Whether he would be forgiven for allowing the British to make a fool of him is another matter.



School of Engineering, Trinity College, Dublin

IN A 16TH CENTURY IRISH UNIVERSITY:  
21ST CENTURY KNOWLEDGE.

The Irish.  
The Irish have always had a hunger and respect for education.  
Today, over 40% of our college students choose science and technology.

Ireland.  
A member of the European Common Market. Noted for its favourable government attitudes towards business.  
The most profitable industrial location in Europe.  
Ireland. Home of the Irish. The young Europeans.

IDA Ireland  
INDUSTRIAL DEVELOPMENT AUTHORITY

58, Davies St., London W1V 1LB. Tel. 01-429 5941. David O'Donovan, Director.

REPUBLIC OF  
IRELAND



"WE'RE THE  
YOUNG EUROPEANS."



## IRELAND 2

## Foreign debt casts a shadow

Economy  
BRENDAN KEENAN

THE IRISH economy at present is reminiscent of those school teachers about people pouring water into a bath which is leaking at the other end. There have been significant, even spectacular, increases in output in recent years, but outflows from the economy mean the net benefit has been limited.

The most serious leakage is still foreign debt repayments. Interest on the \$8.5bn external debt removed almost 1 per cent of national income from the economy last year. Some re-scheduling of the debt which took place recently will reduce the drain in 1985, but substantial repayments now stretch beyond 1995.

The other substantial outflow comes from profit repatriation by foreign companies which are located in Ireland. The statistical reclassification last year of general capital flows into an estimated £500m of profit repatriation caused considerable comment. The Government has introduced a new type of tax-exempt stock in an attempt to keep more of the profits of foreign companies in the country.

The debt servicing and profit repatriation are not strictly

comparable, however. The former represents a real drain on the economy, equivalent to almost the whole of the receipts from income tax. The foreign companies' profits are nearly all earned from sales outside Ireland and the impact of their repatriation on the economy is limited.

The real problem is that the importance of the foreign industry sector makes economic data in the Republic difficult to interpret, and often not comparable with figures in other countries. Ireland is, in a sense, having to face problems caused by its very success in attracting foreign investment in the 1970s.

Mr Brendan Dowling of stockbrokers J. & E. Davy recently described Ireland as having, in effect, a "dual economy." One sector, mainly comprising foreign companies is characterised by high growth and profit margins, and the other, mainly traditional Irish-owned industry, by low or negative growth and low profit margins.

This is not to argue, as some have done, that the strategy of attracting foreign companies is a bad one. Such companies employ 80,000 people, make a positive contribution to the balance of payments, even after repatriation, and have contributed most of what growth there has been in the Irish economy in recent years.

But, as Mr Dowling put it: "If we concentrate only on the output increase without looking

at the impact on the domestic economy, we get a misleading picture of the health of the economy." Increasingly, commentators are looking behind the raw data and government policies are turning towards improving the performance of Irish industry.

This year industrial output will grow by ten per cent, according to the best estimates, and exports by 13 per cent. Even these impressive figures represent a slowdown on last year. Once again, the growth in foreign-dominated sectors such as electronics and pharmaceuticals will be the dominant influence.

## Tax incentives

There has been some debate among economists as to whether the strong performance of foreign companies is partly due to "transfer pricing," with companies deliberately maximising the profits accruing to their Irish operations to take advantage of Irish tax incentives. On the published data it is impossible to give a definite answer.

Everyone does now compare the figures for gross domestic product (GDP)—before net outflows are calculated—with Gross National Product (GNP), after they have been included. For this year, while GDP is expected to grow by 24 per cent (compared with 33 per cent in 1984), GNP growth will be only 13 per cent, which is the same

as the 1984 figure.

Many economies might be happy to settle for the problem of too many successful foreign factories, but the same cannot be said of the debt servicing. Here there is genuine disappointment that the government, despite all its efforts, has not made more progress in correcting the imbalances in the public finances.

The coalition government's original targets, which included the elimination of the current budget deficit by 1987, may have been too optimistic, but there is now concern that its revised targets may not be met.

The latest warning came from the Central Bank, which said that the current target of reducing the budget deficit to 5 per cent of GNP by 1987, and the public sector borrowing requirement to under 12 per cent of GNP, from the present 17 per cent, is "unrealistic."

The Bank argued that the government is facing quite favourable circumstances for an assault on the public finances. As well as the growth in industrial output, real disposable income should rise by over 2 per cent this year. There has been a marked improvement on the external account, with the country likely to record a trade surplus for the first time in 40

years.

The biggest improvement has been in inflation, which is below 5 per cent, having been more than 20 per cent just three years ago. The stability of the Irish pound within the European Monetary System has helped keep prices down, although at the expense of some loss of competitiveness to Irish companies. But the government's own success on public pay, where the increase has been around 7 per cent, have also helped.

The government's dilemma is the 17 per cent rate of unemployment. A growing labour force means that an extra 20,000 jobs a year are needed just to make a dent in the jobless figures. Ministers fear that more spending cuts would send the total soaring and, in passing, doom whatever chance they have of winning the next election, due in 1987.

The comfortable line of argument is that the economy must grow out of its deficits. The new analysis of the economy's structure suggests this is unlikely to happen unless some way can be found to revitalise native Irish industry.

A fall in international interest rates and the U.S. dollar, which has led to a 40 per cent rise in the value of the Irish pound, would help but longer-term policies to improve the performance of the real economy offer the only way out of the present trap.



John Bruton: "I am not concerned with the repatriation of profits"

Economic forecasts  
1985

GNP—Value %	7%
GNP—Volume %	11%
Personal consumer spending—volume %	14%
Investment spending—volume %	10%
Current balance of payments (% of GNP)	£650m (41%)
Consumer price inflation (1985-1984) %	5.1%

Source: Irish Central Bank.

## Muted impact of foreign companies

Industrial development  
MARGARET VAN HATTEN

LAST SUMMER, Ireland's Industrial Development Authority conducted a survey to find out what the biggest companies in the electronics, food and health-care sectors, and their smaller suppliers in the plastics, sheet-metal, electronic components and packaging sectors, thought of each other. The results were revealing.

Purchasers, said the suppliers, were "hung up on the home-keeping," did not understand that statistical sampling and wastage recording were a waste of time for small companies and did not have the technical expertise to buy locally.

Suppliers said the purchasers, had yet to learn that near enough was not good enough, had no concept of time, lacked quoting expertise, and did not see being helpful to customers as part of the business of winning orders.

So it is hardly surprising that one of the biggest problems facing those responsible for the country's industrial planning is that of "linkage"—linking the big, mainly foreign, manufacturers into the local economy.

Looked at one way, the impact of the foreign companies attracted to Ireland by generous government incentives over the past 15 years, has been spectacular. Exports account for about 60 per cent of the Republic's national product, and foreign companies account for about 80 per cent of exports. Provisional estimates for 1984 indicate that they are now earning profits of around £1.5bn a year.

The presence of foreign companies, particularly in the electronics, pharmaceuticals and chemicals sectors, has helped boost growth in industrial output to unprecedented levels in recent years.

The impact on the domestic economy, however, has been anything but spectacular. Foreign companies employ only about 40 per cent of the Republic's industrial workforce, import more than half their raw materials (84 per cent in the electronics sector) and repatriate around 60 per cent of their profits.

## Emphasis

The Government's White Paper on Industrial Policy, published last summer, reflected the pressure for a change of emphasis. While recognising the need to continue trying to attract foreign companies to Ireland, it urged that priority be given to those performing key business functions—such as research and development, and marketing—in Ireland.

More important, it stressed the need to integrate the activities of foreign companies into the domestic economy if the prime aims of industrial development policy—boosting employment, maximising value added in industry, and retaining the wealth created for further job-creating investment—were to be realised.

The way forward, it suggested, lay in greater selectivity

in the allocation of state aid, in an attempt to build a strong stratum of home-grown companies capable of interlocking with the foreign ones. Grant aid would be confined in future to companies producing primarily for export; supplying advanced technology to internationally-trading or other skilled subsidiary firms in Ireland; or filling other niches on the Irish market where at least 25 per cent of supplies were imported. Companies seeking grants would also have to submit business development plans and demonstrate that their projects were viable.

**Improve**  
The White Paper's proposals for government schemes to improve marketing, product design and development, and to promote acquisition of advanced technology and corporate planning, are slowly being implemented, and 500 companies should benefit this year.

While Mr John Bruton, Minister for Trade, Industry, Commerce and Tourism, insists that he gives greater priority to job creation than to boosting output, the White Paper asserts that the potential for job creation in industry is strictly limited if Ireland is to compete internationally.

Industrial policy is an important part of employment policy, but not a substitute for it, it says. And Mr Bruton does not see the manufacturing output were to double over the next decade, in line with government targets, the net increase in manufacturing jobs would not exceed 3,000 to 5,000 a year.

With unemployment nudging 17 per cent, and a projected annual growth in the labour force of 17,000, the need for retention of profits within Ireland to generate jobs in service and other spin-off areas, is obvious.

But, says Mr Bruton, the government will not impose restrictions on the outflow of capital, finance and state grants, which he gives greater priority to job creation than to boosting output, the White Paper asserts that the potential for job creation in industry is strictly limited if Ireland is to compete internationally.

Industrial policy is an important part of employment policy, but not a substitute for it, it says. And Mr Bruton does not see the manufacturing output were to double over the next decade, in line with government targets, the net increase in manufacturing jobs would not exceed 3,000 to 5,000 a year.

With unemployment nudging 17 per cent, and a projected annual growth in the labour force of 17,000, the need for retention of profits within Ireland to generate jobs in service and other spin-off areas, is obvious.

But, says Mr Bruton, the government will not impose restrictions on the outflow of capital, finance and state grants, which he gives greater priority to job creation than to boosting output, the White Paper asserts that the potential for job creation in industry is strictly limited if Ireland is to compete internationally.

Industrial policy is an important part of employment policy, but not a substitute for it, it says. And Mr Bruton does not see the manufacturing output were to double over the next decade, in line with government targets, the net increase in manufacturing jobs would not exceed 3,000 to 5,000 a year.

## Rescue brings more worries

Banking  
BRENDAN KEENAN

WHEREVER Irish bankers meet these days, the talk is still of the problems of the Insurance Corporation of Ireland (ICI), the subsidiary of Allied Irish Banks which was rescued by the Government last March with losses whose total remains unknown.

The continuing uncertainty is one of the main preoccupations of the bankers, who still do not know if the financial industry will be called upon to pick up some of the burden. The government-appointed administrator, Mr William McCann of accountants Craig Gardner, has had a team working since April trying to put a figure on ICI's liabilities.

The official view is still that losses should not exceed £120m but that apparently is a figure relating to underwriting losses. What is worrying bankers and others are continuing rumours about the enforceability of contracts between ICI and other reinsurers. Any major problems in that area could send the losses soaring and call the whole rescue operation into question. There was sharp public re-

action to any suggestion that the taxpayer should foot the bill for a serious commercial error by the country's largest bank, but the vague statements by Ministers that the central bank would provide banks with a rescue has not reassured the industry. AIB is adamant that the deal excludes it from any liabilities other than those already known.

The bank lost £90m, about a fifth of shareholders' funds, in the affairs but its rivals will be as reluctant as the taxpayer to foot any of the bill.

Beyond these considerations is the damage done to the standing of the banks in general and to their plans for diversification and expansion. AIB, despite the blow to its morale and self-esteem, has presented a brave face.

Mr Gerry Scanlan, group chief executive, had to deal with ICI within a year of his appointment but argues that the public, by and large, are the AIB shareholders.

He also insists the bank could have liquidated ICI and that the rescue was a government decision, taken presumably because of ICI's dominant position in the Irish public liability market. Bankers seem most concerned about any suggestion that the ICI affair could affect their plans for diversification and expansion outside the Republic.

Allied Irish points out that 40 per cent of its £58m assets and £124m profits are now generated outside the Republic. Both the Irish-owned banks, AIB and Bank of Ireland, have looked to the UK for profits in the last two years as the recession, spending cuts, high taxes and interest rates have taken their toll of the Irish economy.

It has taken much longer than the banks originally antici-

pated to turn the corner, especially where bad debts are concerned. These are continuing to run at a high level and are spread across all sectors.

The figures presented by the two banks are markedly different, however. Bank of Ireland had debt provisions almost doubled to £54m last year, producing a sharp fall in profits to just £18.4m. AIB, by contrast, provided only £39m.

The banks argue that accounting practices are the main reason for the difference, with Bank of Ireland adding on rolled-up interest on bad and doubtful debts, while AIB does not.

## Milestone

All the banks are moving towards a more competitive stance and the provision of wider services. Some kind of milestone was passed this year when the cartel on interest rates was officially ended. In theory, the Irish banks can now set their own interest rates.

The move towards competition on rates will be cautious, with the central bank keeping a close eye in case of effects on the monetary or exchange rate target. The banks have moved one by one to offer free banking to current-account holders in credit, and the competition of their computerisation programmes will enable them to offer a new range of services to personal customers.

The competition, even had blood between the banks and building societies is likely to increase rather than diminish, with services overlapping and the societies asking to be allowed to provide more banking-type facilities, such as cheque clearance. The societies must look over

their shoulders from next year, when it will be possible under EEC rules, for foreign societies to set up in the Republic. Already some of the big UK societies have been assessing the Irish market's potential.

Another possibly significant event for the future is the planned transfer of control of the trustee savings banks from the Department of Finance to the central bank, which may allow the TSBs, in the long run, to develop as their UK counterparts have done.

The main impact of the recession has been felt among the merchant banks, and especially among foreign banks which established in Dublin in the 1970s when the boom in foreign investment was at its height. The level of foreign investment is showing some recovery this year but those banks which did not establish a significant share of the Irish market are finding the going tough and some have recorded losses in the last year or two.

The merchant bank subsidiaries of the Irish banks have fared better, despite continuing slack demand for loans from corporate customers. Operations in the UK helped Allied Irish Investment Bank and Investment Bank of Ireland increase profits last year.

Ulster Investment Bank reported the most difficult trading year it had experienced but its parent, NatWest subsidiary, benefited from easier conditions in Northern Ireland, where it does about 50 per cent of its business, and increased profits by almost eight per cent, to more than £21m.

One thing most Irish bankers would like to see is a fall in interest rates, now six to seven points above the rate of inflation.

## Model enterprises for the 1980s

## Industry

BY A CORRESPONDENT

FIVE YEARS ago Maurice Spillane, a 30-year-old accountant with the German electronics firm, Braun, decided he had had enough of working for someone else and set about exporting the market at home in Ireland.

His background in computers helped him identify an opportunity that has given the company he went on to found a turnover of IR£7m for the current year, and a staff of 180 graduate employees.

The story of RTS set up in 1980 to provide software packages for manufacturing industry is one of virtually exponential growth: turnover for 1984 was IR£2.5 and seems set to soar this year's £7m figure.

We set about providing a software package that could cross currency frontiers and language barriers, Spillane explains. RTS, which works exclusively with IBM computers, has wholly-owned subsidiaries in eight countries and boasts 20 overseas offices servicing its customers.

Ninety-five per cent of RTS' business is abroad, which explains why the company has no profile in Ireland. Their customers include Cheesborough Ponds, Colgate International, Marconi, and Bechtel. In addition, they hold agencies for IBM in all the countries in which they

operate. In West Germany they have the agency for IBM's pharmaceutical programmes.

Nevertheless, Spillane recalls that his first proposal was turned down by the Republic's Industrial Development Agency (IDA) for lack of research. Once accepted the following year, however, the support of the Agency was total, he says, and invaluable in developing RTS to its present level.

In common with many Irish exporters of software, he feels that the support from the mainstream financial institutions leaves something to be desired. "If the IDA can make grants available, and even foreign banks can be amenable to software investment then it's time for our own institutions to look again at their 19th century attitudes," he says.

## Well-educated

Maurice Spillane maintains that Ireland could be the Japan of the '80s in software because of her young, relatively well-educated workforce. He accepts that the country lacks a developed middle management stratum and exposure to international markets, but feels that the crucial factor restraining Irish software companies is the lending policies by banks who insist on personal guarantees.

The RTS experience underlines the value for an emergent company of an association with an established larger associate. "Once you're supplying something that your associate can't provide on its own, your com-

pany is in a much stronger position than if you are selling direct to a major customer," Spillane says.

On a smaller scale in the technology sector, a Dublin company with a payroll of just 40 is being held up by the Industrial Development Authority as the model for the 1980s. Data Controls was established five years ago by a young Dublin engineer, Cyril Kerr, who returned after a spell with Siemens in Germany with ambitions to run his own business.

"Our first decision was whether we should operate on an agency basis earning commission or as a software house buying in hardware and writing our own programmes," he says. The area he had already chosen was telemetering equipment, with one eye on the 160-mile gas pipeline then being planned to link the Kinsale gasfields off the Republic's south coast with Dublin.

In the event Data Controls went direct into manufacturing well-proven telemetering systems rather than invest in a lengthy R and D operation. Since taking the decision the company has not looked back, and has achieved sales of up to £33m.

Their most notable success so far has been winning the contract for the control of the Hong Kong water supply. "We just visited the Crown Agents in Whitehall and said we wanted to talk with someone who dealt with electronic equipment," according to Cyril Kerr. One month and one visit to the colony later and Data Controls had secured the contract.

Now, much of their overseas

business is based in the Far East, with the company bidding currently for contracts in Malaysia and Singapore.

The company has already turned its attention to China and, looking across the Atlantic is anxious to attract a U.S. partner to aid the penetration of a fragmented market for their product in the U.S. With no clear market leader for telemetering in the States, says Kerr, "a small firm like our own is at a distinct advantage in terms of flexibility and an ability to respond to customers' requirements."

## Access

The success of companies such as RTS and Data reflects the growing emphasis on seeking out customers. Data's Cyril Kerr says that gaining market share was far more important for him in the early days than earning profits, despite the usual cash problems with a new enterprise.

Piggbacking on to large overseas contracts, using multi-nationals as front men, also helped to provide access to distant markets and boosted marketing strengths for both these young companies.

Away from the technological sector, Irish food manufacturers are also being urged to look to the market provided by large multiple outlets, typically chains like Sainsbury's and Asda. Despite the successes of Bailey's Irish Cream Liqueur, Kerrygold butter and Yoplait yogurt abroad, the emphasis for the Irish Export Board (CIT) is now on companies that produce

for the "own-label" market.

"There simply are not enough products made in this country which can be promoted within the framework of our national image," says Mr John Healy, CIT's Assistant chief executive.

CIT have recently revised dramatically their estimates of the value of the own-label market in the UK. Latest figures now suggest that by 1990 60 per cent of grocery sales could be own label. As with the electronics sector, the problem for suppliers is quality.

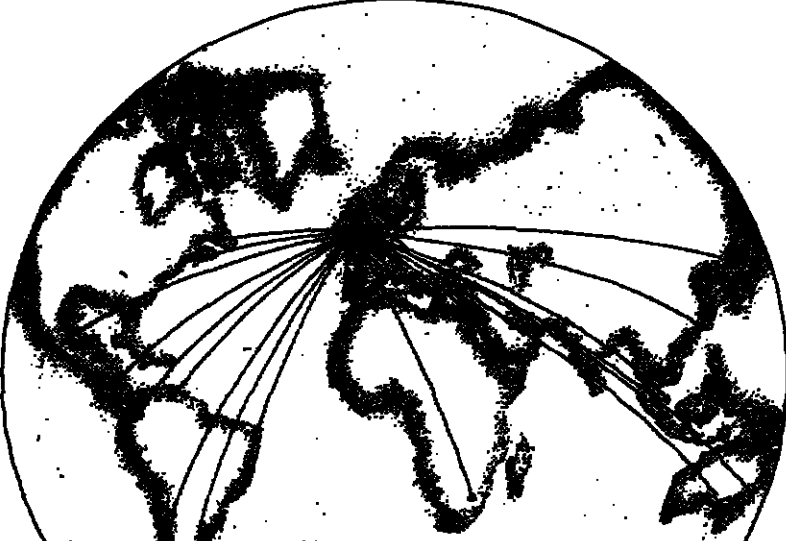
Irish food exports to the UK are static at the moment—the market share for Irish products stands at 1.8 per cent—virtually unchanged in four years—worth just over £200m in 1983.

CIT now believes that the way forward for the Republic is for food and drink companies to aim for a share of the own label market rather than try to develop and market their own products.

Up to a dozen companies are currently supplying the market in this way, ranging from pet foods to foil-wrapped snacks. CIT stress to companies the need to undertake extensive—and sometimes expensive—market research to identify weak own-label lines in multiples before committing resources to production.

Irish companies in the second half of the 1980s are already measuring success in terms of profit, flexibility and ingenuity—qualities that a young population possesses in abundance—are going to be key tools in the struggle to hang on to them.

Daily worldwide connections from Harcourt Street.



Harcourt Street Dublin. From here we offer a wide range of corporate banking services. With daily connections to banking organisations, worldwide. Backed by the strength of Credit Commercial de France, with assets in excess of IR£16,000 million.

**IRISH BANK OF COMMERCE**  
A Subsidiary of CREDIT COMMERCIAL DE FRANCE

52/53 Harcourt Street, Telephone: 756411 Telex: 90880



# How to move 10,000 pints of prawns from Dublin Bay to Billingsgate without getting into hot water.



Make things happen. Pick up the phone to Ireland.

British  
TELECOM

## IRELAND 4

## Modern system arrives—at a price

## Telecommunications

BRENDAN KEENAN

THE RESIGNATION of Mr Tom Byrnes as chief executive of the recently-established telecommunications company, Telecom Eireann, deprived the public of one of the most entertaining rows in years. The open attacks by US-born Mr Byrnes on the Department of Finance caused considerable comment in a country where stabbing is usually done quietly, and in the back.

It seemed inevitable that Mr Byrnes would eventually call it a day but the problems which concerned him will not go away so easily. The Government will have its way on the financing of the telecommunications service, but it is to be hoped they do not repeat the mistakes of their predecessors in the 1950s and 1960s.

Years of under-investment in the telephone service when it

was part of the Post Office left Ireland with a system which was a byword for inefficiency, and seriously threatened the industrial development programme.

Ireland's hopes of building an electronics industry seemed unrealistic when it could take two years to get an ordinary handset.

The government launched a five-year, £1bn development programme to catapult the system into the latest technology.

Now the programme is almost complete, giving Ireland the highest proportion of digital exchanges and trunk lines of any country in Europe.

The improvements have been marked, although less so in Dublin where there are particular problems. Direct-dialling internationally is now available in most parts of the country and industrial customers are assured of quick installation of telephone and telefax equipment.

The extensive digital network enabled TE to offer a packet switched data network, known as Eirpac, to business users.

The opening of the country's first earth station, near Cork, will improve transatlantic communications via Intelsat.

Dublin is to get a mobile cellular phone system, supplied by LM Ericsson, partly to make up for the continuing shortage of trunk lines in the city.

Industrial development officials say complaints about communications from businesses in remote parts of the country have all but disappeared. Instead, the Industrial Development Authority now uses the statistics about the telecommunications investment as a selling-point to foreign industrialists.

Everyone is not yet convinced by TE's slogan of "Action Right down the Line." The problems of Dublin do not help, with long waiting times in many areas and an unacceptably high level of faults and missed connections. Beyond that is the question of TE's efficiency, and its ability to meet its targets.

The new company inherited a staff of 19,000 from the former Department of Posts and Telegraphs (P & T). Mr Byrnes admitted, before his departure, that up to 5,000 of these would be surplus to requirements by 1990. The company is not allowed to enforce redundancies

## Telephones per 100 population

	1978	1982
Sweden	72	86
U.S.	74	76
France	32	54
UK	42	52
Germany	37	51
Italy	28	38
Ireland	16	22

Source: Confederation of Irish Industry.

and it will not be easy to get agreement to reduce staff by anything like these numbers.

There is also the problem of how the new service should develop. TE itself, and bodies like the Confederation of Irish Industry, have urged the development of a modern network for the transmission of voice, data and images. To some extent, such a system is the only logical result of the decision to invest so heavily in digital equipment.

Such a system, its proponents argue, would counteract Ireland's geographical isolation and attract modern information technology industries, as well

as helping local ones develop. It would mean further heavy investment, however, and perhaps the new industries would not come, or fail to develop.

Yet without such investment, it may be difficult for the telecommunications service to become profitable. Ireland's telephone density is only half the European average but the installation of domestic equipment is not cost-effective in such a thinly-populated country. More business users and more international traffic will be needed to make the system pay.

It is against this background that the row developed over how that investment is to be financed. The government plans to take £180m from TE over the next three years. It argues that this is a fair return on the more than £400m which it put into the company, plus the assets which TE acquired from P & T when it was established as a separate company.

Mr Byrnes argued that TE is losing money—an estimated £60m this year and the payments are just a hidden form of taxation. He was supported by his chairman, Mr Michael Smurfit, arguably Ireland's most successful businessman. Mr Smurfit's willingness to serve as chairman of the telecom board

was something of a coup for the government but the disagreement, however, has spoiled that promising alliance.

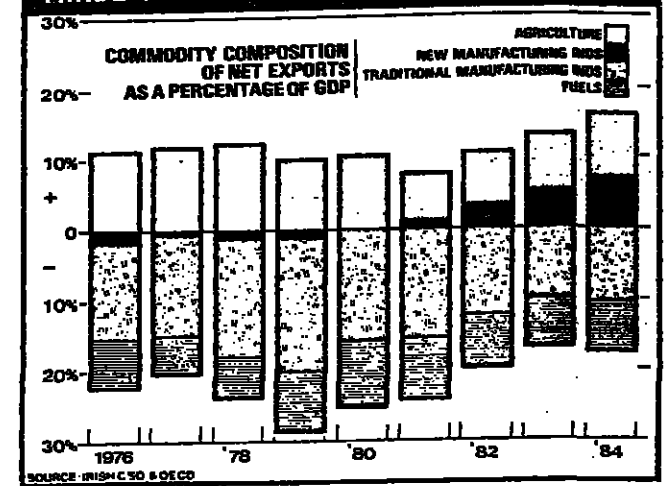
The Government argues that TE's estimates of its losses are suspect. On the question of taxation, ministers say, with some justification, that someone has to service the Government's debt and better the telephone customer than the general taxpayer.

The net effect will be to keep Irish telecommunications charges among the highest in Europe.

There is also the danger that the row could strangle TE's independence at birth. It was, after all, a central Government system which gave Ireland one of the worst phone services in the developed world. Some better method of planning TE's finances needs to be found.

The Government, meanwhile, is still trying to assess the prospects for an Irish direct broadcasting satellite (DBS), which would also have telecom facilities. Four consortia have bid for the right to launch an Irish satellite, whose signals could be received over a large area of Britain. Neither bidders nor Government are quite convinced as yet of the economics of such a project.

## TRADE STRUCTURE &amp; EXPORT PERFORMANCE



## Differing views on coping with weaknesses

IRELAND HAS always been a predominantly agricultural country but, for a variety of historical and social reasons, has never developed a strong agricultural industry. The surge in incomes which the EEC's Common Agricultural Policy (CAP) brought in the 1970s, tended to hide the fact that the structural weaknesses had not been overcome.

Now that the high tide of CAP spending is receding, the weaknesses are becoming all too apparent. Employment in food processing has fallen by 15 per cent since 1980 to just over 40,000. The industry will have to develop new products and markets if jobs are not to fall and imports rise further in the future.

The Irish industry has been characterised by commodity production of butter, cheese and beef and a relative absence of value-added, processed products. The export of live cattle, mainly to the Middle East, remains a multi-million pound business, aided by EEC subsidies of almost 50 per cent. The income is welcome but it also represents a waste of resources and helps perpetuate inefficient farming methods.

The weakness is all the more frustrating because food-processing has the characteristic identified as desirable in the new industrial development strategies. It is based on natural resources, its links with the local Irish companies making up 85 per cent of the total involved, are high and it is a substantial employer.

There is no shortage of advice as to what should be done, or what is wrong. The Irish Productivity Centre (IPC) calculates that productivity in the industry is 81 per cent of that in the UK and 69 per cent of the Belgian and Danish industries. The seasonal nature of Irish farming means that the Irish have to invest twice as much in processing capacity as the Dutch in order to produce the same level of output.

The IPC argues that the 1970s, with their buoyant farm incomes, would have been the best time to make the switch towards higher value-added products but that the changes are still imperative because of CAP restrictions and changing consumer demands.

The Industrial Development Authority (IDA) has set targets for the development of the industry, in line with the new policy of concentrating on indigenous companies. They envisage the proportion of processed beef more than tripling to 15 per cent of total production by 1990. The present 80 per cent of dairy products exported as commodity sales would fall to 65 per cent.

Despite the many reports and analyses of the industry, opinions still differ as to how these desirable targets are to be met. IDA has been laying food imports and identifying food products with potential for production in Ireland, in an effort to boost both exports and import-substitution. It is keen on joint ventures with foreign companies to process Irish produce for sale in specialised markets such as West Germany.

It can point to successful examples, such as Ballyfree Farms, a Wicklow company now concentrating on selling pro-

## Agriculture

BRENDAN KEENAN

cessed foods in the Northern Ireland market, or Lett & Co. of Wexford, which processes shellfish and other seafood, and exports more than 90 per cent of its output.

The Irish dairy board, Bord Baine, has adopted the strategy of buying into existing distribution companies as a way of finding outlets for its products. Its ownership of Adams Foods in the UK provides an outlet for the new dairy-based products it is launching and it recently acquired a 30 per cent stake in a group of Belgian companies which supply the retail market there.

The Irish meat and livestock organisation, CBF, recently ran a campaign in the English Midlands on the virtues of Irish beef, most of which is sold as a commodity in the Smithfield market. The campaign was an attempt to persuade supermarket chains to display Irish beef as such, in the way that Scotch beef or Welsh lamb is marketed.

These varying approaches show the lack of an overall strategy as to how the industry should develop. The industry has invested heavily in capital equipment in the past ten years, but is much less willing to spend on research and development of new products, despite the absence of generous grants. Less than 1 per cent of turnover is spent on R & D.

Irish agri-business is still production-oriented and weak on marketing and development, but its position is such that new strategies will have to be carefully planned if good money is not to follow bad.

Dr Charles Carroll of the Irish Management Institute suggested last year that much of the thinking about new product development and marketing might be mistaken. He used the FIMS (Food Industry Market Strategy) data base, which has been built up over many years in the U.S., to analyse successful strategies for those in a similar position to Irish companies—poor market share, poor customer perceptions and low capital and labour productivity.

He found that successful companies concentrated on improving quality and on dealing with industrial customers rather than consumer markets. They produced raw materials and semi-finished products and did little product development. They did, however, expand marketing and R & D budgets geared to their industrial customers.

Dr Carroll argues that it is a mistake to be mesmerised by the "leaders," such as the Danes or Dutch, and that the Irish should concentrate on the strategies of a successful "followers," at least until the industry is stronger.

So far his arguments appear to have had little impact on policy but the uneasy feeling remains that, although everyone recognises the goal, not enough work has been done on how to get there.

## Cautious hopes for gas find

## Energy

MARGARET VAN HATTEM

HOPE IS triumphing bravely over experience in Ireland's offshore energy fields, with the latest hopes pinned on BP's recent gas "find" in the Celtic Sea.

Irish punters, badly burned in speculation over Gulf Oil's Celtic Sea well last year, are prudently awaiting the test results this time. However, the government is not damping down the rumour that BP well 48/18, just 12 miles from Ireland's only producing gas field at Kinsale Head, may have opened up a field to equal Kinsale.

While relatively minor in international terms, such a find would transform the country's energy plans for the rest of the century. Kinsale, which currently supplies half Ireland's electricity needs, is expected to run out in about 10 years' time. Present plans are for a major switch to coal-fired electricity plant which is expected, by 1980, to supply half the electricity requirement while gas would supply only 25 per cent.

Should the "most encouraging results," which is all that BP is yet admitting to, prove well-founded, these plans could be altered. There is also some hope of reactivating the abortive negotiations to pipe Kinsale gas to Belfast, though little indication so far that either the British or Irish Government is prepared to give ground on the question of pricing, on which the negotiations stalled.

However, Mr Dick Spring, Ireland's deputy Prime Minister, who also holds the energy portfolio, is not particularly

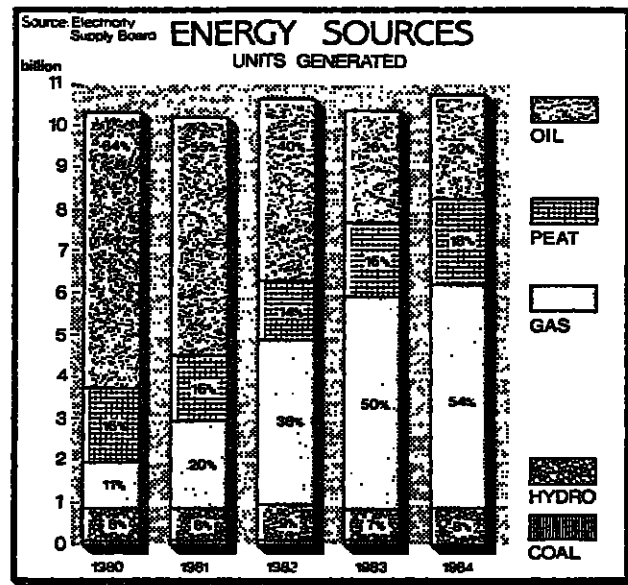
elated at the prospect of a substantial gas find. "What we really need is to find some oil," he says.

The Government is anxious to shed the fading international interest in Ireland's offshore areas, where 15 years of drilling has so far failed to discover one commercial oil field.

Thirteen consortia applied for exploration licences in the third licensing round, which closed earlier this month. However it is not yet known how many blocks they applied for, nor the extent of the drilling commitments offered.

The belief in the industry is still that many of the applications were for the same blocks and that some major oil company names are missing from the applications list.

The fact that the British Licensing round was brought forward to coincide with the Irish one did not help. But, as



Mr Spring discovered on two mildly disastrous visits to Texas just before Christmas, the oil majors were not in the least interested in the loosely-phrased Irish terms and would not stir themselves unless the terms were clarified and the Government spelled out what relief they could expect.

The new terms, introduced in April this year, may have done that trick. For, while the concessions offered apply only to marginal fields, the Government's accompanying statement made clear that it had taken into account the industry's concern with profitability.

For the first time, the government defined what it considered to be a marginal field, the reference point being a profitability ratio. Where total revenues (minus operating costs and royalties) divided by capital expenditure come to less than 1.84, the field will be deemed to be marginal and will qualify for relief on, for

example, royalty payments. Moreover, if the field is under 25m recoverable barrels, the first 25m will be exempt from royalty payments altogether.

The government is retaining its right to up to 50 per cent participation in all cases, and is maintaining a 25 per cent ceiling on the real rate of return to oil companies. But as Conor McEnroy of Basin Analysts (a Dublin-based petroleum consultancy) points out, most operators would consider they were doing well to get anywhere near that point.

"The oil companies are delighted with the terms," he insists. "The department has shown that it has cottoned on, that it can do business."

Whether the high level of inquiry reported after the terms were announced reflected serious interest will be clearer once the government gets down to examining the applications in detail.

Mr Spring has made clear that the government is less interested in profit than in sound economic drilling as many wells as possible. It will be satisfied with the outcome if the third round leads to the involvement of five or six of the oil majors, with commitment to drilling eight to ten wells.

While immediate interest is focused on the Celtic Sea, long-term hopes are fixed on the Porcupine Basin off the west coast, which has been marked down as a 21st century oil field. Drilling there have indicated interesting quantities of oil but there are considerable problems of depth—1,200 feet of water—and location—120 miles offshore in an area susceptible to heavy swells in even the best weather.

BP, hotly pursued by British, has shown strong interest but it is generally recognised that commercial development awaits much-improved technology and a marked upswing in world oil prices.

## Old Ireland faces consumer society

IT MIGHT surprise a casual visitor to Irish shores to come across earnest comment in the newspapers or on television on whether Irish society is breaking down. The visitor might be less surprised should he fall victim to the car thieves or bag-snatchers who prey on tourists, but that is hardly a social collapse.

The visitor might be nearer the truth than the Irish themselves, who have become a little fearful about the undoubted symptoms of social stress which the Republic exhibits. Ireland's small population, about 3.4m, and its large population of newspapers, can react together over incidents on a small scale so that things get out of perspective.

There was, for example, much analysis of what had gone wrong with the country during a spate of attacks on elderly people in isolated areas this year. It turns out, as far as can be judged, that a gang of no more than half-a-dozen were carrying out most of the attacks in different parts of the west and south-west.

Ireland is a very different country from that of the 1950s when little had changed since the previous century. It is not that the Republic is much different from Britain or other EEC countries in its rates of marital breakdown, drug-taking or crime but it has caught up very fast and this has produced stress.

However, the first attempt to do some serious research on the crime figures, by two members of the Economic and Social Research Institute, found a remarkable contrast between town and country. Seventy-three per cent of all burglaries occurred

in Dublin, and crime rates in rural areas were "barely perceptible."

Ordinary people had begun to realise this before the researchers produced the figures. Once it was the ambition of every rural youngster to find a job and a flat in Dublin. Now the country has a roaring trade every weekend ferrying the civil servants and office staff back to their family homes and away from the city.

The rest of Ireland is also undergoing profound changes, especially in attitudes, but change is slower. The bitter debate over such issues as abortion and contraception, which might also puzzle the foreigner, reflect their role as symbols of the old Ireland, under attack from the values of the consumer society.

By European standards, Ireland is still a deeply religious country—more than 80 per cent of the population declare themselves to be practising Roman Catholics. Churchmen are all too aware, however, that among the young in general and working-class males in particular, fewer than half now attend church regularly.

Many believe that the Church and its strong lay supporters want to see the issues of abortion and divorce tackled now because they believe their position can only weaken in the future.

The decline in religious observance may have other implications. Ireland's history means that people tended to look to Church and clergy for leadership and authority, rather than to the organs of the state—the police, judiciary and the rest. Sixty years of independence has not quite killed those habits of mind but the erosion of church authority could leave a dangerous vacuum.

It is always tempting to believe that a country like Ireland, to which the post-war changes in the rest of Europe came 15 years later, can do things differently, but this is probably a mistake. The chances are that in the end, Ireland will turn out much like her neighbours.

## Social change

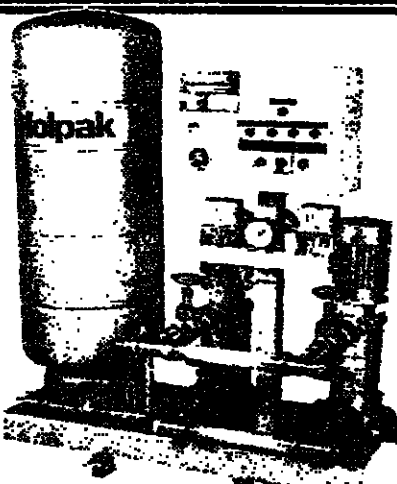
BRENDAN KEENAN

Dublin is still a pleasant place to live and work by the standards of many other cities, but that is despite, rather than because of, the authorities. With the exception of industrial development policy, where a successful effort was made to spread investment around the country, little has been done to halt the city's explosive growth.

The Republic's population has increased by a third in 25 years, throwing enormous strain on housing, transport, water supplies and telecommunications. Now, one third of the population lives within 15 miles of Dublin's O'Connell Street, which is hardly a sensible way to allocate resources.

A recent consultancy report showed that the greater Dublin population will continue to grow rapidly until the next century. The city's demographic pattern is such that little can be done to change this but there is still a need for longer-term policies.

## A Packaged Pump System with an International Reputation



HOLFELD PUMPS

2-4 Merville Road, Salford, Dublin, Ireland, Europe

Telephone: +353 1 687361 Telex: 24402 HOLF D





## THE ARTS

## Galleries/William Packer

## A masterpiece of baroque

An extraordinary and splendid work of the Italian baroque, "Perseus turning Phineas and His Followers to Stone" by the Neapolitan painter, Luca Giordano, is the acquisition now "In Focus" at the National Gallery (until August 26).

It is the main attraction in the latest of the admirable series of exhibitions by which recent additions to the collection are celebrated in succinct and accessible scholarship and simple, uncluttered presentation. As in the past, the National Westminster Bank has sponsored the useful accompanying booklet, written in this case by Michael Heisler, the curator whose particular responsibility is for the Italian painting of the period.

In fact, the show is not all that small physically; for although only four further works have been borrowed for the occasion, (including two compositional variations on the subject, and a self-portrait), the major work and its historical pair, the somewhat gruesome "Death of Jeebel," with which it hung in the Palazzo Balbi in Genoa throughout the 18th century, both measure some 8ft by 12ft (why must we be given the exact dimensions in centimetres?). The new Sunley Gallery has been opened right out for the first time to accommodate them.

So striking is this disposition, and in consequence so convincing as a great work of art is the Perseus in its physical presence, that like any major discovery or advance, its absence is already unthinkable. (We even begin to forgive ourselves for forgetting just how out of fashion the baroque so lately was.)

The acquisition is important indeed, remarkable—as much for the shift in taste it registers as for what the painting is in itself.

Giordano was undoubtedly as uneven as he was prolific; but there is no artist who ever lived who never at times produced unsuccessful work, but he was prized extremely highly from the first: the Balbi inventories themselves set him at a higher value than Rubens, and he was collected widely in this country in the 18th century.

But all that was perhaps a shade too soon: our national collection, begun late, certainly sought and acquired good examples of the Italian 17th century in its first years; but never, Giordano, and the moment passed. It is astonishing that it was not until 1982, with a small study for a larger work, that he was admitted to the collection at all; now, with this second piece—a palpable masterpiece indeed—he becomes something of a star.

The Jeebel and Perseus paintings certainly are strong stuff—a hated queen being chewed to death by dogs, the hero Perseus brandishing the Gorgon's head.

Both works are of an extreme theatricality; but where the Jeebel is a tableau set in a dark and shallow pictorial space, Perseus commands the bright centre of a deeper and more fully realised stage. In its articulation, this looks back a full 100 years from the 1680s to the Venetian school, and to Venice where the seeds of the baroque were sown. And we are faced not by the dour morality, awesome and overbearing as it is, of the other canvases but an event and vigorous action realised in the most direct and vigorous way.

What was it in the baroque that put it so suddenly beyond the pale of general approval? Only as a background, perhaps, or as a means of escape, or an often gleeful morbidity; or perhaps it was the sheer extravagance of spirit that a more respectable and sober age found

too much to take. It is the extravagance that speaks to us now, though more in its practical expression—in energy of execution, scope and ambition of design, and sensation of colour and surface—than in its subject.

These are aspects of painting with which expressionism—and abstract expressionism, in particular—are much engaged, and the present concern with figuration serves only to make their relevance the more obvious. The Baroque is less an hermetic art-historical convention than a state of mind; and if it might cast us back in its references and associations into earlier periods, it might bring us forward just as well. Given the nature of so much current painting—and indeed, the course of modern painting since expressionism—it really is no surprise that public taste and critical judgment should at last catch up, and the Baroque come again into its own.

A true interest in painting is an interest in all painting: the questions it raises, the examples it offers, the thoughts and feelings it stimulates all cut through the niceties of period and school, style and practice, and particular imagery. There are useful distinctions to be drawn in all these things, of course, but it is a great mistake to see modern art as something necessarily and absolutely distinct from that of the past. What we see now, we see with modern eyes and interest. We might look back to Veronese with as much immediate purpose as did Giordano, or to Velasquez, or Rembrandt, or Manet, or Matisse; and it is in this sense, *mutatis mutandis*, that all art is modern art—or it is not at all.

The traffic runs both ways, of course. Allen Jones, for example, is showing his recent paintings at the Waddington



Detail from "Perseus" at the National Gallery, London

Galleries in Cork Street (until July 20); and it is not pushing the point too far to say that the transition from Giordano, which I made directly by the short walk from the one to the other—was not only easy enough but apposite.

For Jones, too, is in several ways a theatrical painter, one who has always been prepared to work on a public scale and is afraid of the decorative function that attends it. Often, he has dealt quite literally with images of audience and performance. Now, with these large new works, he has essayed a deeper, yet oddly more encompassing, pictorial space, and a more ambitious and complex pictorial organisation. The imagery itself is super-

ficially much the same and the handling, too; yet, arrogantly, frankly erotic (yet emotionally remote) women beset by frantic, voyeuristic men in the context of that more private theatre of charade and fancy dress and ambiguous sexual game, and all realised with the familiar Jonesian assurance and panache.

But the handling, in fact, is much looser now and more exploratory, and the surface more open; and it does seem that Jones is moving into a period of true experiment in his work. Where it will lead we must wait and see; but now, once we look beyond the welter of legs and breasts and the cool, transfixing female gaze (just as, in the Giordano

we must get past the more active flurry of limbs and the Gorgon's head itself), it is the lively complexity of the composition and the painterly ambition it implies that together are most promising and most exciting. There is nothing especially new about figure painting on the grand scale, and nothing old.

A final separate word about "Artist of the Day," the programme of 10 shows by young artists that occupies the Angela Flowers Gallery in Tottenham Mews, W1, until the end of next week. It began yesterday with Frances Coleman, has Andrew Golding today, and so goes on with each show different and well worth the daily visit.

## Skempton, Newman/Almeida

## Max Loppert

The Sunday early-evening event in the penultimate week-end of the ever-inventive Almeida Festival showed, among other pleasant things, that the spirit of Erik Satie is alive and well and faintly flitting across the musical fringes of London.

A recital putting on display two English composer-performers, Howard Skempton and Chris Newman, though full of various and curious amusements, had an underlying consistency. For all the pieces held true, in their different ways, to some basic Satie-esque tenets: the careful cultivation of the exiguous; the rigorous exclusion of anything smelling of "technique" (even while technical subtleties are slid in under the carpet); the comic command of ironic inversion; and the search (not necessarily admitted) for an ideal of aesthetic purity.

Skempton's music Michael Finissy first offered a selection on the piano and then the composer followed suit on the accordion. The little piano pieces work a tiny, purposeful limited field of delicate chordal counterpoint, bitter-sweet tunes waiting a faint, popular fragrance, and quiet dionysian progressions. Nothing outstays its welcome; the melodic line is held. Skempton is a charmer on the accordion, and his suites

for the instrument show an even more surely judged sense of means and ends: a slow movement using the instrument as a sort of drone bass constituted the nearest thing to a feat of virtuosity.

Chris Newman, of whose strange, distinctive talents Musica first gave an indication a season or so ago, is a much harder figure to characterise. An opening cycle of movements for voice (Josephine Nundick) and piano, interspersed with piano solos, played around with the obvious clichés of Romantic music, not altogether skilfully. Probably Newman's own voice is needed to make his own "case," most eloquently for later, the performance of *Sad Saccris* that he and Finissy produced left a much sharper, if also more peculiar, impression.

Newman, of the thick glasses, sloped shoulders, depressive countenance, and a voice that moves with mad compulsion from guttural baritone to frisky counter-tenor, explores an extraordinary range of enigmatic mannerisms—the average Chinese-opera soprano has nothing like his mastery of anguished tremolo. He is a comic of the obvious, the absurd, and the melancholy. How he gets away with what he does is a delightful mystery; but the mixture works, and Art is one of its ingredients.

## Dance in New York

## David Vaughan

In the leaflets announcing the season's programmes for the New York City Ballet, new works are listed simply as "New Ballet 1" and "New Ballet 2."

This spring's "New Ballet 1" turned out to be the two short pieces by Peter Martins, already reviewed by Clement Crisp. "New Ballet 2" was sterner stuff, an ambitious work by Jerome Robbins called *In Memory of...* and set to Alban Berg's violin concerto.

The programme contained an excerpt from George Perle's study of the composer's operas, recounting the concerto's history. Berg had laid aside *Lulu* to compose it after learning of the death of Manon Gropius, the 18-year-old daughter of Walter Gropius, one of his closest friends. The extensible programme of the concerto concerns the girl's life, illness, death, and transfiguration.

This is clearly relevant to Robbins' ballet in which the central figure, danced by Suzanne Farrell, is seen first with her companions, among them her lover (Joseph Duell or Alexandre Proia); then in a struggle with death, personified by Adam Linder; and finally in some celestial realm where she is reunited with both men—a kind of contemporary "Death and the Maiden."

However, just as there is a hidden content in the concerto referring to the composer's forebodings of his own imminent death, so the ballet also would seem to have a subtext, hinted-at in its title and confirmed in the casting of Farrell, Balanchine's muse, in the principal role. In the opening pas de deux, she performs sorrowing gestures, covering her eyes

as her partner tilts her in a "fish" lift. It seems reasonable to assume that it is Balanchine who is being memorialised here.

At the same time, the style of the first two sections of the ballet is apt to remind us that Robbins began his ballet career in a very different company, the Ballet Theatre of the 1940s whose dominant choreographer was Antony Tudor. Both the group choreography and the stylised street clothes (designed by Dain Marcus) call to mind ballets like *Pillar of Fire*, with its chorus of *Lovers-in-Imagery*, or even *Dark Elegies*, with its sense of communal ritual. Only when the ballet passes from earth to heaven, as it were, do the dancers reappear in white tights and tunics to perform a simple classic vocabulary, in attitudes, battements tendus, and attitudes. Farrell herself returns with hair unbound, as in so many Balanchine ballets.

If all this suggests a collection of parts that fail to cohere into a whole, so be it. In an analytical grasp of the difficult score is certainly impressive, and he shows his usual astuteness in his choice of collaborators and of dancers. David Mitchell's backcloth, in tones of burnished copper, is beautifully lit by Jennifer Tipton, that genius of the switchboard. The corps de ballet is led by some of the best young dancers in the company. And Farrell almost manages to pull the whole thing together by the sheer force of her imagination—the particularises where Robbins generalises. She is a very remarkable artist.

## Saleroom/Antony Thorncroft

## An expensive dessert

A Sevres dessert service, which King Louis XVIII of France presented to the Chateau de Chateaubriand in 1823 when he returned to France to become Foreign Minister after a stint as ambassador in London, sold for £11,840 when Christie's, yesterday, well above estimate.

The service of 60 plates, four bowls and a tureen had disappeared from public view; but it was recognised earlier this year in a London dining room by the auctioneer's ceramics expert, Hugo Morley-Fletcher. Chateaubriand is perhaps best known these days for the steak that was named after him, but this service is in pristine condition, suggesting he was a delicate eater.

The auction of Continental ceramics totalled \$408,240, with 13 per cent unsold. Zietz, the London dealer, paid \$45,360 for a blue and copper lustre deep-dish, made in Valencia in the mid 15th century, while a Tuscan two-handled alabaster albarello of around 1470 fetched \$32,400.

A set of five Fürstentum shaped rectangular plaques, painted by Eisenstranger around

1785, did well at £21,600; and Winifred Williams, another London dealer, paid \$15,120 for a pair of large Sevres *seaux à boilelle* of 1770. Another dealer, Cyril Humphries, acquired an Orvieto ewer of about 1470 for £12,960.

The Urbino basin of 1608, which Christie's had sold 101 years ago for 105 guineas, was unfortunately bought in when the bidding reached \$14,000. Sotheby's sold paperweights successfully. The auction totalled \$385,671, with just 5.26 per cent bought-in, but there were some surprises in the bidding. A rare Clusly pedestal weight doubled its estimate at £12,650, whereas what was regarded as one of the top lots, a very rare Baccarat "Drifting snow" weight, made half its high estimate when selling for \$6,800.

A New England upright bouquet weight realised £11,000; Spink gave £8,250 for a rare Clusly faceted-bouquet weight (around three times the forecast); and an equally rare Baccarat flat bouquet weight was slightly above target at £7,700. In 1966, a similar weight sold for £780 and, a year later, another of the same type went for £700.

## Nureyev to dance in Manchester

Rudolf Nureyev is to visit the Palace Theatre, Manchester with the Ballet Theatre Français de Nancy in a programme called *Hommage to Diaghilev*. This will include *Les Biches*, *Le Spectre de la Rose*, *L'après-midi d'un Faune* and *Petrushka* and will run from August 19-24.

Nureyev last performed at this theatre in 1983 with the Boston Ballet.

## Rocket Press on display

The Rocket Press is holding an exhibition of its private press books at Blackwells Rare Books at Fyfield Manor, Fyfield, near Oxford, during July and August.

What makes this remarkable is that Rocket Press is the inspiration of Jonathan Stephenson, who is 20. He began printing at the age of 11 and has since won many printing prizes.

## Pina Bausch in Venice

## Freda Pitt

By a curious misprint, Pina Bausch was announced in the programme at the Teatro La Fenice in Venice for her 1980 work *Baudouine* as "choreographer or director" (instead of "and"). This points to a central problem in Bausch's work rather neatly; one that had already been discussed when 1980 was performed in Rome and London. The Venice season was organised jointly with the theatre section of the Biennale, and Franco Quadri, its director, is known to prefer theatre critics to their dance-minded colleagues. One sees his point, but the Venice management pursues a different course.

Bausch's company is called Tanztheater Wuppertal, which tends to rouse mistaken expectations: indeed, if the Trades Descriptions Act applied in the theatrical field, Bausch might find herself in quite serious embarrassment. If the performances had taken place at the Teatro Malibran, where the company appeared on its last visit to Venice (1981), the soundings would have clashed less with the bleakness of the content than at the plushly elegant Fenice, whose opera subscribers tended to be as disgruntled as the cultural flusters were ecstatic.

So far as *Baudouine* is concerned, this was apparently concocted on Bausch's return from a journey to South America. This accounts for the (taped) tango accompaniment, but evi-

dently Bausch resisted the current vogue for research into the origins of the tango, for apart from couples moving spasmodically on their haunches, the music served for the most part only as a background noise, and there was a great deal more speech than movement, without the charm that made the length of 1980 tolerable. As a misguided homage to the audience, nearly all the text was translated into Italian, which led to imprecise and frequently unclear pronunciation.

More importantly (since most of the words have little apparent significance) the artists' personalities were seriously diminished.

In works such as *Baudouine*, it is difficult to avoid the impression of a collective therapy session, the company airing their frustrations and hatreds (bitter lemon is the only flavour offered by Bausch). Another distinction between Bausch and most modern dance choreographers of the present day is her utter contempt for classical ballet. Dominique Mercy at one point donned a ballet-skirt and practised a few piques; he is such a likeable artist that the source of the parody was attenuated. Other members of the company ranted about the cruel harshness of ballet teachers. In another parody, Bausch also took a rather puritanical line over the weakness for applause on the part of performing artists, and the insincerity of that applause.

For the rest, certain themes are constant in her work, in which she frequently seems to evince hatred towards the whole human race. If in her earlier works, such as *Blaubert*, the brutal behaviour of men towards women constituted a central target, in *Baudouine* the women often looked even more sadistic and behaved more violently. As in *Café Müller*, given earlier in the Venice season and already known in Italy, men and women died in and out for no obvious reason; again they did not seem acquainted with one another, the solitariness of the human condition remaining a Bausch obsession.

Despite the fact that there is so little dancing in the more recent works, the technical standards of the company are high, as was demonstrated in the programme made up of *Café Müller* (the only work in which Bausch's skeletal and oddly vulgar behaviour—continues to appear) and her 1975 version of *Le Sacre du printemps*, which is all danced and very powerfully so.

So far as I am aware, no other company, whether dance, opera or theatre, had ever before been invited to give such a long and comprehensive season in Italy: seven programmes—eight works—over a period of a month. I hope this marks the beginning of a new trend, so that other companies will now be enabled to show more than the one or two programmes that are generally permitted.

## Sher stars in premiere

The premiere of a new play by Peter Barnes opens at the Barbican Theatre tonight; it will be his first to be seen in London for seven years.

Red Nose, set in 14th century France, will have Antony Sher, currently Richard III at the Barbican, in the leading role.

Terry Hands will direct, with designs by Farrar and music by Stephen Deutsch.

At the Pit, an epic trilogy by Edward Bond, *The Warplays*, opens at the end of July with all three parts together lasting seven hours. Bond will direct, together with Nick Hamm.

Designs are by Stewart Laing, lighting Michael Calf.

Also at the Pit, a new production by John Barton of Strindberg's *Drömspejling* will open tomorrow.

## New opera for Arundel

The world premiere of Iain Hamilton's opera *Lancelot* will take place at the 1985 Arundel Festival on August 24.

The work was commissioned by the Festival and the story of Lancelot and Guinevere will unfold against the backdrop of Arundel Castle Tiltting Yard. Chris Nance will conduct a cast of professional singers and the Orchestra of St John's Smith Square. The opera will be produced by Aidan Lang and designed by Peter Farmer.

Further performances will take place on August 25 and 26.

## Schubert by Mahler/Barbican

## David Murray

With familiar Handel and Mozart on Sunday evening Jeffrey Tate and the English Chamber Orchestra also provided a novelty. Schubert's "Death and the Maiden" Quartet arranged by Mahler, is a recent rediscovery, but less exciting than it sounds—not a remotely comparable work, for example, to Schubert's "Brahms Fifth," his full-scale orchestration of Brahms' Piano Quartet, let alone Stravinsky's re-workings of Bach and Gesualdo. Nor was Mahler aiming to improve upon the original instrumental dress of the piece, as he did when touching up Schumann and Weber.

In fact this "Death and the Maiden" is a careful, plain transcription of Schubert's quartet for string orchestra. Mahler made it in 1894, the year when his Second Symphony was completed. To Schubert he added nothing but the necessary double-bass parts, which for pages on end consist merely of rests, and otherwise reinforce the cellos; in a few places there is some discreet redistribution of voices. Mahler's rehearsal-marks includes his own dynamic markings, but it is too late to discover whether they portended any radical reinterpretation. The claim in another newspaper that the score "reveals a sequence of stunning insights by one composer into the mind of another" is wildly over the top, except for the easily stunned.

In this performance some passages gained from the dark extra breadth; Tate made much

of the added gravity at the end of the slow movement. But there is a besetting and I think incurable awkwardness, which is that Schubert's first-violin part—as often in his chamber music, never in his symphonies—regularly becomes a sly, sly, sly, quasi-improvisatory and patently soloistic. It loses that character when transferred to a whole violin-section, or even just two or three desks, and (as we heard) it is a trial for unison playing. It is interesting, but irrelevant to the case in point, that Mahler was to write even more florid parts for first violin in his own symphonies; in Schubert the effect is alien and unconvincing.

In general the special expressive bite of solo instruments was missed. Would any good quartet, for example, treat the repeated notes in the second subject of the Allegro so evenly and blandly? The exercise of trying to hear "Death and the Maiden" as a mini-symphony was instructive, but only negatively. A suite from Handel's *Water Music* was safer, with lively horns; Norbert Brainin and Peter Schidlof were pointedly earnest in Mozart's *Sinfonia Concertante*.

## Arts Council post

Anthony Everett, former Birmingham Post arts and features editor and at present director of East Midlands Arts, has been appointed deputy secretary-general of the Arts Council.

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## Opera and Ballet

## PARIS

Le Barbier de Séville, conducted by Hans Graf, Almaviva sung by Dano Raffan/Noel Velasco, Rosine by Suzanne Mentzer, Figaro by Patrick Rabbey and Basilio by Ruggero Raimondo. Opéra Comique (296 0611) Robert le Diable alternates with *Soirée de Ballets* and with *Tosca*. Conducted by James Conlon with Raina Kabaivanska in the title role and Giacomo Aragall in that of Cavaradossi. Paris Opéra (266 5022).

## VIENNA

Stantsoper (33 24 28 55): Turandot conducted by Slatkin with Dimitrova Frend and the Vienna Boys Choir; Cavalleria Rusticana and Der Bajazzo; Lohengrin. Volksoper (83 24 26 57): Count of Luxembourg conducted by Artmueller; Vienna Blood; Der Wildschütz conducted by Richter.

## WEST GERMANY

Stuttgart, Württembergisches Staatstheater: Der Freischütz convinces thanks to Manfred Jung as Max. Vivaldi's Mamma is a well done repertoire performance. Messener's rarely played Werber is sung in French. The cast includes Yasuko Kozaki and Neil Wilson. (2 03 21).

Munich, Bayerisches Staatstheater: Hindemith's *Cadillac* is worth a visit with Maranda Francesca-Cavazza, Doris Soffel and Manfred Schunk in the leading parts. This week's highlight is Don Carlos starring Maria Chiara, Agnes Baltsa and Luis Lima. (2 18 51).

Berlin, Deutsche Oper: Così fan tutte, produced by Götz Friedrich, brings

together Angela Denning, Anne-Sophie von Otter and Keith Lewis. Simon Boccanegra, sung in Italian, has Inge Völker in the title role for the first time. (3 43 81).

Frankfurt, Opera: Premiering this month is *Der Rosenkavalier*, produced by Philippe Silem. In the main parts are Gail Gilmore, Helena Doeste and Manfred Schenk. *Tosca*, conducted by Giuseppe Patane, has Maria Stalmaru in the title role. Also *Der Zigeunerbaron*, Aida and Hoffmann's *Erzählungen*. (3 52 21).

## LONDON

Royal Opera, Covent Garden: In the new production of *Arlecchino* on *Naxos*, Jesse Norman and Rosalind Plowright alternate in the title role, and Kathleen Battle and Colina Lindsay in that of Zerbinetta; Jeffrey Tate conducts. The glittering cast for the new production of Rossini's *La donna del lago* includes Marilyn Horne and Frederica von Stade. (2 40 100).

English National Opera, Coliseum: The last two performances of the current season—the new productions of Philip Glass's *Akhnaten* and Michael Tippett's *Midsummer Marriage*. (8 36 31 61).

Royal Ballet moves to a tent in Battersea Park for two weeks with a reasonably-priced performance every night.

Festival Ballet opens at the Coliseum on Tuesday with a new staging of *Coppelia* which plays all week. (8 36 31 61).

## ITALY

Teatro alla Scala, Andrea Ceneri by Umberto Giordano, conducted by Riccardo Chailly and produced by

Lamberto Puggelli with Silvana Mazzetti, Eva Marton and Jose Carreras. Don Pasquale conducted by Claudio Abbado with Luciana Serra, Sergio Bruscantini, Ernesto Gavazzi and Alfredo Kraus. 80 91 28.

Vicenza, Teatro Olimpico: Mozart's *Il re Pastore* conducted by Gabriele Ferro and produced by Pierluigi Fizzi (who also designed scenery and costumes). In the cast, Lucia Aliberti, Karen Erickson, Brigitte Poschner, Yvonne Yamaji and Jorio Zennaro. (3 70 22).

Turin, Teatro Regio: Madame Butterfly conducted by Will Umburg and directed by Mario Nasciguarra. (5 40 00).

Milan, (Central Courtyard of Milan University—Ca' Granda) via *Festa del Perdono*: I Promessi Sposi. A two-act ballet by Roberto Azzi, based on Alessandro Manzoni's novel, with choreography by Mario Pistoni and scenery by Luisa Spinatelli. In the cast, Luciana Savignano, Orrella Doriella and Francesco Sedeno, with the La Scala corps de ballet. Every Day except Sunday. (80 61 26).

Naples, Teatro di San Carlo: *Le Sonnambole* with Edita Gruberova (alternating with Maria Dragoni) Antonio Savastano, Simona Alaimo and Kaja Gamberucci. (41 82 06).

## SPAIN

Madrid, Teatro de la Zarzuela. An all-time rare appearance in his own country of top Spanish tenor Plácido Domingo in Verdi's *Otello*, conducted by Luis Antonio García Navarro, artistic director Piero Paggioli (Wed). (221 6510).

# WORLD VALUE OF THE DOLLAR

every Friday  
in the Financial Times



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
Telegrams: Finantime, London PS4, Telex: 8954871  
Telephone: 01-248 8000

Tuesday July 2 1985

## Lessons from the hijack

THE AMERICAN hostage crisis in Beirut has been resolved in a manner few would have dared to hope a fortnight ago. The 735 Lebanese prisoners held in an Israeli jail, will presumably take place in the fairly near future, if not immediately in order to preserve some credibility for the public assurances from Washington and Jerusalem that no deal was struck with the hijackers.

But deal or not, the release of the hostages has demonstrated the efficacy of covert diplomacy between governments which in many other areas of policy have been sharply opposed. President Reagan appears to have handled the crisis with the correct blend of firmness and recognition of where the ultimate source of power reside in Lebanon. The U.S. was quick to appreciate the central role of Mr Nabih Berri, the leader of the Shi'ite Amal, and then to widen its contacts to include Syria's President Hafez al-Assad with whom Mr Berri works closely.

During the past few years the U.S. has increasingly come to view Syria as the major obstacle to its efforts to bring peace to the region and the prime representative of Soviet ambitions in the Middle East. Mr George Shultz, the Secretary of State, was particularly angered by the success with which Mr Assad sabotaged the May 1983 agreement between Lebanon and Israel.

The depth of U.S. suspicions towards Syria will not have diminished as a result of the hostage crisis, but as with Dr Henry Kissinger in the mid-1970s the Administration may have learned that Damascus is a capital with which business can be done and which has its own regional interests.

## Tactical alliance

Washington has in the past 48 hours acknowledged Syrian 'helpfulness' and there is already a body of opinion within the State Department which argues that the only external power which can check Lebanon's slide into total anarchy is Syria.

Syria, despite its tactical alliance with Iran, is probably no less alarmed than Western nations and Arab moderates by the upsurge in Muslim fundamentalism. President Assad has no wish to see the militant pro-Iranian Hezbollah, the spiritual authors of the TWA hijack, challenge Mr Berri for the

leadership of Lebanon's Shi'ite community.

There was therefore during the past two weeks a clear coincidence of interest between the American desire to free its citizens and Syria's wish to prevent militant Shi'ites from grasping more headlines and popular support in Lebanon. It would be unrealistic to suppose that such a momentary example can be easily expanded but it could prove fruitful to examine other contentious issues in this light.

Syria, for example, is determined that Israel should withdraw totally from south Lebanon. Israel would probably contemplate such a move if it could guarantee security for its northern border. The one organisation which might still ensure calm in the south is Mr Berri's Amal which is more interested in developing its constitutional role in Lebanon than in exporting Khomeini-style revolution.

## Powerful role

Of course, Syrian perceptions of what is required for a just and lasting settlement of the Palestinian issue and those of the U.S. and Israel remain poles apart. President Assad is totally committed to the frustration of the joint Jordanian-Palestinian initiative and to his own dream of achieving military parity with Israel as a precondition for negotiations.

The upshot of the hostage crisis for the search for a Middle Eastern peace settlement is therefore ambivalent. On the one hand Syria's powerful role in supporting a non-violent end to the hijacking was a reminder, of a paradoxical sort, of Syria's influence in the region and of the difficulties of attempting to conjure up a settlement which ignores Syria's perceived interests.

On the other the experience of the crisis may encourage the U.S. to view the Middle East in terms more pragmatic than the somewhat simplistic line up of pro-Western friends and anti-Western enemies which it has sometimes favoured in the past. The U.S. will certainly have to apply a painful pragmatism to the question of retaliation. It may seem deplorable that there should be no redress to the hijacking of an airliner and the murder of one of its passengers. But the fact remains that to lash out in the vague direction of the perpetrators will merely prove counter-productive. It is going to require all President Reagan's political courage to insist that the policy of that produced such benefits last weekend.

## Countering the terrorist

ALTHOUGH the TWA hijacking is over, with the hostages safely returned to freedom, the possibility of a recurrence somewhere else in the world remains. The events of the past two weeks—the hijacking, the Air India disaster, the Tokyo baggage bomb and the Frankfurt airport bombing—have highlighted dramatically the vulnerability of air transport to the menace of terrorism.

Security in aviation has become an industry in its own right since the start of the hijacking of the 1970s. The corrective measures taken since then—new international conventions at airports—have been successful in that the incidence of seizures has fallen from its peak of 91 in 1969 to 17 in 1984, while threats of seizures have fallen off from a peak of 373 in 1973 also to 17 in 1984.

The problem is now that the pattern of terrorism against aviation is changing. It is becoming more difficult to prevent and to deal with when it occurs. The era of the lone hijacker, seizing an aircraft to get a ride to freedom or for some other reason, appears to be giving way to politically-motivated actions carried out by groups of ruthless people who simply do not recognise their actions as crimes in spite of the condemnation of the rest of the world. As a result, each hijack or terrorist act in the smaller number now occurring appears to become more vicious, as the TWA and Air India incidents demonstrate.

## Block loophole

Dealing with the comparatively new phenomenon is a matter of urgency, the more so since civil aviation is now expanding again after the recession, and the emphasis has tended to be on greater speed and convenience for the passenger in an increasingly congested air transport system.

One immediate step must be to intensify security procedures by airport authorities and airlines worldwide—more stringent body and baggage searches at airports, meticulous searches of aircraft while on the ground, tighter control of access to air

## Security lapses

Meanwhile, governments must work harder on the other strand of preventive action—that is finding ways of making work the existing laws against terrorism in aviation. The conventions that do exist, outlawing crimes against aircraft and their passengers and crews, would be far more effective if they were thoroughly implemented. They have been almost totally ignored by many countries but some still have not done so, and some which have do not take them as seriously as they could or should. As yet, there are no effective long-term international punishments for countries which harbour terrorists—other than the "name and shames"—or condone their actions.

Overcoming this problem is perhaps the most difficult of all. The imposition of immediate flight bans on occasional security lapses may give some release to pent-up anger, but it is doubtful if it does any good in the longer term. There are no magic solutions and total security is probably impossible to achieve. But much can be done through diplomacy and through stringent precautions by governments, airlines and airport authorities.

IF WAS, said a haggard-looking Mr Robert McFarlane, "just one more crisis." As the aircraft carrying the 39 American hostages finally cleared Syrian airspace on Sunday night, President Reagan's national security adviser seemed to be suggesting that the White House had easily taken the harrowing events of the previous 17 days in its stride. Throughout, he added coyly, Mr Reagan had remained "unflappable."

Few Americans will have taken Mr McFarlane's disingenuous understatement at face value. The emotional ordeal of the TWA hostages presented Mr Reagan with one of the severest tests of his presidency—a test that is not yet over.

It raised searching and still unanswered questions about the morality and effectiveness of the use of American military power, and dramatically re-focused slipping national attention on the intractable problems facing the U.S. in the Middle East.

It opened cracks in the usually rock-solid U.S.-Israeli relationship and, to the dismay of the White House, for the first time caused Mr Reagan to be seriously compared to his much-maligned predecessor, Mr Jimmy Carter. Mr Reagan has painfully discovered, as numerous commentators have pointed out, that tough talk is easier than tough action.

The horrors of terrorism have been brought home to the American general public with unparalleled directness. The captives were not diplomats or embassy personnel, like their counterparts in Tehran. Nor had they, like the seven so-called "forgotten hostages" still held in Lebanon, gone to Beirut as a matter of choice in the first place.

They were perfectly ordinary Americans, just like those to be seen at virtually any airport, with whom everyone can identify. It was easier than ever before for millions of television viewers to imagine the same thing happening to them.

The images of the last two weeks will not quickly fade: the coolness of pilot John Testrake conducting a cockpit TV interview with a gun at the back of his head; Mr Reagan's frank admission that he had "pounded a few walls" himself; the hostess's measured tones of Mr Allyn Conwell, the hostages' Texan spokesman (who by the end sounded as if he were running for national political office); the magnificent hostess's promise of "swift and effective retribution" against future terrorists; his whole anti-terrorist policy, embodied in the oft-repeated claim that it will never happen again.

On the plus side, the Administration can claim, with at least some degree of conviction, that it has not yielded to blackmail. It believes that the public sense

So far, the opinion polls have



Captain John Testrake (centre left) is hugged by one of his fellow hostages after their safe arrival in Germany

shown clear majorities in support of Mr Reagan's conduct, and the White House will do all it can to capitalise on the fact that for once it is courageous live Americans, and not flag-draped coffins, that are returning from the Middle East.

No sooner was the hostages' aircraft in the air on Sunday, than the White House press corps was presented with 14 colour photographs of Mr Reagan at the helm—chairing emergency meetings at the White House, at Camp David and aboard Air Force One. In the early uncertain days, the tactic had been to portray him calmly pursuing business as usual, ostensibly trying to avoid immersing himself in the crisis like the hapless Mr Carter.

Public feelings are still mixed. There is no dodging the cruel truth that no American, a young Navy diver, was killed by the hijackers and that the plight of the seven kidnapped Americans has taken no turn for the better. Their fate, too, has suddenly been thrust before the public eye, not least by the Administration itself, which tried vainly to include them in the manoeuvrings that finally freed the 39. Mr Reagan is now much more committed to doing something about their release as well.

While the agony of Flight 847 has come to a happy ending, it has been widely noted that the terrorists called Mr Reagan's bluff and found few aces in his hand. The elite Delta commando force, trained to cope with just such emergencies, was unable to act, and Mr Reagan's post-terrorist promise of "swift and effective retribution" against future terrorists has yet to materialise. His whole anti-terrorist policy, embodied in the oft-repeated claim that it will never happen again, has been found wanting.

On the plus side, the Administration can claim, with at least some degree of conviction, that it has not yielded to blackmail. It believes that the public sense

of outrage and fear, heightened by the mysterious destruction of Air India Flight 182, will ensure that additional resources and energy are devoted to the fight against terrorism. Passengers, for instance, will henceforth tolerate longer delays before boarding aircraft and tighter, if tiresome, airport security.

But Mr Reagan now faces the unenviable dilemma of whether to retaliate—and, if so, how. If not, he risks having his bluff called once again—and there is a strong national feeling that he must at least "do something." The newspapers and TV screens have been inundated with advice of retribution, whether in the form of bombing raids or trade and economic sanctions or

It has been widely noted that the terrorists called Mr Reagan's bluff and found few aces in his hand

both—though against precisely whom is unclear.

Both liberals and conservatives are calling for an irrevocable statement that in future the U.S. will retaliate as a matter of principle, that terrorism against Americans can never again be cost-free. The only dispute being over how far innocent lives should be put at risk. Only by agreeing in advance on retaliation, maintains Mr Lawrence Eagleburger, a former Under Secretary of State, can the Administration put an end to its interminable internal arguments over whether or not to strike back with military force.

Mr Reagan is now caught in the middle. He has promised the path of "justice and understanding." Nobody really knows for sure whether military retaliation would discourage, or encourage, further acts of violence against Americans.

minutely would be to drag America down to the terrorists' level.

The debate is not just about the effectiveness of reprisals—it is about American post-Vietnam morality. The U.S. rightly prides itself on its respect for human life—the CIA, for instance, is forbidden by law from assassinating even the state's worst enemies. But ironically, it is precisely that concern for human life, and particularly for American lives, that makes the U.S. so vulnerable to hijacking and terrorist demands.

In the worst moments of last week, there were those who said the U.S. should show its toughness by lashing out at

Lebanon, even if it meant the death of the hostages. Many would cheer now if Mr Reagan "took out" Beirut airport. But their minds are now focused on the problem, the majority would almost certainly be loath to take innocent lives. There is widespread recognition that the hope too accurate shelling of Lebanese villages by the massive guns of the battleship New Jersey, in 1983, was a mistake, both morally and politically.

Mr Reagan is likely to find himself further constrained by Sunday's dramatic plea from the hostages themselves not to seek revenge but to follow the path of "justice and understanding." Nobody really knows for sure whether military retaliation would discourage, or encourage, further acts of violence against Americans.

Washington is still not sure of Mr Assad's motives in rallying to help the hostages. Some how, a way will have to be found to bolster King Hussein against what seems to be Syria's heightened influence, at a time when many Arabs are likely to have concluded that U.S. aid to the region has again been exposed as ineffectual.

Repair work will also be needed to U.S.-Israeli relations, despite official claims by both

Washington and Jerusalem that the two countries' alliance has never been stronger. That is certainly what the Administration hopes. But many Israelis were upset by Washington's attempt to make them responsible for ending the crisis by releasing their Lebanese detainees.

Whether or not the Administration egged on American public opinion, and especially American Jews, to put pressure on Israel to free its prisoners, it certainly succeeded in leaving that impression in many quarters. By the middle of last week, according to a survey in a Washington Post/ABC News opinion poll, an astonishingly high 42 per cent of Americans thought that the U.S. should distance itself from Israel to prevent further acts of terrorism against Americans in the Middle East.

That is worrying for both Israel and a U.S. administration that has been one of Israel's strongest supporters. But similar feelings have been recorded in the past, only to subside fairly rapidly. Most Washington experts believe that the present media wave will be relatively short-lived.

All the same, the highly publicised remarks by the hostages at their gunpoint press conference made clear they felt the Shi'ites held by the Israelis were the Shi'ites' objectives may not prove long-lasting, but it is bound to have made at least a temporary impression on public opinion.

The often unloved American media found itself especially under the spotlight. By airing the hostages' views, Mr Berri's press conferences and interviews, the TV networks have been accused of giving the hostage-takers the sort of publicity on which terrorism feeds. On balance, the media was yesterday being given the benefit of the doubt, even if the networks were probably guilty of some lapses—of excessive coverage when nothing was really happening and rapidly running out of new terrorism experts.

"You have to wonder if the networks will be sorry to see this hostage crisis end. They're having such an exciting time with it," wrote Tom Shales, one of the country's top TV critics, in the Washington Post. The media inevitably became part of its own story—but there was no evidence that people were switching off in disgust. On the contrary, polls showed that the nation was riveted to the screen.

The story, meanwhile, is far from over. Mr Reagan has not suffered the indignity of the 444-day ordeal endured by Mr Carter—he was lucky that child parties could exert an outside influence that was not available in Iran. But now that the hostages have been released, he faces the even more daunting task of really ensuring that "it will never happen again."

## A chemist

## for Thorn's ills

"We have done a very bad job of explaining our position to the City. I am not criticising the City. I am criticising ourselves."

Thus Sir Graham Wilkins, 61, newly-installed chairman and chief executive of Thorn-EMI, got down to his immediate task yesterday by restoring the Square Mile's confidence in the troubled company.

The City, which had grown increasingly restive about Thorn's performance under Peter Laister these past 18 months, may have to be patient a while longer. Wilkins says it will take "more than six months to cure the problems we have got."

Laister's resignation followed action by the Thorn board rather than pressure from institutional shareholders. Laister was "not very happy," says Wilkins, "on the rest of the board was unanimous."

What Thorn needs is a change of management style rather than fundamental strategy, says Wilkins—a view which not all City analysts will share. "Able but not decisive" West Countryman who has been on Thorn's board



"Did Arthur Scargill say who he wants to be Prime Minister if we get back?"

## Men and Matters

## since 1978 became deputy chairman last year when he retired after a decade as chairman and chief executive of the Beecham group.

He joined Beecham in 1945 as a research chemist, working on formulas for Macelean toothpaste, Lucozade and Bristow's shampoo. He served in various executive positions until, as head of Beecham Research in 1961, he led the marketing operation for semi-synthetic penicillin which was the basis of Beecham's emergence as an international pharmaceuticals company.

During his 10 years as chairman, Wilkins saw Beecham's turnover rise from £438m to nearly £2bn, and profits from £62m to £288m—but there are critics who say he let things drift a bit in later years and that he was not too good at talking to the City either.

He should do better in Wokingham where the retiring Mr Sir William Van Straubenzee, won over 60 per cent last time and the Liberal came second with 31.6 per cent. Yesterday the Redwoods were already looking for a house in the area.

## Well ahead

The appointment of Dr Tom Margerison as director of the Nuclear Electricity Information Group means that this column has shaved Britain's nuclear industry a headlength's fee—about a year's salary.

Margerison, one-time science editor of New Scientist and of the Sunday Times, spotted a reference in Men and Matters to his industry's plans for a new "shop window" to explain nuclear electricity to a wider public. He applied and was chosen in preference to the 50-odd who replied to a headhunter's ad.

Margerison is a former chief executive of London Weekend Television, but has since been in public relations where he found the development of PR studies and public attitude studies "cerebral and highly intellectual."

But his contacts with nuclear power go back 30 years. As right-hand man to Percy Cudlipp, founder-editor of New Scientist, his first contribution was on the Queen's opening of

Caldar Hall, the world's first big nuclear power station.

## Bank to bank

It is quite a change from running an exclusive up-market bank like Dunbar with such names as Sean Connery, Virginia Wade and Bjorn Borg as its clients to the TSB, the savings bank which began life over 140 years ago as a thrift institution for the poor.

That is the move which David Backhouse has made with his appointment yesterday as chairman of TSB Trust Company, the insurance and unit trust arm of the TSB group which is to be floated early next year on the stock exchange.

In August last year 46-year-old Backhouse resigned as managing director of Dunbar which he had built up into a specialist private bank and which was taken over in November, 1982 by Allied Hambro. Backhouse resigned amidst reports that he was unhappy with the proposed but aborted merger of Allied Hambro and Charterhouse J. Rothschild and in particular his own future role.

Since leaving Dunbar, Backhouse says he has decided to stay out of line management, at least for the time being, preferring instead to take up non-executive appointments such as his directorship of Witan Investment and in "one or two private companies in the financial field."

His latest appointment he regards as "very exciting" given the planned flotation of TSB and all the opportunities which that will create. Most of his working week he now spends at Charterfield Holdings, the venture capital consultants set up by Nicki Branch, which he joined in February this year and in which he is now a shareholder. But one day a week, he devotes to running the financial side of the 700 acres farm at Fairford near Cirencester owned by his wife's family. His wife is the former European Junior and senior showjumping champion Anne Townsend.

Observer

## ADVERTISEMENT

## Rumour of summer dismissed as speculation.

A MINISTRY spokesman today dismissed reports of the likelihood of summer this year as "reckless speculation."

"This is irresponsible scare-mongering," he said. "Just because February followed January and March followed February doesn't mean we're going to be faced with June, July and August coming along later. Things don't happen like that. If they did you can rest assured that we'd be the first to know."

One of those dissenting from the official view is Mr Terry Sensible, financial director to a chain of High Street retailers.

"I'm putting in Toshiba air conditioning," he commented. "Their new ceiling units take up no space, are easily installed and, like all Toshiba units, come with a 3 year guarantee. Cool and comfortable staff are more efficient. It makes sound financial sense, especially when you consider that the Toshiba has a heat pump which also saves you money on your fuel bills in winter."

Could this bluff, North country, millionaire eccentric have a point? Only time will tell.

It pays to keep cool with Toshiba Air Conditioning.

DIAL 100 AND ASK FOR FREEPHONE TOSHIBA.  
Toshiba UK Ltd, Toshiba House, Frimley Road, Camberley, Surrey.



## Letters to the Editor

## British Gas, energy policy and competing industries

From Mr G. A. Weale

Sir—In a recent editorial you highlighted the importance of matters which Ofgas the body which regulates British Gas will need to address. But before the Government is able to write its rule-book, it needs to do some urgent thinking on its energy policy.

The International Energy Agency recently singled out this Government for "failing to articulate" its energy policy, but of course it is difficult to articulate a non-existent, or at best patchwork policy.

Not so long ago the Secretary of State for Energy was on the record as insisting that Britain should treat energy as a traded commodity and allow market forces to dictate the direction of flow. But the Government has consistently failed to give expression to this view, especially when dealing with gas. No permission has been given for gas exports (despite the pleadings of UK gas producers) and the proposed import from the Norwegian Sleipner field was vetoed. Moreover, only a government without a clear energy policy could allow their gas utility to negotiate over the Sleipner deal for nearly three

years, and then withhold permission at the 11th hour when, in reality, little had changed. A deficient energy policy was also to blame for the necessity of a three-year equity to review the proposed Sizewell B pressurised water reactor power station. Instead of concentrating on the technical and economic issues specific to this proposal, the inquiry found itself evaluating a wide range of alternative options which should properly have been the province of the Department of Energy.

Potential investors in British Gas will see that its future profitability will depend significantly upon the volume of gas which the utility has available for sale. They will also recognise the importance of the framework established for the competing energy industries. In order to pave the way for a successful flotation and to provide adequate guidance for the regulatory body the Government must now urgently define the central elements of its energy policy.

G. A. Weale  
Senior Energy Economist,  
DRI Europe,  
30 Old Queen Street, SW1

## Banks and improvements

From Mr D. T. Riley

Sir—Since May, the National Westminster Bank has been printing a statement, incorporating as they say, everything requested by their customers.

As previously there are three columns, Debits, Credits and Balance. For those who enjoy checking the arithmetic of computer programs, a completely useless daily balance is provided.

The final balance tells the bank and the customer if he has bettered or worsened his affairs since the previous month, but

a much more worthwhile pair of figures is omitted.

I am more interested in the sum of the debits and again in the sum of the credits. These serve as my checkbooks when I divide my debits into cost centres and my credits into profit centres. Why do I have to add these by calculator when the Nat West IBM computer could do these sums for me?

Or am I now a lone FT reader, the last to keep manual records without benefit of a p.c.?

D. T. Riley.

1 Chapel Court, SE1

## Efficient Market Theory

From Mr J. Golding

Sir—Mr Turgose (June 28) asks for evidence concerning the validity of technical analysis. May I refer him to an article by Messrs Stevenson & Bear entitled "Commodity Futures: Trends of Random Walks" (Journal of Finance, USA March, 1970).

This article referred to July corn and July soybean futures for the 12 years 1957-68. A policy of buying when the price of either future had moved up by 5 per cent (or selling following a downward move of 5 per cent) together with a trailing stop of 5 per cent and repeating if a loss was sustained, gave the following results: corn—seven profitable years, net profit \$2,413; Soybeans—eight profitable years, net profit \$17,101.

Further, Mr Hamilton Bolton (author, The Elliott Wave Principle—A Critical Appraisal, Bolton, Tremblay, Montreal, 1960) predicted in 1960 that the super cycle high for the Dow Jones index would theoretically be 999. The actual high, in 1966, was 995.

Finally, concerning the accumulation of wealth by means of technical analysis, may I offer the following example? A trader might devise a trade selection method which required the use of the whole of his risk capital. This method would produce a 75 per cent per annum return in eight years out of 10, with the other two years giving a loss of 50 per cent per annum. If the two losing years come first, the trader has a successful technical method but no capital.

J. Golding,  
Director, PTC,  
Beech Lane, Tadworth.

From Mr M. H. Coulson  
Sir—Unfortunately for Mr John Cornford (June 28) it is not enough to find just one fund manager who "consistently" beats the market to disprove the efficient market theory. Whatever determines

market prices, there will always be portfolios that beat the averages, and in a large population there is no reason why even a random selection of shares should not outperform the market for a considerable time. One does not have to go so far as the mythical monkeys set down in front of the typewriters and challenged to write Hamlet to demonstrate this: far more, presumably, are many people who manage to win at (say) roulette over lengthy periods. Surely not even Mr Cornford can believe that they achieve this through applying more informed judgment."

M. H. Coulson,  
Laird & Cruickshank,  
7, Copthall Avenue,  
London, EC2.

From Dr A. J. Berry  
Sir—The debate upon the Efficient Markets Hypothesis was once described in the following terms: "All published academic or other research on the EMH would show that the market was information efficient because any research that found otherwise would be put to a practical use. The effect of putting such research to practical use would probably restore the 'efficient market' through price-signalling mechanisms. The point here is that interesting question about market efficiency is how 'information' is handled from its inception to an observable effect on prices. A second and more useful question is about the relationship between markets and economic efficiency."

On the latter point you carry a review (June 26) of 25 economic forecasts. All of these seem to be the same, given the likely error range. Does this now mean that the forecasting market is efficient, or that the processes of forecasting (some models and some interpretations) are roughly identical, or that there is some social network that willy-nilly pulls the forecasts into equilibrium?

A. J. Berry,  
Manchester Business School,  
Booth Street West, Manchester.

## Automotive engine emission control

From Mr P. L. Dartnell

Sir—Having read the letter from Dick Wheeler, I was surprised and perplexed that someone who has been so closely associated with control of automotive emissions over many years could become so submerged in the political expediency which surrounds this issue in Europe at present, rather than a carefully prepared and factual report on the issue.

It is quite wrong to suggest that the current lean-burn engine concept is in any way comparable to the earlier attempts of over a decade ago to achieve this objective. Times have passed and development has proceeded apace. This development has demonstrated that such engines are now capable of large-scale production with clean exhausts, coupled with significant savings in fuel consumption. It is in this particular area that discussion in Europe is centred, and one in which the motor industry has justifiably featured since they are rightly concerned about fuel economy—they have customers to satisfy as one of the reasons.

The reason that the UK government and industry together with other European countries have advocated lean-burn technology coupled with "clean" engines is the overall saving to the motorist and the national economy. It is stated by the UK government that to move to the three-way catalyst systems and associated sophisticated engine management would cost the average motorist an extra £126 per year to run his car, and the cost to the national economy would be £2,000m every year. Far from the cost being "lost in the usual inflationary rise in car prices," it must surely, in itself be highly inflationary.

This must be set against the saving in petrol which is estimated would be possible with lean burn engine technology—a saving of 50 gallons for each motorist every year. Ultimately this would mean an additional crude oil energy requirement for the country over 10 years of nearly 30m tonnes—not far short of the estimated annual output of the North Sea in the 1990s.

Such penalties (and fuel savings foregone) would then be set against the questionable need to use an emission control technology which would mean

## Solicitors and conveyancing

From Mr J. B. Espley

Sir—I think many solicitors have read with interest the various contributions relating to the conveyancing issue.

Most solicitors feel they will be able to compete with licensed conveyancers. Banks and building societies are another matter. What borrower, sweating on getting a loan is going to say to the bank or building society clerk he is dealing with: "I want my own solicitor to deal with the conveyancing?" What impecunious first-time buyer is going to refuse an offer of conveyancing fees and disbursements being converted to a slightly higher interest rate for the first few years of the life of the mortgage?

The experience in the U.S. is that 70 per cent of all conveyancing is performed by the lending institutions. They use title indemnity insurance and thus there is the usual cosy, and lucrative, relationship between the lender of money and the insurer. I do not really think that the banks and building societies can be prevented from using their financial muscle to gain an unfair advantage in the conveyancing market.

Unfortunately for solicitors, if they lose a considerable portion of the conveyancing business, they will also lose much of the other business which follows on by contact with the client.

There would clearly be a large reduction in the number of solicitors in private practice and a great many country practices would disappear.

Surely the public at large, many of whom are not non-users of conveyancing services, have an interest in solicitors if their access to solicitors is to become severely restricted by the closure or amalgamation of solicitors' practices.

As far as the consumer of conveyancing services is concerned, once the lending insti-

tutions have a virtual monopoly of the work, fees will rise accordingly.

Almost all solicitors accept the need for change, but surely the change should be gradual to allow the necessary adjustments to be made.

As far as conflict of interest is concerned, I do not think it is possible to defend in principle the contention that a borrower's interest may be safely entrusted to a lender.

J. B. Espley,  
Howell Hughes & Co.,  
24 Wynnstay Road,  
Colwyn Bay, North Wales.

From Mr S. Bees

Sir—Sue Cameron, writing in the Lombard column (June 27) appears to hold the quaint view that the duty of the new breed of licensed conveyancer (the quarter-qualified lawyer as Professor Farrand admitted he would be) is somehow to be thought not to owe a duty to his client. That is the conclusion to which one is compelled to come. Sue Cameron suggests that whereas it would be improper, because of the conflict of interest arising (and about this she is absolutely right) for the solicitor employed by a bank building society to act for both lender and borrower (i.e. the institution and mortgagee) the same constraints need not apply in the case of the licensed conveyancer.

Accepting, as I do, that the new breed of licensed conveyancer will be, at best, a fourth-rate lawyer, it nevertheless seems unfair that members of the public, who have recourse to such individuals, should lose the protection which would be afforded to them if the employee of the bank/building society was a solicitor.

Immediate Past Chairman,  
British Legal Association,  
116 London Rd,  
Faversham Wells, Kent

## Scottish pound notes

From Mr K. Paterson-Brown

Sir—In reply to Mr B. Davies's letter praising the virtues of Scottish banknotes. I think he will find that these may only be issued north of the border under current legislation.

It is very doubtful whether the English banks will be keen to alter the status quo because this would present the Royal Bank of Scotland with a highly

effective form of publicity and it would encourage the Bank of Scotland to increase its presence in England.

It is not generally appreciated that for every banknote issued by the Scottish banks, the Bank of England has to print one of its own.

K. Paterson-Brown,  
The Old School,  
Sutton Village, Fulborough,  
Sussex.

## Electoral reform

From Mr S. Doyle

Sir—In his article, The Thatcherite case for change, wherein he espoused the cause of electoral reform, Mr Samuel Brittan stated that the decision taken in 1983, to go to the country one year early, prevented the Government from deliberating upon problems now staring it in the face. That is surely an indictment of the parliamentary system in general and not merely of the manner in which representatives are elected. In view of further opinions expressed in his article, the writer could have developed his arguments further.

The days have surely passed when electoral reform alone could be expected to put Britain on the road to recovery and a more comprehensive set of proposals is now called for. If lasting improvement is to be

effected, then possible avenues of reform must be considered from a number of standpoints, inside and outside Westminster over a reasonable period of time.

We have had our fill of short term miracle cures and must learn the lessons of history. As the great Reform Act of 1832 was preceded by 50 years of endeavour, it is apparent that men and women of goodwill should now be working together in preparation for the next step in parliamentary evolution. Modern methods and means of communication could enable 50 years work to be accomplished in 15 years, thereby offering tremendous hope at the dawn of a new century.

S. Doyle,  
Campaign for  
Parliamentary Reform,  
Jarmans Court, Fore Street,  
Cullompton, Devon.

## Teaching foreign languages

From Mr Peter Donaghy

Sir—It is rather unfortunate to learn from Michael Gayford's letter (June 23) that some sectors of industry seem to be unaware of the revolution which has taken place in foreign language teaching over the past fifteen years. Polytechnics and some of the newer universities have developed excellent courses with integrated exchange and placement arrangements with linked institutions and firms in Western and Eastern Europe as well as with Latin America. Graduates from such courses

are fluent in at least two modern languages and have a deep understanding of at least one other discipline—economics, politics, and business studies.

If your correspondent contacts me quickly enough it may yet be possible for him to employ one of our graduates from this year.

Peter Donaghy,  
Newcastle-upon-Tyne  
Polytechnic,  
Lipson Building,  
Sandyford Road,  
Newcastle-upon-Tyne

WITH two successful general elections to his credit and with his 26th month as Premier of Australia fast approaching, Mr Bob Hawke no doubt feels entitled to a smattering of respect.

He may not be the World's Most Charismatic Man, as some Australians have rudely dubbed him. But his accomplishments at the tiller of one of the world's most stable democracies might in other circumstances have been rewarded with affection and esteem.

Mr Hawke's Labor Government has presided over a period of robust recovery in the economy. Consensus and conciliation—the key words in the Hawke vocabulary—are still delivering the goods. Above all, the Hawke Government has effectively wiped from the memory all recollection of the Whitlam Labor Government of the early 1970s, which was eccentric in the extreme and eventually sacked by Governor-General Kerr.

But while there is nothing Williamite about Mr Hawke or his Government, his reputation is sullied. One leading commentator, for example, said recently that he preferred the Hawke of old to the modern-day version.

The old Hawke was president of the Australian Council of Trade Unions and a rousing party-goer. He was the archetypal Australian, to a degree that Dame Edna Everage might have thought excessive. He had the practices of what his official biographer, Blanche d'Alpuget, the novelist, has called a "harem male."

The new Hawke is teetotal and bouffant-smart—qualities not in the mainstream of Australian tradition—so that he is now being accused of primping and prysing around Canberra in a manner hardly calculated to endear him to his colleagues.

The rise and fall of Mr Hawke's popularity is a phenomenon in itself, and must pain him greatly. But more importantly, it is now a political issue that will colour Labour's chances of hanging on to power after 1988, Australia's bicentenary year.

Until quite recently, it was assumed that the bicentenary would work in Labor's favour, giving the Hawke Government a better chance of retaining power. In recent months, however, the realisation has grown that there are some Australians—the Aborigines—for whom the arrival of Capt Arthur Phillip and his convicts at Botany Bay on January 20, 1788, was an unparalleled disaster. As a result, organising the celebrations will be politically tricky, particularly if the Hawke Government has failed to address the complicated issue of Aboriginal land rights.

## Australia's tax plan



Mr Bob Hawke, Australia's Prime Minister.

## Hawke's need to turn back the tide

By Michael Thompson-Noel in Sydney

Ironically, Mr Hawke's loss of authority and diminished esteem coincide with an attempt by him and Mr Paul Keating, the Treasurer (finance minister), to reform radically the tax system.

Radically, that is, by the standards of Australia, where the recessions of the 1970s and the Fraser government of 1975-83 helped further to dull the country's leadership and make it more conservative.

Hence the reformist zeal of the Hawke-Keating tax plan. Already, more than 2m of Australia's 8.5m full-time workers face a top marginal income tax rate of 46 per cent or more. In three years it will be more than 3m. Tax evasion is costing at least A\$30n (£1.5bn) yearly, and tax avoidance several billions more.

To reintroduce a modicum of fairness to the system, the Hawke-Keating plan envisages the introduction of a 12.5 per cent broadly-based consumption tax with which to pay for large cuts in income tax. Pensioners and other benefits would be

boosted to protect the needy from increased living costs. At the same time fringe benefits would be taxed; a very modest tax on real capital gains would be levied; and special concessions for gold mining, film making, and farm and property investment write-offs would be reduced or removed. Combined, these measures would yield about A\$700m in their first full year, rising to about A\$30n after four or five years.

The Hawke-Keating plan is fair, bold, efficient. However, it is in trouble. A "tax summit" in Canberra (hosted by Mr Hawke and Mr Keating) started yesterday and will give interested parties a chance to air their views. The signs are not promising. The farmers are up in arms and threaten a major demonstration. Ten building unions have voted to strike this month in protest at the proposed consumption tax. The Australian Chamber of Commerce hates the capital gains tax proposal. Welfare groups are growing ominously.

Gold miners and film investors will soon start shouting "Rape!"

Mr Hawke still has a chance to get away from the beach. But the tide is not waiting.

**World banking is our business**

BNP is Europe's largest bank, with a worldwide network operating in 75 countries.

**IN THE U.S.A.**

NEW YORK	French American Banking Corp. (FABC) (212) 308-0100
CHICAGO	BNP branch (212) 750-1400
HOUSTON	BNP branch (212) 750-1400
DALLAS	BNP International Corp. (713) 659-1407
MIAMI	BNP Finance Southwest Corp. (713) 659-1707
SAN FRANCISCO	BNP Finance Southwest Corp. (214) 959-7388
LOS ANGELES	BNP branch (305) 338-6611
	Bank of the West (415) 765-4600 (45 branches in California)
	BNP agency (415) 956-0707
	Bank of the West (213) 617-9651
	BNP agency (213) 488-9120

**B N P**

**BANQUE NATIONALE de PARIS**

Head Office: 16 bld des Italiens, 75009 Paris  
Tel.: 244 45 46 - Telex: 280 605





OFFICIALS DENY LINK WITH RELEASE OF U.S. HOSTAGES

## Israel to free Lebanese prisoners

BY DAVID LENNON IN TEL AVIV, REGINALD DALE IN WASHINGTON AND OUR FOREIGN STAFF

THE ISRAELI Government yesterday followed swiftly on the release of the 39 U.S. hostages with a decision to free within the next 48 hours some 300 of the 135 Lebanese it is holding captive in the Aalit prison.

The remaining prisoners are expected to be returned to Lebanon by the end of the week.

Israeli officials took pains to emphasise that the decision by the 10-man inner committee of the Cabinet responsible for defence and security was not related to the release of the hostages, who arrived at the U.S. air force station at Wiesbaden, West Germany, early in the morning after an overnight flight from Damascus.

In Jerusalem it was suggested in government circles that the release of prisoners had been scheduled 3½ weeks ago but had been delayed first because of increasing attacks in south Lebanon and then the hijacking of the TWA jet on June 14. But Israeli Radio reported that a new date, July 5, had been set.

"The kidnapping and the hijacking was actually a stumbling block and an obstacle for the release of the prisoners," Mr Simcha Dinitz, a leading member of the Labour Party, the senior partner in the Coalition Government and former Israeli Ambassador to Washington.

Israeli insistence that the decision was not a quid pro quo accorded with President Reagan's claim that the hostages had been freed by their Shia captors as a result of diplomacy and unconditionally. But it was viewed with some scepticism by observers in Jerusalem, who saw it as part of the bargain, facilitated mainly by President Hafez al Assad of Syria, reached to obtain the freedom of the Americans taken from the aircraft hijacked on a flight from Athens to Rome.

A batch of 31 Shia prisoners was returned to Lebanese territory on June 23 in a move made under pressure of U.S. public opinion to ease the secret negotiations for the release of the hostages.

The Lebanese prisoners, most of whom are Shia Muslims, were taken prisoner by the Israelis in the last two months of its occupation of Lebanon. They were transferred to Israel in April when the area where they were held prisoner in southern Lebanon was evacuated as the withdrawal took place.

From the outset, the international community, including the U.S. and the UN, accused Israel of con-

travening international law by transferring the detainees to its own territory and holding them without trial.

There was jubilation in Wiesbaden where hostages were met by relatives when they arrived shortly after dawn.

The head of the U.S. Air Force hospital at the base described the freed men as being in "excellent physical and mental condition."

They reported bad treatment on the aircraft, where some were kicked and beaten, but there were mixed reports about conditions after they were taken off the TWA jet.

Four Americans, presumably those in the hands of the extremist Hezbollah, "which delayed implementation of the agreement to release the hostages, were said to have been thrown into a prison. One of the men described being kept in squalid apartments plagued by rats and cockroaches.

In Washington, the Reagan Administration appeared to be ruling out any large-scale military retaliation for the hostage-taking but despite President Reagan's pledge on Sunday to "fight back" against terrorists in Lebanon and elsewhere.

U.S. officials said the emphasis would be on redoubled efforts to

prevent such attacks in future, by force if necessary, and organise a concerted international campaign against terrorism in general.

Nevertheless, Mr Robert McFarlane, Mr Reagan's National Security Adviser, seemed to suggest that a strike against terrorist bases could not be excluded. Asked in a television interview if it was possible to "surgically retaliate" and whether the U.S. must do so to maintain its credibility, Mr McFarlane replied: "Well, I think that is true."

Vice-President George Bush, speaking on American television from Paris, said that "this whole question of retaliation" needed to be discussed by the new American task force on international terrorism that he is to chair. He said he was reluctant to elaborate while seven Americans and four French hostages were still being held in Lebanon.

Nora Boustany reports from Beirut: Druze and Shia gunmen battled for five hours yesterday with rocket-propelled grenades, mortars and machine guns in the streets of West Beirut.

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

## New bid to speed up EEC decisions

By Quentin Peel in Brussels

A NEW EFFORT to reach agreement on immediate measures to streamline decision-making in the EEC is to be made by Community foreign ministers, after the failure of their heads of government to resolve the issue at their summit in Milan.

The 10 meet later this month under the chairmanship of M Jacques Poos, the Luxembourg Foreign Minister, when they will also have to try to finalise a mandate for the proposed inter-governmental conference to amend the Treaty of Rome.

A five-part plan for immediate decisions that would not have to be left to the full conference is expected to be put to the foreign ministers. It would include:

● Changing the internal voting rules of the Council of Ministers to increase the use of majority voting where it is provided for in the Treaty.

● An agreement by the member states to abstain rather than insist upon unanimity on other questions.

● Making the use of the so-called Luxembourg compromise, which allows a member-state to block a majority decision because of a "vital national interest," more difficult.

● Measures to increase the management powers of the European Commission.

● Ways of increasing the involvement of the European Parliament in decision-making, particularly on questions about removing barriers to the internal market, and harmonisation of national laws.

The first three measures of voting were part of the British proposals put to the Milan summit as an alternative to calling a full-scale conference to amend the Rome Treaty. They were blocked as a result of the confrontation between Mr Andreas Papandreu, the Greek Prime Minister, and Sir Bettino Craxi, the Italian Prime Minister, after the EEC leaders split 7-3 over the conference decision.

The heads of government were close to an agreement on the voting measures, although both Italy and Belgium wanted to leave them to the full conference to decide. When Mr Papandreu demanded a unanimous decision, Sir Craxi simply dropped them from his final conclusions.

The difficulty over majority voting is that the Council of Ministers - the ultimate decision-making body in the EEC - has become accustomed to trying to achieve a consensus without voting. The proposal put to the summit would ensure that a vote was taken either at the initiative of the Council president, or if a majority of members asked for it, or if the Commission did so. Britain wanted to omit the reference to the Commission.

On the use of abstention, the only controversial point concerned a proposal to allow the state that abstained to be exempted temporarily from implementing the decision concerned - a proposal put forward by Bonn, but not in the British plan, which would allow member-states to move at a different speed.

As for the use of the Luxembourg formula on national interests, that would have to be justified in the full foreign ministers' council or at a summit, and not simply by the departmental minister concerned, if the proposal is adopted.

UK disappointment over EEC summit, Page 7

Caricom pledge on future despite rows

By Canute James in Bridgetown

THE political leaders of the Caribbean Economic Community (Caricom) yesterday promised efforts to keep alive the organisation, which has been threatened by rows over trade for the past three years.

At the start of a four-day summit in Barbados, the leaders of the 13-nation community admitted their failure to implement measures agreed a year ago to improve trade. The measures include dismantling protectionism.

The failure of the organisation to implement the agreements led to an 11.9 per cent fall in the volume of intra-Community commerce last year. According to the Community secretariat, the overall value of trade for the year fell to \$432.5m.

The Community trade peaked in 1981 at \$577m and has been falling ever since.

The Caribbean region faces the danger of the collapse of efforts at economic integration, Mr Bernard St John, Prime Minister of Barbados and chairman of the conference, told the opening session. "The community has been hit by a wave of protectionism. The success of the Community is the region's last hope."

Mikhail Sergeevich Gorbachev, Andrei Gromyko, the Foreign Minister, to the post.

London bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

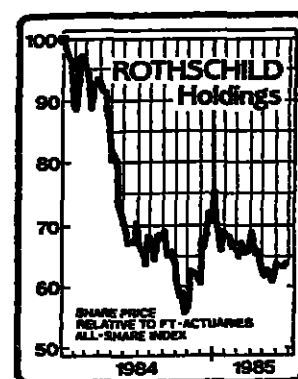
Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

Madrid bombings, Page 2; Editorial comment: why the story is far from over, Page 20

THE LEX COLUMN

## When the chips are down



line with the investment trust sector average at a 20 per cent discount to net asset value.

That may look safe but it is probably wrong. By no stretch of the imagination is J. Rothschild a middle of the road investment trust. Arguably, it should be rated at a discount to that sector since it has surrendered the tax privileges of the investment trust industry.

Yet, while some of last year's profits looked almost hapless at the time, J. Rothschild has made a remarkable amount of money for its shareholders in 15 months. To clock up extraordinary profits of \$51.4m after writing \$38.5m off one disastrous investment is a considerable accomplishment.

J. Rothschild evokes a mixture of bafflement and suspicion from many of its shareholders and, so long as it keeps its principal listing in London, that sentiment may be hard to change. A management buy-out looks out of the question at present but the group might study a few other options. Registration outside the UK would solve one or two of the tax worries, while a New York listing would provide the company with a more sympathetic audience.

Given the dramas of the stock market over the last month, one might have thought that institutions would have turned to the options or futures markets to hedge their equity portfolios. After all, a fund manager's skill is primarily in stock-picking rather than calling the market, so it seems a shame to see gains from well chosen shares wiped out by poor market sentiment.

It is hard to tell from volume figures whether the institutions have been in the markets - more contracts than usual were traded last week, but that could have been because Friday was the expiry date for the June contracts. The price of the FT-SE index future, however, suggests that there has been hardly any selling during June. While it used to trade at a discount to the cash market, it has moved to a premium in the last fortnight, suggesting that people are buying it in the hope that the market will bounce back, rather than selling to protect their portfolios against a fall in the index.

The most common excuse for not hedging is that neither market is liquid enough to deal in size. While this may be true, half a hedge must be better than no hedge at all. And the more institutions use the markets, the greater will be their liquidity.

S & N

Having fallen much more slowly than the market, or even Bass, in the last month, Scottish & Newcastle shares failed to respond to the return of a dash of confidence yesterday. After the recovery to a growth in profits of 30 per cent or more between 1982 and 1984, the respectable 18 per cent rise to £63m in the year to last April only pushed the shares up 2p to 188½p.

In a year where it would be hard not to make money out of prime hotel property, the doubled contribution from the hotels division was already discounted; and the scale of recovery in the beer division since 1982, primarily through careful attention to cost, suggests that the best growth is over.

The bid for Matthew Brown has underlined S & N's reputation as a brewer with too few pubs and excessive exposure outside its home base to a declining free trade. Whatever the outcome of the bid referral - and S & N is scarcely promising success - the brewing division can surely squeeze a little more out of cost-cutting, most notably after the Holyrood brewery closure next year. S & N is greedily eyeing the Guinness/Bells battle for any hotel pickings; but it would be more questionable if S & N, emboldened by the success of its EMI hotels, bought at the top of the market to provide the growth from acquisition that eludes the group in beer.

It is hard to tell from volume figures whether the institutions have been in the markets - more contracts than usual were traded last week, but that could have been because Friday was the expiry date for the June contracts. The price of the FT-SE index future, however, suggests that there has been hardly any selling during June. While it used to trade at a discount to the cash market, it has moved to a premium in the last fortnight, suggesting that people are buying it in the hope that the market will bounce back, rather than selling to protect their portfolios against a fall in the index.

The most common excuse for not hedging is that neither market is liquid enough to deal in size. While this may be true, half a hedge must be better than no hedge at all. And the more institutions use the markets, the greater will be their liquidity.

S & N

Having fallen much more slowly than the market, or even Bass, in the last month, Scottish & Newcastle shares failed to respond to the return of a dash of confidence yesterday. After the recovery to a growth in profits of 30 per cent or more between 1982 and 1984, the respectable 18 per cent rise to £63m in the year to last April only pushed the shares up 2p to 188½p.

In a year where it would be hard not to make money out of prime hotel property, the doubled contribution from the hotels division was already discounted; and the scale of recovery in the beer division since 1982, primarily through careful attention to cost, suggests that the best growth is over.

The bid for Matthew Brown has underlined S & N's reputation as a brewer with too few pubs and excessive exposure outside its home base to a declining free trade. Whatever the outcome of the bid referral - and S & N is scarcely promising success - the brewing division can surely squeeze a little more out of cost-cutting, most notably after the Holyrood brewery closure next year. S & N is greedily eyeing the Guinness/Bells battle for any hotel pickings; but it would be more questionable if S & N, emboldened by the success of its EMI hotels, bought at the top of the market to provide the growth from acquisition that eludes the group in beer.

It is hard to tell from volume figures whether the institutions have been in the markets - more contracts than usual were traded last week, but that could have been because Friday was the expiry date for the June contracts. The price of the FT-SE index future, however, suggests that there has been hardly any selling during June. While it used to trade at a discount to the cash market, it has moved to a premium in the last fortnight, suggesting that people are buying it in the hope that the market will bounce back, rather than selling to protect their portfolios against a fall in the index.

The most common excuse for not hedging is that neither market is liquid enough to deal in size. While this may be true, half a hedge must be better than no hedge at all. And the more institutions use the markets, the greater will be their liquidity.

S & N

Having fallen much more slowly than the market, or even Bass, in the last month, Scottish & Newcastle shares failed to respond to the return of a dash of confidence yesterday. After the recovery to a growth in profits of 30 per cent or more between 1982 and 1984, the respectable 18 per cent rise to £63m in the year to last April only pushed the shares up 2p to 188½p.

In a year where it would be hard not to make money out of prime hotel property, the doubled contribution from the hotels division was already discounted; and the scale of recovery in the beer division since 1982, primarily through careful attention to cost, suggests that the best growth is over.

The bid for Matthew Brown has underlined S & N's reputation as a brewer with too few pubs and excessive exposure outside its home base to a declining free trade. Whatever the outcome of the bid referral - and S & N is scarcely promising success - the brewing division can surely squeeze a little more out of cost-cutting, most notably after the Holyrood brewery closure next year. S & N is greedily eyeing the Guinness/Bells battle for any hotel pickings; but it would be more questionable if S & N, emboldened by the success of its EMI hotels, bought at the top of the market to provide the growth from acquisition that eludes the group in beer.

It is hard to tell from volume figures whether the institutions have been in the markets - more contracts than usual were traded last week, but that could have been because Friday was the expiry date for the June contracts. The price of the FT-SE index future, however, suggests that there has been hardly any selling during June. While it used to trade at a discount to the cash market, it has moved to a premium in the last fortnight, suggesting that people are buying it in the hope that the market will bounce back, rather than selling to protect their portfolios against a fall in the index.

The most common excuse for not hedging is that neither market is liquid enough to deal in size. While this may be true, half a hedge must be better than no hedge at all. And the more institutions use the markets, the greater will be their liquidity.

S & N

Having fallen much more slowly than the market, or even Bass, in the last month, Scottish & Newcastle shares failed to respond to the return of a dash of confidence yesterday. After the recovery to a growth in profits of 30 per cent or more between 1982 and 1984, the respectable 18 per cent rise to £63m in the year to last April only pushed the shares up 2p to 188½p.

In a year where it would be hard not to make money out of prime hotel property, the doubled contribution from the hotels division was already discounted; and the scale of recovery in the beer division since 1982, primarily through careful attention to cost, suggests that the best growth is over.

The bid for Matthew Brown has underlined S & N's reputation as a brewer with too few pubs and excessive exposure outside its home base to a declining free trade. Whatever the outcome of the bid referral - and S & N is scarcely promising success - the brewing division can surely squeeze a little more out of cost-cutting, most notably after the Holyrood brewery closure next year. S & N is greedily eyeing the Guinness/Bells battle for any hotel pickings; but it would be more questionable if S & N, emboldened by the success of its EMI hotels, bought at the top of the market to provide the growth from acquisition that eludes the group in beer.

It is hard to tell from volume figures whether the institutions have been in the markets - more contracts than usual were traded last week, but that could have been because Friday was the expiry date for the June contracts. The price of the FT-SE index future, however, suggests that there has been hardly any selling during June. While it used to trade at a discount to the cash market, it has moved to a premium in the last fortnight, suggesting that people are buying it in the hope that the market will bounce back, rather than selling to protect their portfolios against a fall in the index.

The most common excuse for not hedging is that neither market is liquid enough to deal in size. While this may be true, half a hedge must be better than no hedge at all. And the more institutions use the markets, the greater will be their liquidity.

S & N

Having fallen much more slowly than the market, or even Bass, in the last month, Scottish & Newcastle shares failed to respond to the return of a dash of confidence yesterday. After the recovery to a growth in profits of 30 per cent or more between 1982 and 1984, the respectable 18 per cent rise to £63m in the year to last April only pushed the shares up 2p to 188½p.

In a year where it would be hard not to make money out of prime hotel property, the doubled contribution from the hotels division was already discounted; and the scale of recovery in the beer division since 1982, primarily through careful attention to cost, suggests that the best growth is over.

The bid for Matthew Brown has underlined S & N's reputation as a brewer with too few pubs and excessive exposure outside its home base to a declining free trade. Whatever the outcome of the bid referral - and S & N is scarcely promising success - the brewing division can surely squeeze a little more out of cost-cutting, most notably after the Holyrood brewery closure next year. S & N is greedily eyeing the Guinness/Bells battle for any hotel pickings; but it would be more questionable if S & N, emboldened by the success of its EMI hotels, bought at the top of the market to provide the growth from acquisition that eludes the group in beer.

It is hard to tell from volume figures whether the institutions have been in the markets - more contracts than usual were traded last week, but that could have been because Friday was the expiry date for the June contracts. The price of the FT-SE index future, however, suggests that there has been hardly any selling during June. While it used to trade at a discount to the cash market, it has moved to a premium in the last fortnight, suggesting that people are buying it in the hope that the market will bounce back, rather than selling to protect their portfolios against a fall in the index.

The most common excuse for not hedging is that neither market is liquid enough to deal in size. While this may be true, half a hedge must be better than no hedge at all. And the more institutions use the markets, the greater will be their liquidity.

S & N

## London's City staff get 'team briefing'

By Brian Groom

THE CITY OF London is, belatedly, joining the trend towards greater employee involvement that has become fashionable in British industry over the past five years.

The London-based Industrial Society, which specialises in the field, reports a surge of interest in the City.

Hongkong and Shanghai Banking Corporation, Grindlays Bank and the Corporation of Lloyd's are the latest of 25 banks, insurance companies and other institutions to have adopted "team briefing", the society's system of imparting information to employees in small groups from the top to bottom of an organisation.

Wend Durlacher, the stockjobber, earlier this year became the first London Stock Exchange company to install team briefing. Recently, 140 chief executives and senior partners from the finance industry attended a seminar to hear of the range of the Industrial Society's activities.

The mergers and changes resulting from the City revolution are among the main catalysts for the surge of interest. "People are realising they have got to have some machinery for telling their staff what is going on," said Mr Andrew Marx, leader of the society's City Campaign.

He added: "People at the top see a merger as expanding their horizons. The guy at the bottom worries about losing his job. Rumours fly about - unless you have a mechanism for telling people what the decisions are."

The society also trains supervisors and front-line managers in how to get the best out of employees. It encourages refresher training for middle managers, the setting of performance targets for individuals and urges senior managers to walk about the premises and talk to staff.

The society now has 100 banks and a similar number of insurance companies in membership. The Big Four clearing banks are active in its affairs, but have not yet introduced team briefing. The society admits there is still some way to go. "There are people around who feel that knowledge is power and they won't pass it on," Mr Marx said.

The society is now setting its sights on firms of solicitors, particularly expanding ones. It says larger firms often need a day-to-day manager, an executive committee and clearer lines of management accountability.

## Scargill pledged to renew fight against British pit closures

BY JOHN LLOYD, LABOUR EDITOR, IN SHEFFIELD

MR ARTHUR SCARGILL, the British miners' leader yesterday aligned his union to further industrial action against pit closures and presented any future Labour government with a long and costly list of pledges to redeem.

A year-long strike, called chiefly to oppose the National Coal Board's pit closure policy, ended only in March this year. It was one of the most bitter conflicts in UK industrial relations history.

In a speech yesterday to the annual meeting of the National Union of Mineworkers (NUM), Mr Scargill drew a respectful but not ecstatic reception when he presented delegates with a list of demands to be honoured by Labour. They included:

● Release and reinstatement in work of all miners imprisoned for offences during the coal strike.

● Dismissal of Mr Ian MacGregor, chairman of the NCB, and certain

colliery managers for their conduct during and after the stoppage.

● Participation by the union in running the NCB "by the people for the people." Mr Scargill said the board had to be accountable to those who worked in the industry and the chairman should be the nominee of coal unions.

The rest of his speech, however, was four-square in his tradition of militancy. Castigating critics on the Left for deploring the lack of a ballot on the strike and the mass violent picketing that occurred, he said: "We are involved in a class war and any attempt to deny that flies in the face of reality. Confronted by our enemies' mobilisation, we are entitled, indeed obliged, to call upon our class for massive support. In any future industrial action by any union - including ours - this must be done."

"We must intensify the fight to save pits, jobs and communities knowing that in the present climate

only industrial action involving other mining unions can stop a pit closure programme which, if allowed to proceed, will slaughter our industry."

"We must demand from the rest of the movement - in particular the leadership of the Labour Party and the Trades Union Congress (TUC) - a commitment in action to our fight for coal."

The NUM executive received overwhelming support from the conference for its conduct of the strike with only the Nottinghamshire delegation dissenting. Mr George Liddle, the area's vice-president, accused the executive of failing to meet "the responsible expectations of this union."

He insisted that to begin a strike over the closure announced in March of last year of Cortonwood colliery in Yorkshire was a grave tactical mistake.

Court releases funds, Page 6

## Ruling may cost Exxon \$2bn

BY WILLIAM HALL IN NEW YORK

EXXON, the world's biggest oil company, faces a \$2bn bill following the failure of an appeal against a U.S. Department of Energy ruling that it overcharged for oil from a Texas oilfield during a period when the U.S. oil industry faced strict price controls.

The Temporary Emergency Court of Appeals in Denver, yesterday upheld an earlier adverse decision against Exxon regarding crude oil produced from the Hawkins field in east Texas. The decision is a potentially serious blow for the giant oil company, which earned \$3.5bn last year. Its shares fell sharply on Wall Street yesterday, and by 2.30 pm were trading at \$34, down \$1½.

The decision states that between 1975 and 1981 Exxon and other owners of the field received \$895.5m in revenues to which they were not

entitled under price control regulations. Exxon, which has a two-thirds stake in the field and was the operator, was held liable for the full amount.

In addition, interest is being charged at the rate of \$470,000 a day on the sum owed and as a result Exxon is liable for \$2bn. Exxon has insisted that if any amount is due to be paid it should be responsible for only its 67 per cent share of the field and not 100 per cent as the U.S. Department of Energy has argued.

The key issue in the case is whether much of the oil produced from the field in the mid-1970s was subject to price controls as "old" oil or could be defined as "new" oil which would be free from the price controls. The matter is complicated because Exxon and other oil compa-

nies were able to raise the output of the field substantially.

The U.S. Energy Department said yesterday that the Temporary Emergency Court of Appeals had unanimously upheld the earlier Federal Court decision that Exxon had overcharged for the oil. The U.S. Department of Energy has been conducting a series of similar court cases against U.S. oil companies, but the current case is particularly significant because it is far larger than the others and could set a precedent for the 150 cases which still have to be fought between the companies and the U.S. Government.

Exxon said that it was "extremely disappointed" by the decision and said that it did not think it was "proper for such an important suit to be decided without a trial."

## Thorn EMI cuts profit forecast

Continued from Page 1

dynamic memory chips, which have suffered severe price declines, and switching production to other components, which it hopes will be more profitable. It will suffer from excess capacity while the change-over is made.

Ferguson's indirect labour force is to be cut by 490 at three UK plants. This is on top of 510 job losses out of Ferguson's total staff of 6,000, which are being achieved by natural wastage and voluntary redundancies.

Ferguson's television production facilities will be reorganised during the next year.

Sir Graham said Thorn EMI would also be reviewing Capitol, its U.S. record business, which has recently been in difficulties. The company had recently considered selling its lighting business but had decided not to, and no other major disposals were planned.



Takeover bids upset U.S.  
health care industry

BY WILLIAM HALL IN NEW YORK

THE BATTLE lines are forming in the \$400bn U.S. health care industry as the fight for control of American Hospital Supply, the second biggest U.S. medical products supplier, comes to a head over the next fortnight.

Back in March when American Hospital Supply (AHS), a well run company which has shown unbroken earnings growth for more than three decades, announced that it planned to merge with Hospital Corporation of America (HCA), the biggest "for-profit" hospital group in the U.S., few people on Wall Street expected that the \$6.6bn stock swap would lead to a bitter takeover fight that would eventually involve three of the best run companies in the industry.

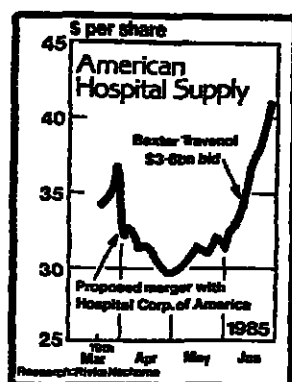
American Hospital, whose rapid earnings growth is threatened by the sweeping changes and cutbacks now occurring in U.S. health care spending, is widely believed to have been the prime mover behind the planned merger. It is smaller than HCA and its shareholders will only control 39 per cent of the merged company's 149m shares.

But Mr Karl Bays, its 51-year old chief executive, saw a captive outlet in HCA's 420 hospitals for many of the 130,000 health care products it manufactures and distributes. Increased focus on cost effectiveness within the U.S. health care industry and slower growth in sales to hospitals "made such a move both timely and essential," he says.

He is convinced that the two companies together should grow more rapidly than American could do on its own, and quotes analysts' projections that the combined growth rate of the new company should be "in excess of 15 per cent a year."

For its part, Hospital Corporation was attracted by American Hospital's strong balance sheet which should help finance its own rapid growth. Since it was founded in 1968 the Nashville-based hospital chain has grown into a \$4.1bn a year company with annual sales of close to \$300m. Wall Street has been impressed with its impeccable earnings record and has accorded it a glamour rating notwithstanding the recent setback in the U.S. health care industry where a third of all hospital beds are now empty and hospitals and doctors are being forced to advertise for business.

Kuron, the proposed name of the combined American Hospital Supply/Hospital Corporation, would be the largest fully integrated health care corporation in the world with sales of over \$7bn and a workforce of 110,000.



While there were early rumblings of discontent inside the U.S. hospital industry about the prospect of their largest competitor taking control of one of their biggest suppliers, the first real sign of trouble was American Hospital Supply's share price which fell by 8% to \$28 in the month after the merger announcement.

However, the discontent did not seem likely to upset the merger until late last month, when Baxter Travenol, a U.S. medical products company, emerged with a \$3.6bn bid for American Hospital - a company twice its size.

Initially, both sides were very gentlemanly. Mr Vernon Loucks, Baxter Travenol's chief executive, stressed that he was not interested in proceeding with his \$50 a share offer if American Hospital's board opposed it. However, one week later, after his bid had been rejected, he changed his mind and returned with a "strengthened" \$50 per share offer, half in cash and half in paper.

American Hospital has described Baxter Travenol's hostile bid as "a last ditch effort" to disrupt its planned merger and Mr Bays says he takes a "dim view" of Baxter's own prospects. Several Wall Street analysts, who have watched Baxter's attempts to diversify rapidly following last year's slump in its earnings, concur with American Hospital's view.

But despite the brave words many analysts on Wall Street believe that American Hospital now faces its own "last ditch effort" to salvage the proposed merger with Hospital Corporation of America.

Baxter Travenol is offering \$50 a share against the \$35 a share value put on American Hospital Supply shares at the time of the HCA merger announcement. Mr Albert Benezra of Alex Brown, a firm of

Baltimore brokers, says that as a result of their fiduciary obligations the big institutions which control over half American Hospital's shares appear to have little choice but to favour the Baxter offer.

Mr Kenneth Abramowitz, of New York brokers Sanford Bernstein, is less certain and rates the chances of the planned HCA/AHS merger as "fifty-fifty." He says that there is a "battle for shareholders' minds" going on in the run-up to next week's meeting where shareholders of the two companies will vote on the planned merger.

He sees the choice facing shareholders as between the long-term higher growth rate promised by the HCA merger and "more money but less growth" offered by Baxter. In the short term there are more immediate economies of scale to be had by merging Baxter and American Hospital supply, but Mr Abramowitz notes that the managements of HCA and AHS have always been friendly and would work well together.

American Hospital's share price has risen following the Baxter Travenol intervention and by last Friday was trading at \$41. But Wall Street is waiting to see whether American Hospital and Hospital Corporation of America have the will to escalate the fight and bring into play their powerful defensive weapons. Under the proposed merger HCA has the right to buy a 35 per cent stake in American Hospital Supply if a hostile bidder arrives on the scene.

Wall Street is now waiting to see whether Hospital Corporation will trigger what Baxter's lawyers have described as an "illegal lockout agreement." Meanwhile, Baxter has threatened to exclude the HCA stake in AHS if it wins control and HCA says that it will legally contest any such move.

American Hospital Supply has stressed repeatedly that if its planned merger with Hospital Corporation of America is voted down, as seems increasingly likely unless the terms are changed, that it will remain independent. "American is not for sale," says Mr Bays. Wall Street is not so sure and there is increasing talk of a "white knight" appearing on the stage to rescue American Hospital.

The problem is that a year ago the company would have looked a bargain. But now that its earnings are under pressure it would be a brave company which is willing to spend upwards of \$3.6bn for a foothold in an industry which by all accounts is shrinking.

Rush to  
snap up  
Springer  
flotation

By John Davies in Frankfurt

WEST GERMAN and foreign investors have rushed to buy shares in the Axel Springer newspaper group in a DM 550m (\$182m) private placement.

The share offer, which opened on Friday, was closed yesterday after being heavily oversubscribed. The placement is the biggest since the sale of shares in the Nixdorf computer company in a DM 547m operation a year ago.

Investors are being offered 40 per cent of the shares in the Springer group, whose publications include the conservative newspaper Die Welt and the mass-circulation newspaper Express.

Her Axel Springer, the group's 73-year-old founder, is retaining a 26.1 per cent stake, while the Burda publishing house is keeping the 24.9 per cent stake which it has held for the past 24 years.

The operation is designed to ensure that the newspaper group and its somewhat strident anti-totalitarian ideals survive its founder. The shares, being offered at DM 335, are so-called "named stock": buyers, whose identity is to be known to the company, will not be able to sell again without the company's permission.

Deutsche Bank, which has organised the operation, said there was strong interest from private individuals and institutional investors in West Germany and abroad. It declined to indicate how the shares would be allocated.

The shares are expected to be launched on the West German stock exchanges in autumn this year.

Sales  
recovery  
for BMW

By Our Frankfurt Correspondent

BMW, the West German prestige car and motorcycle maker, is rapidly regaining ground in its home market after a sharp setback earlier this year.

The company is thought to have achieved about 80,000 new registrations in the first half of this year, compared with 89,500 in the same period last year.

Dr Eberhard von Koenig, the marketing chief, said that BMW's sales had already returned to normal and there would be more evidence of this as the year progressed. He said that car production was continuing to run at full capacity and was expected to reach a record level of 450,000 this year.

BMW was one of the worst hit by the disruption to the West German car market late last year and early this year during widespread confusion about proposed new government emission controls. Many motorists have delayed buying a new car or have been showing unusually keen interest in used cars.

During the first four months of this year BMW's new registrations totalled only 47,503, compared with 63,535 a year earlier. But registrations during May exceeded those of a year earlier and the company says the gap has continued to narrow.

Dr von Koenig said that BMW was aiming to strengthen its dealer network in West Germany. The company has its sights set on gaining a good 8 per cent of the domestic car market, compared with between 6 and 7 per cent now.

He welcomed the compromise reached last week by European Community environment ministers on new emission controls. He predicted that motorists would soon find a wide European network of service stations selling lead-free petrol, required by cars equipped with catalytic converters to reduce emissions.

Dr von Koenig said BMW saw no need to overhaul its car model strategy. He also voiced scepticism about any idea of co-operation with other manufacturers.

He indicated that BMW was sticking to its speciality of vehicle making.

Dr von Koenig said BMW was pressing ahead with plans for a new car factory at Regensburg and expansion of engine production in Austria.

BMW produced 431,995 cars last year after making up some of the production lost during the seven week stoppage in May and June during the conflict over shorter working hours in the West German metal industries.

Despite the labour troubles, BMW increased its net profit in 1984 to DM 329.6m (\$109m) from DM 289.7m the previous year. It lifted its dividend on last year's results to DM 12.50 a share from a combination of DM 11 plus a DM 1 bonus on the 1983 results.

SWISS BANK LOOKS ABROAD FOR FUTURE GROWTH

## UBS plays to its strengths

BY WILLIAM DULLFORCE IN GENEVA

UNION Bank of Switzerland, the biggest of the country's banks, is in no doubt that the bulk of its future growth will come from foreign financial centres. Its executive board has already shaped a muscular, not to say aggressive approach towards New York, London, Frankfurt and Tokyo.

"We aim at playing traditional Swiss roles in these centres," says Dr Nikolaus Senn, president of the board. That means concentrating on wholesale banking, UBS does not intend to go in for retail banking "like the Americans" or for small, private customer transactions.

Instead it intends to play to its particular strengths. Dr Senn spells them out:

- Knowledge of the capital market business;
- Capacity for providing commercial credits to medium-sized and big international companies;
- Skill in counselling both financial institutions and private investors;
- A good position in foreign exchange business;
- The financial muscle afforded by a high level of capitalisation.

When pressed, Dr Senn, who is a very competitive champion for his bank, can think of only one weakness. UBS may take with it in its foreign campaign: a shortage of qualified staff could be a handicap.

The staffing problem and the relative smallness of the Swiss franc as an international currency will limit Switzerland's role as a financial centre. Dr Senn points out. This is one of three factors dictating expansion abroad for UBS.

Another is the turnover tax on securities trading which inhibits institutional investors from doing business with Swiss banks in Switzerland. Further, the 35 per cent withholding tax levied on Swiss shares and bonds limits the extent to which they can be used as international investment instruments.

The third factor is the liberalisation of world banking, with deregulation in the U.S. Japan and West Ger-

many and the restructuring of the City of London. This development promises both new opportunities and a tougher operating climate for the big Swiss banks.

UBS' determination to assert its presence abroad is tempered by the usual conservative Swiss attitude. Elaborating on the emphasis on wholesale banking, for instance, Mr Robert Favarger, executive vice-president, explained that "in principle" the bank does not engage in financing operations abroad involv-

ready expanded its selling organisation abroad in recent years. Mr Grete claimed that the bank today is ahead of its two leading Swiss rivals, but he recognised that the American investment banks and some British and Japanese financial institutions were stronger.

UBS is, however, the Swiss leader in securities business and Mr Grete said data received from foreign brokers suggested it is also among the world's leading securities traders.

UBS Bank of Switzerland's earnings during the first five months were "very gratifying," according to Dr Nikolaus Senn, president of the executive board. He expected the result for 1985 to be even better than last year's net income of SwFr 533m (\$229m), unless circumstances should change unexpectedly for the worse in the second half.

In the first quarter of this year the bank's balance sheet total rose by SwFr 5.1bn to SwFr 136.2bn, with SwFr 2.9bn of the gain being attributable to the higher dollar exchange rate.

The bank had experienced a higher volume of lending, with almost unchanged margins so far this year, Dr Senn said. Income from securities business has registered further growth from active trading on the stock exchange.

UBS (Securities), the London subsidiary, was top lead manager for Eurobond issues for corporate borrowers in the first quarter, according to Mr Ulrich Grete, senior vice-president.

The bank's strong position in this business is reflected in the substantial balances in customers' safe custody accounts, which, Dr Senn said, clearly exceeded the balance sheet volume.

Fiduciary investments totalling some SwFr 40bn (\$15.7bn) were placed through UBS at the end of 1984.

The bank's capital resources are without doubt one of the strongest cards it has to play in the international game. Shareholders' equity is now well over SwFr 7bn and a further SwFr 674m in subordinated debenture issues were outstanding at the end of last year. As Dr Senn pointed out, the high capital ratio of 51 per cent of total assets does not include the undisclosed reserves.

The current thrust of UBS' operations is through London, New York and Tokyo and it plans to extend its position in West Germany.

The purchase last November of

29.9 per cent stake in Phillips & Drew, the London stockbrokers, and the announcement that UBS will acquire the remaining shares when UK stock exchange restrictions are relaxed, have been the most dramatic recent moves by the Swiss bank.

Among the advantages UBS expects to cull from its acquisition are the opening to market-making in London and, through membership of the stock exchange, access to its future technical systems. It also values highly the ability to trade in British Treasury bonds.

The purchase will provide UBS with new investment customers, mostly British and international institutions.

Last year, too, there was a considerable expansion in the range of business conducted by the bank's London subsidiary, UBS (Securities), which operates on the Euro-market as underwriter and broker and celebrates its 10th anniversary this year. The number of staff employed by the London unit increased from 72 to 110 last year.

A comparable expansion - from 50 to 68 - took place at UBS New York subsidiary, where operations focus on advising North American customers on foreign capital markets and placing securities with U.S. institutional investors.

UBS is one of two Swiss banks recently granted permission to start trust banking business in Japan. It will use this opening mainly to place securities with pension funds and other Japanese institutions.

Mr Grete saw possibilities for expanding corporate financial services in Japan. Local investment bankers, he claimed, were not very internationally-minded and the security houses could not meet all domestic requirements.

UBS' first move towards internationalising its capital structure will be made in West Germany, where the bank aims to have its bearer shares and participation certificates listed on the Frankfurt exchange.

## EUROBONDS

## New issues meet resistance

BY MAGGIE URRY IN LONDON

THE EURODOLLAR bond market rally continued yesterday, but the new issues that appeared in its wake did not fire the imagination of investors.

While the secondary market saw gains of up to a point or more in places, which dealers said reflected marking up rather than heavy buying, the deals brought to market were not enthusiastically received.

Citicorp, a regular borrower in the Eurobond market, launched a \$200m issue led by Morgan Stanley. The 10-year bonds pay a 10% per cent coupon and were priced at par. With total fees of 2 per cent, the all-in cost of borrowing to Citicorp is around 50 basis points higher than the yield on U.S. Treasury paper - a spread considered too narrow by traders.

Investors were also put off by the call feature allowing Citicorp to redeem the issue at par after five years, a feature often seen in Citicorp issues. The issue traded around the total fees, although some dealers noted that bonds were offered at a greater discount during the afternoon.

Associates Corporation of North America, a major U.S. finance company, fared slightly better with a \$100m issue. This has a seven-year life and a 10% per cent coupon with a par issue price. It is also callable after five years, but at 101. Kidder Peabody is the book runner with five major houses as co-leads. With commissions totalling 1% per cent, the cost to Associates Corp is around 55 basis points above similar issues.

## Fine terms on ICI Euronote loan

BY ALEXANDER NICOLL IN LONDON

IMPERIAL Chemical Industries has obtained what is believed to be the finest interest rate seen so far for a corporate borrower in making the first drawing under its \$400m Euronote facility.

The facility, led by Citicorp, was arranged in March, and included an option to issue medium-term sterling paper just one day after this

BNF Bank bond average			
July 1	Previous	High	Low
103.219	103.131	103.219	99.940

early dated U.S. Treasury securities. The issue was bid at a discount equal to the total fees.

Another tightly priced deal, thought to be swap-related, was launched by Westdeutsche Landesbank Finance NV, and led by West LB. The \$100m deal has a seven-year maturity and a 10% per cent coupon with a par issue price. The bonds were trading at a discount around the 1% per cent commissions.

Only one floating rate note issue appeared - a \$150m deal for Banco di Napoli. To the relief of some investors this has a conventional structure with none of the recent fashions for rate-capping. The issue matures in 12 years time and pays a margin of 1/4 per cent above the offered rate for six month deposits in the London interbank market. Morgan Stanley led the issue with Bank of Tokyo and Salomon Brothers as co-leads.

Fees totalled 39 basis points, and with traders regarding the terms as tight, the bonds were bid at a discount equal to these commissions.

In the D-Mark Eurobond market, Deutsche Bank launched the first dual-currency issue for Export Development Corporation of Canada. This raises DM 150m and will be re-

paid in U.S. dollars at a fixed exchange rate of 2.7272, giving a redemption amount of \$38m. The eight-year issue pays a 7% per cent coupon and has a par issue price.

The deal was launched too late to trade widely, although some sales were reported around the 1% per cent selling concession.

D-Mark bonds lived up a little yesterday with gains of 1/4 to 1/2 point. Turnover improved, encouraged by the rally in New York and the weaker dollar.

The Swiss franc foreign bond market was less active with prices little changed. The Pan Am dual currency convertible issue started trading yesterday at a level of 98 1/2, which translates into a Swiss franc price of par.

Soditic launched a dual-currency public issue for First City Financial Corporation, the Canadian group controlled by the Belzberg family. The SwFr 125m issue has a 10-year life and pays a 7% per cent coupon in Swiss francs. Repayment is indicated at U.S. \$2,750 for each SwFr 5,000 bond.

In the European currency unit market Credit Commercial de France led an issue for itself, raising Ecu 85m. The 10-year issue was well received and traded around its 1% per cent selling concession. The coupon was set at 9% per cent and the issue price is likely to be in the 99 1/2 to 100 range.

The Euro-Australian dollar bond market is still meeting good retail demand

compare with bid rates on one-month interbank deposits in London (Libid) of 7.625 per cent at the time the drawing was arranged.

Other Eurobond issuers, such as Sweden, have obtained rates below Libid, but ICI's margin below Libid is believed to be the largest yet for a corporate borrower.

All of these Securities have been offered outside the United States.  
This announcement appears as a matter of record only.

New Issue / June, 1985

U.S. \$100,000,000

The Export-Import Bank of Japan

10%% Guaranteed Bonds Due June 1995

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

Japan



Salomon Brothers International Limited

Nippon Credit International (HK) Ltd.

Bank of Tokyo International Limited

Banque Paribas Capital Markets

Credit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank Aktiengesellschaft

Goldman Sachs International Corp.

IBJ International Limited

Kleinwort, Benson Limited

Morgan Guaranty Ltd

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S. G. Warburg &amp; Co. Ltd.

This announcement appears as a matter of record only and these securities are not being offered publicly.



\$40,000,000

## Electra Investment Trust P.L.C.

9% Promissory Notes due 1992

and

Warrants for Ordinary Shares

Private placement of these securities with institutional investors has been arranged through the undersigned.

## WERTHEIM & CO.

New York • Boston • Philadelphia • San Francisco  
London • Geneva • Paris

June 1985

## Philip Hill Energy, Inc.

an exploration and production company owned by

Philip Hill Investment Trust PLC

and

Investors in Industry Securities Corporation

has merged with

## ITR Petroleum, Inc.

The undersigned initiated this transaction and acted as financial advisor to Philip Hill Energy, Inc.

## WERTHEIM & CO.

New York • Boston • Philadelphia • San Francisco  
London • Geneva • Paris

June 1985

# INTERNATIONAL COMPANIES and FINANCE

## Canadian asbestos producers to pool resources

BY BERNARD SIMON IN TORONTO

CANADA'S major asbestos mines are to study the feasibility of pooling operations to improve their financial position and their competitiveness on world markets.

The operations consist of seven mines and six mills in the Thetford area of Quebec with a total workforce of about 2,500 people. Participants in the proposed partnership are the Quebec government-owned Asbestos Corporation and Bell Asbestos Mines, Lac d'Amiante, a subsidiary of the U.S. metals group, Asarco, and Campbell Resources of Toronto.

Some of the mines are currently operating at only 50 per cent of capacity, and all have suffered a severe decline in earnings as a result

of the slump in international demand for asbestos. Asbestos Corporation recorded a C\$6m (U.S.\$4.4m) loss in the first three months of 1985. Its sales were almost one third lower than the same period last year.

Mr Jacques Paquin, chairman of the provincial agency which controls Asbestos Corporation and Bell Asbestos, said that it would be advantageous to concentrate production at the most efficient mines and mills.

The terms of the partnership are expected to be finalised within the next two months. The board of directors, with members from all four participants, is expected to direct and co-ordinate overall operations.

## Italian banks to issue Ecu travellers cheques

BY JAMES BUXTON IN ROME

THE FIRST travellers cheques to be denominated in European currency units will go on sale in Italy in the next few weeks. A consortium of leading banks is introducing into Italy the Ecu travellers cheque developed by Societe du Cheque de Voyage en Ecu (SCVE), owned jointly by the major French banks.

Most Italian travellers using travellers cheques have then denominated in dollars and then convert them into the currency of the country they are visiting. The same principle will apply to the Ecu travellers cheques, but there will be the advantage of the greater stability of the Ecu, which is a weighted average of the European currencies.

SCVE, which is owned jointly by Banque Nationale de Paris, Credit Lyonnais, Credit Agricole and Credit

Commercial de France, is offering cheques for Ecu 50, about \$35, under an arrangement involving American Express. They went on sale in France recently.

SCVE has an arrangement with American Express Travel Related Services company, which will distribute the cheques to the banks selling them. The name American Express appears in small letters on the cheque, under the name Societe du Cheque de Voyage en Ecu. In the case of losses or theft American Express will handle refunds to holders of cheques who cannot contact the banks from which they bought them.

The promoters of the Ecu travellers cheques expect it to be cashable in banks and leading hotels in Europe. They hope to extend its acceptability throughout the world.

## Shell Greece warning against price controls

BY ANDRIANA IERODIACONOU IN ATHENS

SHELL HELLAS, the oil multinational subsidiary in Greece, has warned that the "quality of services" may deteriorate unless the existing system of state price controls on lubricants in 1984, despite the rise in the U.S. dollar, more than cancelled out an approved 15 per cent company margin increase.

The Greek domestic oil market is almost exclusively controlled by the state, which imports crude, allocates refinery quotas for distributor companies and maintains compulsory reserve stocks as well as setting the ex-refinery and consumer prices per product.

Under Greece's accession treaty to the EEC, the state monopoly must be abolished by January 1986. But the Government is not obliged to dismantle price controls.

Mr Zygmont Tyszkiewicz, Shell HELLAS general manager, attributed a Dr 180m (\$1.47m) loss shown by the company in 1984 to unscheduled changes imposed by the Government on transport costs, oil refinery credit deadlines and the system of payment of stamp duties on petroleum sales.

According to Mr Tyszkiewicz, these changes, together with a 23 per cent increase in labour and equipment costs, and a price freeze on lubricants in 1984, despite the rise in the U.S. dollar, more than cancelled out an approved 15 per cent company margin increase.

Shell HELLAS showed a net profit of Dr 158m in 1983. The company says that, if the Government is to maintain price controls, it would like to see these set by a "computer formula" determined in advance in consultation with petroleum companies, whereby a change in any one aspect of the system would automatically feed through to the final pump price.

"What we need is to know the rules of the game, so that we can plan ahead," Mr Tyszkiewicz said.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for July 1.

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Change on day	Week	Yield
Ames Credit 10% 80	100	101 1/2	102 1/2	+ 1/2	+ 1/2	10 1/2
Ames Credit 12% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Bank of Tokyo 12% 91	100	113 1/2	114 1/2	+ 1/2	+ 1/2	10 1/2
BP Capital 11% 82	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 11 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 12 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 13 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 14 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 15 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 16 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 17 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 18 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 19 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 20 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 21 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 22 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 23 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 24 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 25 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 26 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 27 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 28 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 29 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 30 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 31 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 32 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 33 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 34 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 35 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 36 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 37 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 38 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 39 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 40 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 41 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 42 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 43 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 44 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 45 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 46 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 47 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 48 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 49 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 50 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 51 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 52 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 53 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 54 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 55 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 56 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 57 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 58 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 59 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 60 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 61 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 62 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 63 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 64 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 65 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 66 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 67 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 68 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 69 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 70 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 71 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 72 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 73 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 74 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 75 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 76 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 77 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 78 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 79 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 80 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 81 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 82 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 83 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 84 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 85 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 86 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 87 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 88 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 89 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 90 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 91 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 92 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 93 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 94 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 95 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 96 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 97 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 98 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 99 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 100 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2

Ames Credit 10% 80	100	101 1/2	102 1/2	+ 1/2	+ 1/2	10 1/2
Ames Credit 12% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Bank of Tokyo 12% 91	100	113 1/2	114 1/2	+ 1/2	+ 1/2	10 1/2
BP Capital 11% 82	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 11 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 12 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 13 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 14 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 15 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 16 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 17 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 18 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 19 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 20 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 21 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 22 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 23 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 24 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 25 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 26 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 27 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 28 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 29 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 30 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 31 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 32 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 33 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 34 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 35 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 36 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 37 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 38 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 39 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 40 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 41 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 42 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 43 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 44 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 45 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 46 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 47 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 48 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 49 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 50 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 51 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 52 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 53 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 54 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 55 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 56 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 57 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 58 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 59 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 60 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 61 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 62 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 63 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 64 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 65 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 66 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 67 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 68 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 69 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 70 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 71 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 72 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 73 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 74 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 75 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 76 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 77 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 78 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 79 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 80 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 81 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 82 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 83 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 84 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 85 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 86 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 87 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 88 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 89 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 90 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 91 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 92 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 93 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 94 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 95 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 96 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 97 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 98 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 99 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2
Canada 100 1/2% 80	100	102 1/2	103 1/2	+ 1/2	+ 1/2	10 1/2



Jeffrey M. Hutton

June 1985

## Allegheny Beverage Corporation

has sold its wholly-owned subsidiary

### Allegheny Pepsi-Cola Bottling Company

to

### Pepsico, Inc.

The undersigned acted as financial advisor to Allegheny Beverage Corporation in this transaction.

E. F. Hutton & Company Inc.

June 1985

## Racor Industries, Inc.

has been acquired by

### Parker Hannifin Corporation

The undersigned initiated this transaction and acted as financial advisor to Racor Industries, Inc.

E. F. Hutton & Company Inc.

June 1985

## Acme General Corporation

has been acquired in a leveraged buyout by a wholly-owned subsidiary of

### Acme Holding Corp.

The undersigned acted as financial advisor to Acme General Corporation in this transaction.

E. F. Hutton & Company Inc.

June 1985

## Greate Bay Casino Corporation

has been merged with

### GBC Merger Sub, Inc.

an indirect wholly-owned subsidiary of

### Pratt Hotel Corporation

The undersigned acted as financial advisor to Greate Bay Casino Corporation in this transaction.

E. F. Hutton & Company Inc.

June 1985

## Intermountain Laboratories, Inc.

has been acquired by

### ANIMED, Inc.

(formerly Cardio Pet, Inc.)

The undersigned initiated this transaction and acted as financial advisor to Intermountain Laboratories, Inc.

E. F. Hutton & Company Inc.

June 1985

## Elite Software Systems

has sold a 50% interest to

### Moore Corporation Limited

The undersigned initiated this transaction and acted as financial advisor to Elite Software Systems.

E. F. Hutton & Company Inc.

New Issue



## THE EXPORT-IMPORT BANK OF KOREA

Seoul, Republic of Korea

DM 100,000,000 7% Bearer Bonds of 1985/1990  
Issue Price: 100%

<b>Bank of Tokyo International Limited</b>		<b>Bank of Tokyo (Deutschland) Aktiengesellschaft</b>	<b>Bank of Tokyo (Japan) Ltd.</b>
<b>Dresdner Bank Aktiengesellschaft</b>		<b>Commerzbank Aktiengesellschaft</b>	<b>Crédit Commercial de France</b>
<b>Salomon Brothers International Limited</b>		<b>Rabobank Nederland</b>	<b>Yamaichi International (Europe) Limited</b>
<b>Abu Dhabi Investment Company</b>		<b>Amro International Limited</b>	<b>Badische Kommunal-Landesbank - Girozentrale -</b>
<b>Banka Manusardi &amp; C.</b>		<b>BankAmerica Capital Markets Group</b>	<b>Bank für Gemeinwirtschaft, Kurz, Bungeher (Overseas) Limited</b>
<b>Bank Leu International Ltd.</b>		<b>Bankers Trust International Limited</b>	<b>Banking Bruxelles Lambert S.A.</b>
<b>Banking Internationale à Luxembourg S.A.</b>		<b>Banking Paribas Capital Markets</b>	<b>Baring Brothers &amp; Co. Limited</b>
<b>Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft</b>		<b>Bayensche Vereinsbank Aktiengesellschaft</b>	<b>Berliner Bank Aktiengesellschaft</b>
<b>Berliner Handels- und Frankfurter Bank</b>		<b>Bankhaus Gebrüder Bethmann</b>	<b>Caisse Centrale des Banques Populaires</b>
<b>Caisse des Dépôts et Consignations</b>		<b>Cazenove &amp; Co.</b>	<b>Chase Manhattan Capital Markets Group</b>
<b>Citibank Aktiengesellschaft</b>		<b>County Bank</b>	<b>Crédit Chimique</b>
<b>Daiwa Europe Limited</b>		<b>Dai-ichi Kangyo International Limited</b>	<b>Deutsche Bank Aktiengesellschaft</b>
<b>Dominion Securities (Pty) Ltd.</b>		<b>Dongshin Securities Co., Ltd.</b>	<b>First Interstate Limited</b>
<b>Goldman Sachs International Corp.</b>		<b>Hambros Bank Limited</b>	<b>Hessische Landesbank - Girozentrale -</b>
<b>Industriebank von Japan (Deutschland)</b>		<b>Kidder, Peabody International Limited</b>	<b>Kreditbank N.V.</b>
<b>Landesbank Rheinland-Pfalz - Girozentrale -</b>		<b>Lloyds Bank International Limited</b>	<b>LTCB International Limited</b>
<b>Manufacturers Hanover Limited</b>		<b>Marcand &amp; Co.</b>	<b>Merrill Lynch Capital Markets</b>
<b>Samuel Montagu &amp; Co. Limited</b>		<b>Morgan Grenfell &amp; Co. Limited</b>	<b>Morgan Guaranty GmbH</b>
<b>The Nikko Securities Co., (Europe) Ltd.</b>		<b>Nomura International Limited</b>	<b>Norddeutsche Landesbank - Girozentrale -</b>
<b>Orion Royal Bank Limited</b>		<b>Pearson, Holding &amp; Pierson N.V.</b>	<b>J. Henry Schroder Wagg &amp; Co. Limited</b>
<b>Société Européenne de Banque S.A.</b>		<b>Standard Chartered Bank Limited</b>	<b>Sumitomo Finance International</b>
<b>Tokai International Limited</b>		<b>Trinkaus &amp; Burkhart KGaA</b>	<b>Verbind- und Westbank Aktiengesellschaft</b>
<b>Westdeutsche Landesbank - Girozentrale -</b>		<b>Westfalentank Aktiengesellschaft</b>	<b>Yamaichi International (Deutschland) GmbH</b>

## INTL. COMPANIES & FINANCE

### Air Afrique shows sharp cut in operating deficit

BY PETER BLACKBURN IN ABIDJAN

THE OUTGOING head of Air Afrique, the financially-troubled multinational airline, has moved to report that the company is on the verge of bankruptcy and has produced evidence of a recovery. At Air Afrique's general assembly in Abidjan, the Ivory Coast capital, M. Aoussou Koffi announced substantially improved results, the end of a 10-month labour dispute, and measures to restore the company's finances.

The net operating deficit was cut to CFA 344m (\$732,000) in 1984 from CFA 3.4bn, while turnover rose 8 per cent to CFA 129bn. The results were

much better than had earlier been forecast and were attributed to tighter financial control, according to company officials.

Some 40 African pilots and mechanics have finally accepted wage cuts of almost 50 per cent and signed new contracts. However, more than 50 French pilots have lost their jobs.

The salary cuts are part of a financial recovery plan which includes:

● Laying off more than 500 of the company's staff of some 5,600.

● The recent sale of a Boeing 747 cargo plane for \$60m.

● A CFA 5bn increase in the company's capital, subscribed by the 10 French-speaking member countries and by Sodevaf, which is controlled by UTA of France and which has a 28 per cent interest.

The aircraft sale will help reduce debt service this year to CFA 8bn and outstanding debt to some CFA 100bn.

M. Koffi, an Ivorian, is stepping down after 12 years, to be replaced by M. Alexandre Ickonga of the Congo. M. Ickonga was head of the state oil company head of Hydrocarbon, the state oil company, and a former Foreign Minister.

### Philippine central bank bill yields reduced

By Samuel Senoren in Manila

THE PHILIPPINE central bank has cut the yield on its short-term domestic borrowings in an attempt to ease pressure on interest rates generally.

The average yield on central bank (CB) bills has fallen 7 percentage points since April to settle at 27 per cent. In March, the yield was an unprecedentedly high 41 per cent.

The moves came in the wake of a relaxation by the International Monetary Fund on liquidity targets which had been made performance criteria for further draw-downs on a SDR \$15m (\$616.2m) standby facility.

The IMF allowed a 15 per cent expansion in money supply for 1985 after Philippine authorities complained that the previous ceilings were impossible to meet.

The CB bills, along with issues of the national treasury, had been effective open market instruments employed by monetary authorities in controlling money in circulation as well as inflation.

By offering yields that were more than double deposit rates of banks, the central bank was able to retrieve "excess funds" from circulation.

The idea was to constrict money supply and rein in inflation, which ran at more than 50 per cent last year.

However, bankers and businessmen said the central bank overdid the issue of the high-yielding bonds to the prejudice of the business sector. Banks have had to match the rates of the CB bills to maintain their deposit base, and the exercise fuelled a rise in lending rates that reached as high as 45 per cent, even for prime clients.

But with the reduction in the yield of the CB bills, banks have started lowering lending rates to the level of about 30 per cent.

### Quadrupled profits from Tisco

BY R. C. MURPHY IN BOMBAY

TATA Iron and Steel Company (Tisco), India's only private sector steel group, more than quadrupled net profits to Rs 847.4m (\$68.4m) in the year to March, up from Rs 200.1m.

The result contrasts with the continuing heavy losses being incurred by the country's state-owned steel plants.

Sales moved up 24 per cent to Rs 11,056m from Rs 8,893m, while operating profits were Rs 2,196m against Rs 1,039m.

Mr Russi Mody, who succeeded Mr J. R. D. Tata as chairman last year, said the record result was assisted by the fact that steel prices, which are controlled by the Government, were increased twice last year to offset the rise in cost of steel production.

In addition, Tisco produced a record 1.74m tonnes of steel in 1984-85, against 1.626m tonnes the previous year, contributing to a reduction in overheads.

Tisco boosted its dividend four percentage points to 21 per cent.

The company plans to invest Rs 10bn over the next five years to increase efficiency in steel production. Most of the investment is planned in coal mines owned by the company, and blast furnace modernisation.

Mr Mody said Tisco will consider doubling its steel capacity to around 4m tonnes if the Government permits the adding of capacity in the private sector.

### HK Land hotel sale delayed

HONGKONG LAND yesterday announced a delay in completing its sale of the territory's Excelsior Hotel to Kuo International of Singapore, Our Financial Staff writes.

The disposal—for a price believed to be in the region of HK\$850m (US\$109.5m)—was due to have been finalised by the end of last month. The company did not elaborate on reasons for the hold-up.

Hongkong Land announced the planned sale of the 345-room Excelsior on June 12 as part of a strategy designed to reduce group debt.

### Toyota Shoji bankrupt

BY YOKO SHIBATA IN TOKYO

THE OSAKA District Court yesterday declared bankrupt Toyota Shoji, a gold dealing firm alleged to have used fraudulent means in collecting about ¥200bn (\$805m) from investors.

The ruling followed the murder last month of Mr Kazuo Nagano, its chairman, and the sequestration of its assets. A total of 24 plaintiffs claimed that Toyota Shoji's liabilities were as much as ¥69bn in excess of its assets.

The initial creditors' meeting was set for September 24. Hopes are dim that the authorities can recover the bulk of the money. Last week the court managed to confiscate only ¥2.2bn worth of assets, none of which were the gold bars which the company was offering for sale.

A chain reaction of collapses is feared among its subsidiaries, including Berugi Diamond. The company has no connection with Toyota Motors.

### Malayan Breweries has good half-year

Malayan Breweries of Singapore posted pre-tax profits of \$33.9m (US\$18.1m) in the six months to March, up 12.2 per cent from a year earlier, AP-DJ reports from Singapore.

Turnover rose 13.2 per cent to \$328.7m. The company said its Papan New Guinea operations, which last year broke a string of annual losses, continued to improve.

It declared an unchanged interim dividend of 8 cents, and added a 2-cent bonus payment.

### John Fairfax to take full control of Syme

John Fairfax, the Australian media group, is to assume full control of David Syme and Co, publisher of the Melbourne Age, following the close of its takeover offer on Friday, Reuter reports from Sydney.

Fairfax said it now held 98.02 per cent of Syme after gaining 14.66 per cent through its latest offer. This valued Syme at A\$122.4m (US\$98.16m). It now intends to move to compulsory acquisition.

### JAPANESE RESULTS

DAIMARU			
DEPARTMENT STORES	Year to	Feb '85	Feb '84
Revenue (bn)		728	683
Pre-tax profits (bn)		5.82	11.82
Net profits (bn)		3.71	13.95
Net per share		18.55	17.81
CONSOLIDATED			
↑ Loss.			

MITSUBISHI			
DEPARTMENT STORES	Year to	Feb '85	Feb '84
Revenue (bn)		658	655
Pre-tax profits (bn)		1.24	19.80
Net profits (bn)		14.81	15.72
Net per share		17.08	3.22
CONSOLIDATED			
↑ Loss.			

NIPPON OIL			
OIL REFINING, MARKETING	Year to	Mar '85	Mar '84
Revenue (bn)		3,083	3,325
Pre-tax profits (bn)		14.81	15.72
Net profits (bn)		8.60	12.83
Net per share		10.34	13.88
PARENT COMPANY			
↑ Loss.			

RICOH			
OFFICE EQUIPMENT	Year to	Mar '85	Mar '84
Revenue (bn)		548	471
Pre-tax profits (bn)		38.22	34.13
Net profits (bn)		16.76	15.18
Net per share		41.22	38.10
CONSOLIDATED			
↑ Loss.			

SHISEIDO			
COSMETICS	Half-year to	May '85	May '84
Revenue (bn)		190	155
Pre-tax profits (bn)		15.55	16.21
Net profits (bn)		8.36	8.15
Net per share		27.10	26.81
PARENT COMPANY			
↑ Loss.			

NEW ISSUE

These Debentures having been sold, this announcement appears as a matter of record only.

MAY 1985

U.S. \$300,000,000

## American General Corporation

(Incorporated in Texas)



6 7/8% Convertible Subordinated Debentures Due 2000

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Morgan Stanley International

Swiss Bank Corporation International Limited

Algemene Bank Nederland N.V.

Banque Paribas Capital Markets

Crédit Lyonnais

Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Kidder, Peabody International Limited

Kleinwort, Benson Limited

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Salomon Brothers International Limited

Shearson Lehman Brothers International

Union Bank of Switzerland (Securities) Limited

S. G. Warburg &amp; Co. Ltd.

Amro International Limited	Bache Securities (UK) Inc.	Julius Baer International Limited	Banca del Gottardo
Banca della Svizzera Italiana	Banca Unione di Credito	Bank CIAL (Schweiz)	Bank Gutzwiller, Kurz, Bungeher (Overseas) Limited
Bank Leu International Ltd.	Bank Leumi Le Israel (Switzerland) AG	Bank in Liechtenstein AG	Bank Mees & Hope NV
Bank J. Vontobel & Co. AG	Banque Bruxelles Lambert S.A.	Banque Indosuez	Banque Intercommerciale de Gestion
Banque Internationale à Luxembourg S.A.	Banque Nationale de Paris	Banque Pasche SA	Banque Scandinave en Suisse
Berliner Handels- und Frankfurter Bank	Clariden Bank	Commerzbank Aktiengesellschaft	Compagnie de Banque et d'Investissements, CB
Crédit des Bergues	Darier & Cie	Eurobank	Ferrier, Lullin & Cie SA
Gefina International Limited	Generale Bank	Genossenschaftliche Zentralbank AG	Girozentrale und Bank der österreichischen Sparkassen
Great Pacific Capital SA	Hentch & Cie	Internationale Bank Zürich AG	ISSA Investment Services SA
Keyser Ullmann Management Ltd.	Lombard Odier International Underwriters S.A.	Manufacturers Hanover (Swiss) SA	
Morval & Cie	Pictet International Ltd.	Pierson, Holding & Pierson N.V.	Privat Kredit Bank
Sarasio International Securities Limited	J. Henry Schroder Bank AG	Schweizerische Hypotheken- und Handelsbank	Société Financière Mirella S.A.
Sodite (Jersey) Limited	Swiss Volksbank	Toronto Dominion International Limited	Tradition International S.A.
Ualgation S.A.	Verband Schweizerischer Kantonalbanken	Verbind- und Westbank Aktiengesellschaft	Westdeutsche Landesbank - Girozentrale -

## SHEARSON LEHMAN BROTHERS

An American Express company



Shearson Lehman Brothers Inc., an associate member of the London Gold Market, has established a branch in London responsible for bullion trading.

With effect from 1st July the London Branch will offer a full bullion dealing service and this will complete the company's global bullion trading network.

Shearson Lehman Brothers Inc. will then have three primary bullion dealing centres, New York, London and Hong Kong and three secondary dealing centres, Singapore, Geneva and Hamburg.

The company has been offering a full dealing service from New York and Hong Kong for the last 18 months and the establishment of the new London Branch will complete the Group's 24 hour a day, worldwide dealing service.

Shearson Lehman Brothers Inc.,  
Peninsula House, 36 Moynihan Street,  
London EC3R 8LJ.  
Telephone: 01-283 8711. 01-623 2473 (for dealing).  
Telex: 888881. 8950811 (for dealing).

## BEAR STEARNS

This announcement appears as a matter of record only.

### 550,000 Shares of Common Stock American Bakeries Company

The sale of these shares was arranged by

**Bear Stearns International Corporation**  
London

a wholly-owned subsidiary of

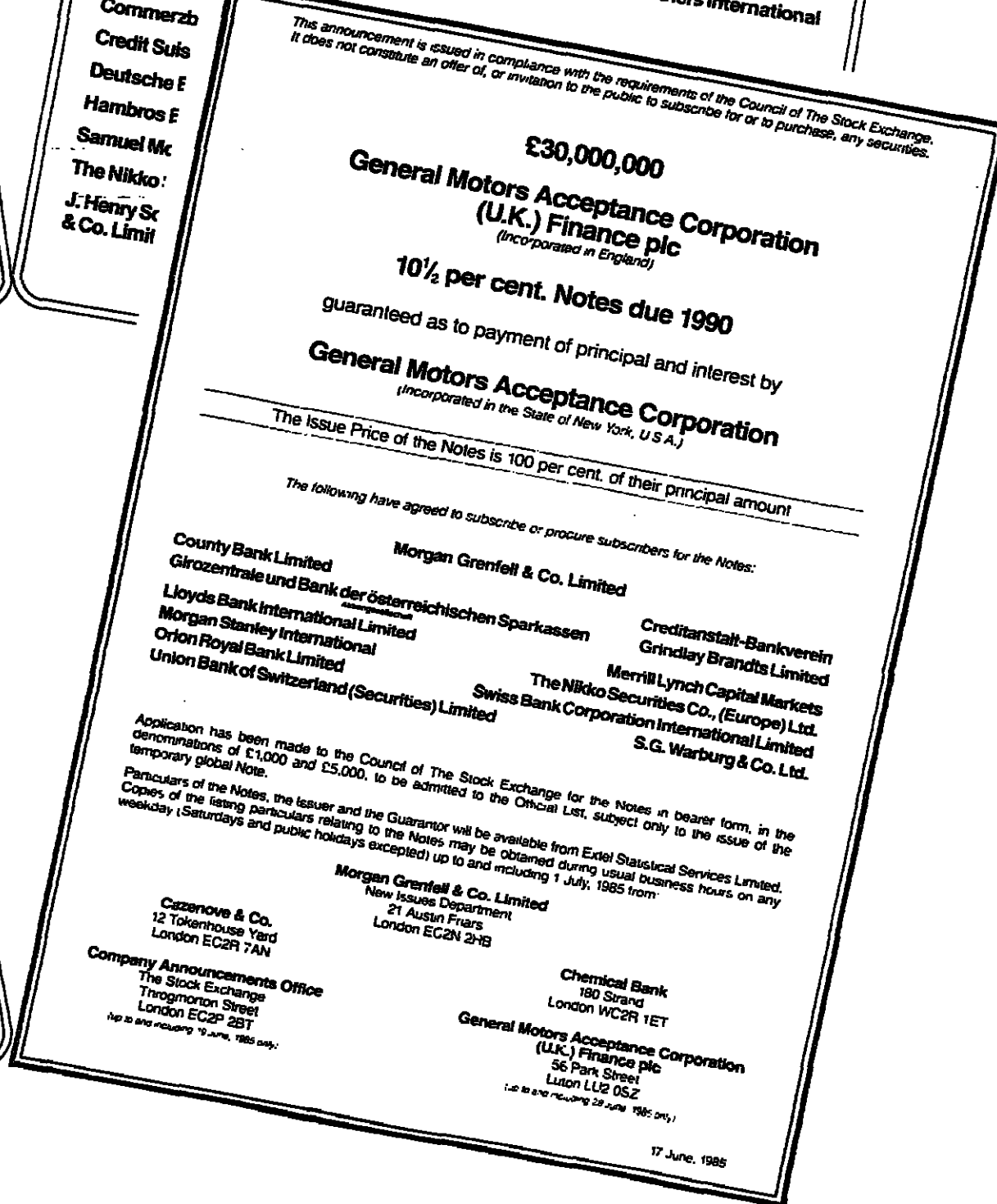
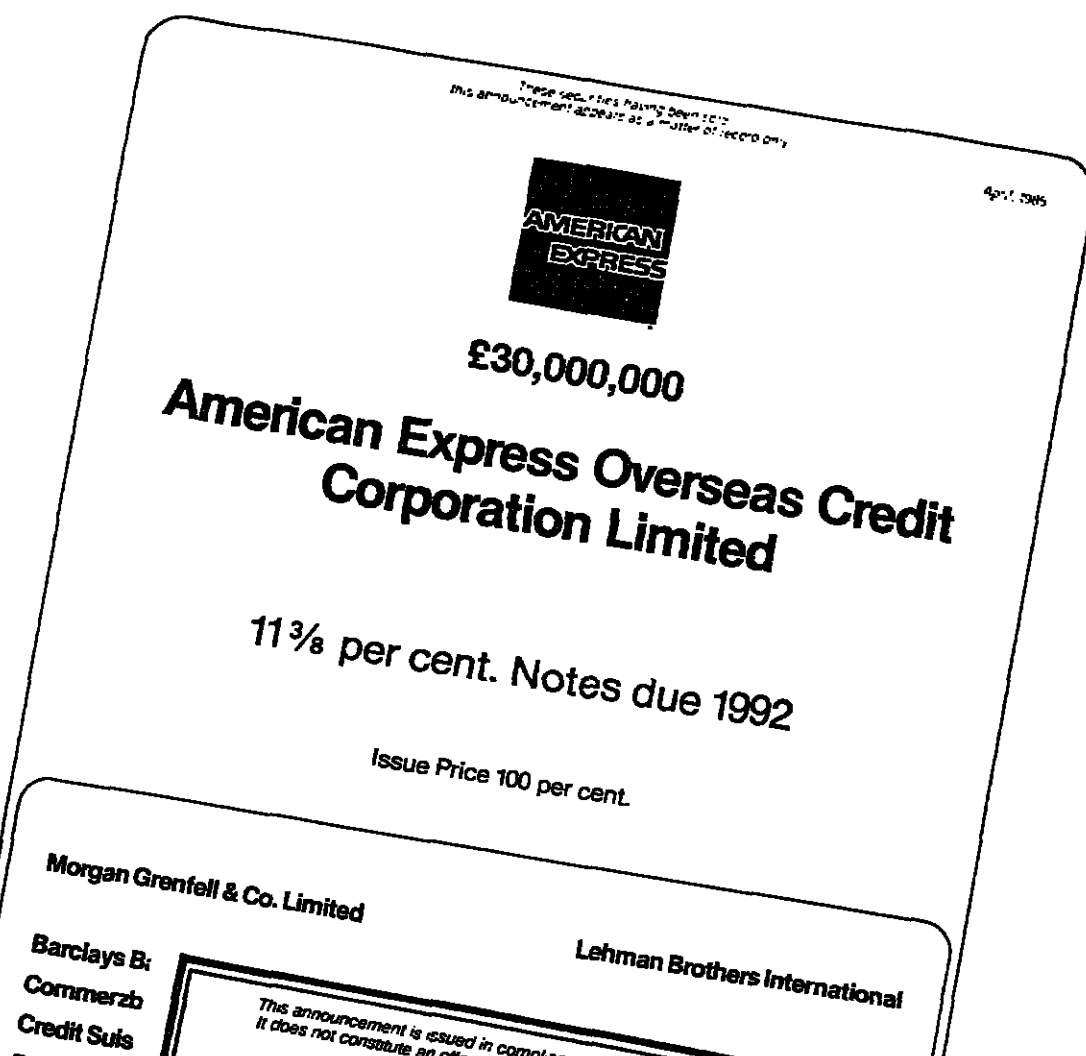
### Bear, Stearns & Co.

New York/Atlanta/Boston/Chicago/Dallas/Los Angeles/San Francisco  
Amsterdam/Geneva/Hong Kong/London/Paris

June 1985



# Leaders in Euro-Sterling Issues for North American Companies



Adelaide Athens Bogota Cairo Caracas Edinburgh Frankfurt am Main Geneva  
Grand Cayman Guernsey Hong Kong Jersey London Madrid Melbourne Milan Moscow  
Nairobi New York Paris Perth Quito Santiago Singapore Stockholm Sydney Tokyo

## UK COMPANY NEWS

## Hotels help S &amp; N reach record £65m

**STRONG GROWTH** by its Thistle hotels operations together with further gains from beer activities helped Scottish & Newcastle Breweries increase its 1984-85 pre-tax profit by £10m to a record £65.2m.

And with profits now double those of three years ago shareholders are to receive a final dividend of 4.10p for a 0.72p bigger total of 6.09p net per 20p share.

In his preliminary statement Mr David Nickson, the chairman, makes no reference to the group's £102m bid for Blackburn brewer Matthew Brown.

The offer was referred to the Monopolies and Mergers Commission in April, the second time in title over a year that S & N's ambitions to expand by taking over a regional brewer have fallen foul of a reference on monopoly grounds.

The group abandoned its attempt to take over J. W. Cameron, a Hartlepool-based brewer, in a £44m agreed deal when the approach was referred to the Commission in June 1984. The results for the past year, to April 28 1985, were in line with market estimates and the



shares closed just 2p higher at 138½p.

Over the 12 months beer profits grew from £56.9m to £65.2m at the operating level. Margins again improved and all the regional companies showed better returns.

Thistle Hotels pushed its operating profits up from £5.5m to £10.7m and now contributes 15 per cent of group profits. The

group turnover for 1984-85 moved ahead from £882.5m to £707.2m and generated operating profits of £74.8m, compared with £68.2m. Financial income added £8.4m more at £3.3m.

Pre-tax profits were struck after taking account of a £2m rise in financial expenses to £12.9m.

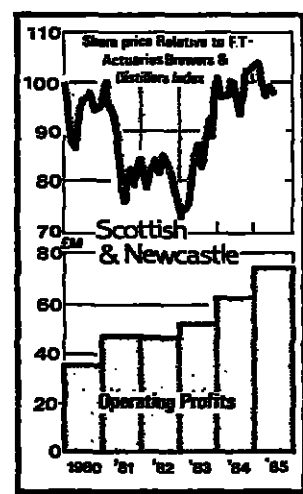
Net profits emerged at £45.4m, against a previous £38.8m, after tax of £19.8m, up from £16.6m.

The profit-sharing scheme accounted for £1.1m (nil) and extraordinary items for £0.5m (£5m). After same-again preference dividend payments the available balance for ordinary shareholders amounted to £43.9m (£33.1m).

Dividends will absorb £17.9m (£15.1m) to leave £26.0m (£18m) retained.

Earnings per share came through 1.8p ahead at 15.3p. Extraordinary items included closure and reorganisation costs of £2.7m, less surplus on disposal of properties and a subsidiary totalling £2.4m.

Group pre-tax profits for the second six months rose from last year's £23.6m to £27.9m. At the time of the offer for Matthew Brown the directors forecast a final dividend of not less than 4p.



Mr David Nickson

At year-end S & N had total borrowings, net of cash, amounting to £138.8m (£126.7m). See Lex

## Rothschild raises provisions to £38m

FOR THE 15 months ended March 31, 1985, J. Rothschild returned pre-tax profits of £70.1m.

Earnings after an £18.1m tax charge emerged at 10.6p. Based on the profit for the financial period (£14.35m) earnings amounted to 34.2p.

The directors estimate that net asset value per share at March 31 was approximately 125p after an appropriate provision for tax and after providing for dividends.

A final dividend of 1.2p brings the total for the 15 months to 5.7p.

Included in extraordinary profits less losses amounting £61.4m was a provision of £28.3m on the ultimate sale of MBS Holdings. At the time of the interim report there were provisions for losses of £10m against the group's investment in MBS.

The directors say this has now been increased to £38.3m and that legal proceedings have been instituted and further investigations to reduce the eventual loss for which they believe adequate provisions have now been made.

Pre-tax profits consisted of continuing activities—investment holding dividends and interest £17m, investment dealing £40.4m, investment banking £2.1m, development capital (U.S.) £17.1m and financial services £5.7m.

The contribution from discontinued activities showed merchant banking (after transfer to inner reserve) £10.6m, development capital—UK, France and Canada £3m, industrial subsidiaries £7.2m and life assurance £2.3m. Central overheads accounted for £10m and central interest for £25.3m.

Tax took £18.1m, of which the UK provision amounted to £14.9m, related and associated companies accounted for £6.1m and minorities for £1.9m.

There were realised gains amounting to £38.4m from the investment holding portfolio and extraordinary profits, less losses, of £61.4m to leave the profit for the financial period at £14.35m.

Dividend payments will absorb £24.5m to leave a retained profit of £19.3m.

The group was formerly known as Charterhouse J. Rothschild. With major changes in the development of the group taking place early this year it was decided to change the accounting date to end-March. In view of these changes the directors say no meaningful comparisons can be made with the combined results of Charterhouse Group, RIT and Northern for the period prior to the merger.

See Lex

## Illingworth recovery gathers pace and dividend is resumed

Illingworth, Morris' recovery from the doldrums of the early 80s gathered pace yesterday with the publication of the group's results for 1984-85, showing a 75 per cent increase in pre-tax profits, and a resumption of the dividend after a two-year break.

Mr Alan Lewis, the chairman and chief executive who has a majority shareholding in the company, said that the way was now clear to make ILL the strongest in Europe in financial terms, in addition to its position as the biggest wool textile manufacturer.

He also forecast that the group would move into a "positive cash situation" by the end of the current financial year, having reduced bank borrowings by £2.6m to £4.8m in the year to March 31 1985.

The pre-tax outcome for the year was £14.1m, up from £2.37m and higher than most analysts had forecast. It is the group's best result for seven years, and follows Mr Lewis's acquisition of the company in 1983 after a bitter takeover battle.

The chairman yesterday attributed the improvement to much more efficient management. Having completed the reorganisation of the company's finances, he looked forward to reaping the benefits of a change in managerial style to provide the group with a new direction.

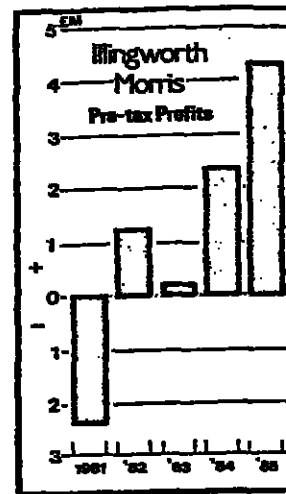
On the prospects for the future, Mr Lewis said that he was "realistic rather than optimistic" but he considered that the group had large growth potential. He intended to concentrate on the parts of the business which already had a niche in the market, and to exploit what he considered to be ILL's lead in the technological field.

The dividend is resumed with a 1p payment for the year on both the ordinary and the A shares. Until now the latter held no voting entitlement, but the directors intend to rectify this by enfranchising the A stock units which comprise the overwhelming bulk of the total equity. The proposal is conditional upon the agreement of the ordinary holders, who will receive a one-for-ten scrip issue if they approve the move.

Mr Lewis himself holds 52.97 per cent of the A shares, and 55.61 per cent of the ordinary. He explained yesterday that the enfranchisement would remove the anomaly of the non-voting shares, and would in no way affect his control of the company. Both issues gained in the market yesterday, with the ordinary ahead 3p to 86p and the A up 1p to 100p.

Sales for the year moved ahead by nearly 11 per cent to £93.04m, and produced operating profits up from £2.88m to £4.18m. Other income added less at £890,000 against £927,000, but interest payable took less at £927,000 (£1.24m).

The tax charge for the year was considerably reduced at



£104,000 against £490,000, mainly due to a large drop in the provision for UK tax, down from £416,000 to £65,000. Overseas tax was also down, from £10,000 to £7,000, but related companies paid more at £32,000 (£4,000). Earnings per ordinary and A share came out at 9.9p against 4.4p.

Minority interests came to £24,000 (£88,000), but extraordinary credits were £79,000 (£5,000), to leave a profit of £4.22m (£1.86m) for the financial year. The resumed dividend will amount to £381,000 (nil), and after this and an unchanged payment of £91,000 on the preference shares, retained profit came out at £2.74m (£1.77m).

comment

The restoration of a dividend and £4.1m profit that Illingworth Morris has reported are less of a surprise, perhaps, than the proposed enfranchisement of the Illingworth "A" shares. The one-for-ten scrip that ordinary shareholders are to receive for the dilution of their vote served yesterday to widen the differential between the two classes by a penny; the ordinary now stand at 86p. That undisturbed reaction surely reflects reality: Mr Lewis is not going to relinquish control whatever happens. As to the trading results, the improvement speaks for itself, as does the cash generation which has enabled Illingworth to reduce its gearing from 50 to 17 per cent. Of course, the profit figures are protected by those restructuring provisions which a conservative management deems necessary; but in this case it seems fair to allow that cash flow backs up the profit story. For the future, extending the Crombie name into garment manufacture, extending the marketing effort into the U.S. and concentration on better financial controls should all contribute to higher profitability. An historic p/e of less than 9 at last represents a modest premium to the sector—justifiable if the brand portfolio can indeed be properly exploited.

## Merger helps Marston to £1m profit lift

A £1M advance to £8.38m in pre-tax profits has been achieved by brewer Marston Thompson & Evershed in the year ended March 31 1985, according to figures from Border Breweries (Wrexham), the amalgamation and reorganisation of which is virtually complete.

Earnings came to 5.79p per share, against 4.6p, and a final dividend of 1.325p lifts the net total from 1.725p to 1.95p.

In the current year trade for the first quarter shows a slight dip, the directors repeat, and can attribute that to the adverse weather. The company is, however, continuing to gain market share.

Full benefits of the merger with Border are coming through. Comparative volumes are ahead of last year, with Pedigree and Marston's Pilsner Lagerbeer showing "significant increases."

Bottled Low (C) is available in many more outlets, particularly through other brewers' public houses, and is being supported by a substantial advertising campaign.

Turnover for 1984-85 advanced from £48.14m to £66.54m, and the profit was struck after depreciation of £2.38m (£1.84m) and share ownership scheme £171,000 (£151,000). After tax £3.42m (£3.84m) the net profit is £4.96m (£3.35m).

**LADBROKE INDEX**  
949-953 (+9)  
Based on FT Index  
Tel: 01-427 4411  
July 4 closing at 6 pm

## Burmah offshoot acquires U.S. ink company

BY WALTER ELLIS

Sericol, the screen printing inks division of Burmah Specialty Chemicals, has announced the purchase of Advance Process Supply (APS), a U.S. inks company, for \$25m (£19.2m).

The acquisition is another important step for Burmah, a division of Burmah Oil, which has been building up its holdings for several years. It controls a significant, and technologically advanced, section of the UK screen inks market. Through Sericol, it is also active in Continental Europe, where it has various distribution and colour-

matching depots, and is involved in ventures in Africa and the Far East.

APS, with its main plant in Chicago, produces inks and equipment for the screen printing industry. It is expected to take Burmah's total annual sales in the sector to between \$50m and \$70m.

The American company was family-owned, and the former directors are to continue to run its affairs. Sericol, similarly, has remained in the day-to-day control of its previous proprietors, one of whom, Mr Alex

de Gelsey, is in charge of Burmah's screen inks division. Mr de Gelsey says the APS acquisition is a good fit. There is little overlap in the production of Sericol and Advance, and each stands to benefit from the technology and markets of the other. Sericol is expected to improve APS's production methods while gaining a number of customers and distribution points throughout the U.S. and Canada.

Annual sales at APS are running at about \$50m. It has five plants in the U.S. and employs

more than 600 workers. Sericol does not publish separate accounts, but it accounts for a significant proportion of Burmah Specialty Chemicals' overall sales, which last year reached £100m.

Burmah is looking for fresh acquisitions in the lucrative specialty chemicals field. It is active in screen inks, adhesives and coatings, and is anxious to move into a fourth sector. Companies in the U.S., France and West Germany are being considered, as well as others in the UK.

## Uneasy debut for Salvesen

BY STEFAN WAGSTYL

Christian Salvesen, the food distribution, building and industrial services group, made a hesitant start on the stock market yesterday.

The shares opened at a discount to the 115p issue price and fell quickly to a low of 103p, with dealers reporting selling by stage, professional investors, who had hoped to make a quick profit on the issue.

Later however, the shares picked up to close at 118p, after, said dealers, some buying from Hoare Govett, Salvesen's broker.

"Hoare Govett did not have to be too aggressive. The shares were steady," said one dealer.

The offer for sale for Salvesen shares was subscribed 6.8 times, with investors putting up some £435.6m for the £66m worth of shares on offer. But the issue was priced more than two weeks ago since when the FT 30-share index has fallen 2½ per cent from 977 to 962.5.

Mr Shaun Allison, of Hoare Govett, said last night: "I thought the final price was very much more satisfactory than I could have hoped when I woke up this morning."

On the USM two new issues also made modest debuts. Shares in Polypipe, a maker of plastic piping, closed at 110p, against a placing price of 99p, and Pacer Systems, a U.S. high-technology company, closed at its placing price of 10p.

Meanwhile, English China Clays, and its financial adviser J. Henry Schroder Wagg, were last night anxiously awaiting the result of the company's onefour rights issue, planned to raise £88m gross.

First indications after the deadline closed yesterday were that the issue would be under-subscribed by perhaps 50 per cent. The shares last week were trading in the stock market at

below the 220p offer price, though they recovered yesterday to close 3p higher at £21p.

Underwriters will be obliged to accept shares which are not taken up and which cannot be sold at a premium in the market.

**APPLIED COMPUTER** Techniques has entered into a conditional agreement to subscribe for 30 per cent of Barsen Computers Australasia for A\$1.75m (£900,000) cash. Barsen, a distributor of microcomputers and already one of ACT's major distributors, has offered 22 per cent of its shares to the Australian public and part of the agreement with ACT is that the shares on offer are subscribed for by the public or by the underwriters. The deal is aimed at strengthening its position of ACT's Applied microcomputer in Australasia and the Pacific region.

## Unigate offshoot sold for £6.75m

Unigate has agreed to sell its Aplin and Barrett subsidiary to Burns Philp (UK), for a total of some £6.75m.

It is anticipated that Aplin and Barrett, a manufacturer and distributor of a specialised food preservative, will benefit from being a member of the food division of Burns Philp who have extensive interests in related markets.

## MINING NEWS

As from today, the FT will no longer contain a separate mining column. News and features about metals, minerals and mining companies will be published on the UK company news, international company news, commodities and other pages as appropriate.

## New Zealand



U.S. \$200,000,000

10¼% Bonds Due 1995

and

U.S. \$150,000,000

10½% Bonds Due 2000

The following have agreed to subscribe or procure subscribers for the above Bonds:

Kidder, Peabody International Limited

S. G. Warburg &amp; Co. Ltd.

Credit Suisse First Boston Limited

Salomon Brothers International Limited

Amro International Limited

Banque Paribas

Citicorp Investment Bank Limited

Commerzbank Aktiengesellschaft

County Bank Limited

Deutsche Bank Aktiengesellschaft

Nomura International Limited

Orion Royal Bank Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Bank of New Zealand

Development Finance Corporation of New Zealand

Application has been made for the Bonds, issued at 100 per cent. of their principal amount, to be admitted to the Official List by the Council of The Stock Exchange. Interest will be payable annually in arrears on 16th July, the first payment being made on 16th July, 1986.

Listing particulars are available in the statistical services of Eitel Statistical Services Limited. Copies of the listing particulars may be obtained in the form of an Eitel Card during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of The Stock Exchange, Throgmorton Street, London EC2, up to and including 4th July, 1985 or during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 16th July, 1985 from:

Credit Suisse First Boston Limited,  
22 Bishopsgate,  
London EC2N 4BQ

Rowe & Pitman,  
1 Finsbury Avenue,  
London EC2M 2PA  
2nd July, 1985

Kreditbank N.V.,  
40 Basinghall Street,  
London EC2V 5DE

## HARGREAVES GROUP

## Salient Results

	Year ended 31st March	
	1985 £'000s	1984 £'000s
Turnover	397,754	194,679
Profit before tax	7,102	3,524
Attributable profits after tax	3,467	2,092
Earnings per share	9.8p	6.0p
Total dividends per share	4.5p	4.0p

## Extracts from the Chairman's Review:

In the year to 31st March, 1985, Group profit before taxation amounted to £7,102,000, twice the profit achieved in the previous year.

Part of this greatly increased profit was derived from an unusually high level of activity, particularly in fuel oil trading, consequent upon requirements arising from the National Union of Mineworkers' strike.

Nevertheless, the Group has now, as the result of strategic reshaping, moved above the profit plateau upon which it had been for several years and I expect this sort of new level of profit to be maintained even now that activity has returned to more normal levels.

It is vital to recognise that we would not have been able to withstand the inroads into many parts of our business which were caused by the strike in the coalfields, let

alone benefit from some of its opportunities, if we had not reshaped the Group's activities and organisation in the way that we have.

Group turnover, at £398 million, was just over double the figure for the previous year when sales were relatively depressed.

After taxation and extraordinary items, the attributable profit rose by 66% to £3,467,000. Earnings per share rose from 6 pence to 9.8 pence per share.

The Group is now on a new profit path, so your Directors now recommend a Final Dividend of 2.5 pence making an increased total dividend of 4.5 pence per share (4.0 pence).

There is no reason to suppose that the current year will not enable us to achieve profits which will compare satisfactorily with what has been a year of unusually active trading and profitability.



**Energy:**  
Solid and Liquid Fuel Processing and Distribution and Fuel Products.

**Environment and Construction Materials:**  
Quarrying and Construction Materials, Waste Disposal.

**Transport and Shipping Services:**  
Road Tanker Transport and Shipping Services, Commercial Vehicle Distribution.

Copies of the Report and Accounts are available from: The Secretary, Hargreaves Group plc, Bowcliffe Hall, Bramham, Wetherby, West Yorkshire LS23 6LP.



This announcement appears as a matter of record only.

JUNE 1985

U.S. \$250,000,000



## Associates Corporation of North America

Credit Facility  
and  
Euro-Note Program

Arranged by

Credit Suisse First Boston Limited

Credit Facility provided by

Amsterdam-Rotterdam Bank N.V.		The Bank of New York
Canadian Imperial Bank of Commerce	Credit Suisse	First Interstate Limited
The Royal Bank of Canada Group	Security Pacific National Bank	Société Générale
Swiss Bank Corporation		Westpac Banking Corporation
CIC-Union Européenne International et Cie.		Commerzbank Aktiengesellschaft
The Sanwa Bank, Limited New York Branch		Toronto Dominion International Limited
The Bank of Tokyo Trust Company	Banque Française du Commerce Extérieur New York Branch	
Banque Nationale de Paris	Bertiner Handels- und Frankfurter Bank	Crédit Lyonnais
Daiwa Bank Trust Company	The Fuji Bank, Limited	Generale Bank (Belgium) New York Branch
The Industrial Bank of Japan, Limited New York Branch	The Long-Term Credit Bank of Japan, Limited New York Branch	
The Mitsui Bank, Limited	Texas Commerce Bank National Association	
Union Bank of Finland International S.A.	Westdeutsche Landesbank	

Swingline Agent  
The Bank of New York

Paying Agent for the Euro-Note Program  
First Interstate Limited

Facility Agent

Credit Suisse First Boston Limited

This announcement appears as a matter of record only.

MAY 1985

U.S. \$150,000,000



Euro-Note Purchase Facility

Arranged by

Credit Suisse First Boston Limited

The Banks

Amsterdam-Rotterdam Bank N.V.		The Bank of Tokyo Trust Company
Banque Nationale de Paris	Crédit Lyonnais	Credit Suisse
Generale Bank	Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft	
The Industrial Bank of Japan Trust Company New York Branch	Mitsubishi Finance International Limited	
Orion Royal Bank Limited	Saudi International Bank Al-Bank Al-Saudi Al-Alami Limited	
Société Générale Alsacienne de Banque	The Sumitomo Bank, Limited	

Tender Panel Members

Amro International Limited	Bankers Trust International Limited	Banque Nationale de Paris
Crédit Lyonnais	Generale Bank	Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
Goldman Sachs International Corp.	IBJ International Limited	Merrill Lynch Capital Markets
Mitsubishi Finance International Limited	PaineWebber International	Orion Royal Bank Limited
Salomon Brothers International Limited	Saudi International Bank Al-Bank Al-Saudi Al-Alami Limited	J. Henry Schroder Wagg & Co. Limited
Shearson Lehman Brothers International	Société Générale Alsacienne de Banque	

Sumitomo Finance International

Paying Agents

Bankers Trust Company

Banque Indosuez  
Luxembourg

Tender Panel and Facility Agent

Credit Suisse First Boston Limited

This announcement appears as a matter of record only.

MAY 1985

U.S. \$185,000,000

## Communications Satellite Corporation

(Incorporated in the District of Columbia)

Euro-Note Purchase Facility



Arranged by

Credit Suisse First Boston Limited

Managers

Credit Suisse		Dresdner Bank AG Grand Cayman
The Industrial Bank of Japan, Limited		LTCB International Limited
The Mitsui Bank, Limited	Orion Royal Bank Limited	The Sumitomo Bank, Limited
Sumitomo Trust International Limited		Toronto Dominion International Limited

Participants

Algemene Bank Nederland N.V.	Amsterdam-Rotterdam Bank N.V.	The Bank of Tokyo Trust Company
Banque Indosuez	Crédit Agricole	Credit Suisse
Dresdner Bank AG Grand Cayman	The Industrial Bank of Japan, Limited	Kreditbank International Group
LTCB International Limited	The Mitsui Bank, Limited	Orion Royal Bank Limited
Société Générale Alsacienne de Banque Luxembourg Branch	The Sumitomo Bank, Limited	Sumitomo Trust International Limited
	Toronto Dominion International Limited	

Tender Panel Members

Algemene Bank Nederland N.V.	Amro International Limited	Banque Indosuez	Crédit Agricole
Die Erste österreichische Spar-Casse-Bank - First Austrian Bank -	Goldman Sachs International Corp.	IBJ International Limited	
Kreditbank S.A. Luxembourg	LTCB International Limited	Merrill Lynch Capital Markets	
Mitsui Finance International Limited	Nomura International Limited	Orion Royal Bank Limited	
Salomon Brothers International Limited	Société Générale Alsacienne de Banque Luxembourg Branch	Sumitomo Finance International	
	Sumitomo Trust International Limited	Toronto Dominion International Limited	

Paying Agents

Irving Trust Company

Caisse d'Epargne de l'Etat

Tender Panel and Facility Agent

Credit Suisse First Boston Limited

This announcement appears as a matter of record only.

MAY 1985

U.S. \$400,000,000

## The Travelers Corporation and The Travelers Insurance Company



Euro-Note Purchase Facility

Arranged by

Credit Suisse First Boston Limited

The Banks

Amsterdam-Rotterdam Bank N.V.	The Bank of Tokyo Trust Company	Banque Indosuez
Banque Nationale de Paris		Banque de la Société Financière Européenne - SFE Group -
Crédit Lyonnais	Credit Suisse	Die Erste österreichische Spar-Casse-Bank - First Austrian Bank -
Generale Bank	The Industrial Bank of Japan, Limited	The Mitsui Bank, Limited
Orion Royal Bank Limited	The Sumitomo Bank, Limited New York Branch	Tokai International Limited
Toronto Dominion International Limited		Westpac Banking Corporation

Tender Panel Members

Amro International Limited	Banque Indosuez	Banque Nationale de Paris
Banque de la Société Financière Européenne - SFE Group -	Citicorp International Bank Limited	Crédit Lyonnais
Die Erste österreichische Spar-Casse-Bank - First Austrian Bank -	First Interstate Limited	Generale Bank
Goldman Sachs International Corp.	IBJ International Limited	Merrill Lynch Capital Markets
Mitsui Finance International Limited	Morgan Stanley International	Orion Royal Bank Limited
Salomon Brothers International Limited	Shearson Lehman Brothers International	Sumitomo Finance International
Tokai International Limited	Toronto Dominion International Limited	Westpac Banking Corporation

Paying Agent

Morgan Guaranty Trust Company of New York

Tender Panel and Facility Agent

Credit Suisse First Boston Limited

# Chairmen and Chief Executives are our business.

## These are some of theirs—

INVESTMENT BANKING  
PRIMARY GILT DEALING  
COMMERCIAL BANKING  
OIL EXPLORATION  
PROPERTY DEVELOPMENT  
ELECTRONIC SYSTEMS

INTERNATIONAL ADVERTISING  
NATIONALISED INDUSTRY  
CONSUMER PRODUCTS  
INDUSTRIAL CONGLOMERATE  
MULTIPLE RETAILING  
MICRO COMPUTERS

In the past six months we have recruited the Chairman or Chief Executive for 12 very major British and international companies operating in each of the sectors shown above.

We are the specialists in searching for and recruiting Chairmen and Chief Executives. We have extensive sector knowledge across financial services, industry and commerce.

If our particular skills in search are appropriate to you or your business, or if you are destined to be one of the major Chief Executives of tomorrow, do please write to David Norman or Miles Broadbent.

**NORMAN • BROADBENT**  
**INTERNATIONAL LTD**  
LONDON • NEW YORK • CHICAGO • HONG KONG

**Leaders in high level search**  
25 St. James's Street, London SW1A 1HA. Telephone: 01-930 1124

## UK COMPANY NEWS

### LPA improves 9% and sees better second half

HAVING reported a 9 per cent increase in pre-tax profit for the first half LPA Industries, the Essex-based electrical accessories manufacturer, is looking for a better second six months.

In the half-year to the end of March 1985, pre-tax profit rose from £371,000 to £406,000, on turnover up by 20 per cent to £2.64m (£2.38m). An interim payment of 1.4p is recommended, compared with 1.05p last time, when the total dividend was 2.45p.

The directors say that following the group's historical pattern it is anticipated that the second half will show an improvement on the first. This year there will be the benefit of a record forward order book, which reflects an increased demand for both standard and specialised products.

There will also be a contribution from the two acquisitions made towards the end of 1984. LPA (Refrigeration), bought from the receivers of Arcow Engineers, and Jarneiz, which following an initial investment

in May 1983 was taken over completely in December.

The figures for the first half reflect the initial effects of both the acquisitions, say the directors. It is intended that Jarneiz will be transferred to the company's Tudor Works in Saffron Walden in the near future, at the same time as Jarneiz is moved into smaller premises.

Operating profit came out at £412,000, compared with £362,000 for the comparable period in 1984-85. Pre-tax profit was struck after interest charges of £4,000, compared with interest received of £2,000 last time, when there was also investment income of £7,000.

Tax took £172,000 (£185,000) and last time there were £34,000 costs of its introduction on the unlisted Securities Market. Earnings per 10p came out at 4.3p, an increase of 26 per cent on the previous figure of 3.42p.

comment

LPA's somewhat low-tech image is coming in handy at the moment, as its share price is free

### Prudential has mixed start to present year

A MIXED pattern of new life and pensions business in the first six months of this year is reported by the Prudential Corporation, Britain's largest life company.

In the UK, individual business benefited from the pre-Budget pension sales boom on fears that the Chancellor of the Exchequer, Mr Nigel Lawson, was changing the tax structure of pension schemes. New annual premiums on personal retirement contracts rose by almost 50 per cent from £17.5m to £26.5m, most of the growth coming ahead of the Budget.

This more than offset a decline in sales of individual life and savings contracts in the UK, which occurred because salesmen tended to devote their efforts to selling pension contracts. Overall new annual premiums on ordinary individual business rose nearly 14 per cent from £51.1m to £58.2m.

New annual premiums in the industrial branch showed 5 per cent growth from £36.4m to £37.3m over the period.

Single premium individual business fell during the half year from £46.9m to £38.5m. But this was more than offset by sales of £20m by the new unit trust operation in which the company is placing more emphasis on selling unit trusts rather than linked-life bonds.

Group pension business in the UK was again down in overall terms, with annual premiums dropping from £12.1m to £10.8m.

New annual premiums on the with-profit schemes increased by nearly a quarter to £7.8m, showing the growth in earnings of employees in existing schemes as the recession ends. But this rise was more than offset by certain major clients switching out of managed funds into segregated funds, managed by Prudential Portfolio Managers.

However, single premium group pensions business was buoyant over the period rising 30 per cent from £11.9m to £15.5m — another sign of the ending of the recession.

Overseas life business showed an 8 per cent drop in annual premiums in sterling terms, from £27.6m to £25.3m. However, this reflects the rise in the value of sterling over the period.

The underlying growth rate was 18 per cent. Single premiums were halved from £128.6m to £66.2m, with an underlying decline of 35 per cent.

### Frank Horsell seeks listing

BY TERRY POVEY

Frank Horsell Group, the Leeds-based printing industry supplies company, is seeking a listing on the Stock Exchange. Since 1979 the group has been quoted on the over-the-counter market made by Granville & Co. and is capitalised at more than £22m.

Yesterday Horsell also announced preliminary results for the year to March 31. Profits before tax were £3.7m (£2.48m), while turnover rose 47 per cent to £25.8m (£17m). Earnings per ordinary share rose to 38.9p from 24.1p.

Mr Geoffrey Horsell, managing director, says the listing is being sought because the group needs greater marketability for its shares and greater access to equity capital to fund its development programme.

Advisers to the company Hill Samuel, said that no target date had been set but that it would be a matter of months rather than weeks.

Horsell's main product is the sensitised offset litho plate which it manufactures in the UK and sells through a network of wholly or partly-owned companies in the U.S., Holland, West Germany, Denmark, Italy, and France. In addition it markets in more than 40 other countries via distributors.

With 50 per cent of sales overseas the company has won the Queen's Award for Exports. In the UK its share of the commercial printing market for plates is about 28 per cent, which has doubled over the last four years.

Capital spending has required that large chunks of group profits be ploughed back into the company. Over the last four years, £7.45m has been spent, and there are plans to spend a further £4m this year.

A review of the company's capital structure will be part of the preparation for the full listing, said Mr Horsell yesterday, whose family has owned and

run the business for 100 years. At present the issued capital consists of 906,088 preferred ordinary shares and 5.65m ordinary shares. The Horsell family controls 65 per cent of the voting stock although most of the preferred shares are in the hands of institutions. The preferred convert into ordinary shares in 1987 on a three-for-four basis.

On the preferred shares the total dividend paid for the year is 3.3p (£171) and on the ordinary stock a final 1p marks a return to paying dividends on this class of the group's shares after four years.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY  
Interim: Lincroft Kilgour, Rex Williams Leisure.  
Final: CML Microsystems, General Electric, Mountleigh, Papa, Vosper.  
FUTURE DATES  
Interim: Birmid-Quelcast, July 11

Gresham Trust, July 10  
Ladies Pride, July 25  
Lloyds Bank, July 25  
Webber Electro Components, July 11  
Finals—  
Bridgend Processes, July 5  
Bulfin (A.F.), July 8  
Crown House, July 17  
Elbiel, July 28  
Ingram, July 28  
Joseph (Leopold), July 30  
Lloyd (P.H.), July 9  
May and Hensell, July 2  
Russell (Alexander), July 4  
Goring Kerr, July 8

## Strong growth in 1984

	1982	1983	1984
	in mio Lfr	in mio Lfr	in mio Lfr
Balance sheet total	191,049	204,306	232,655
Total customers' deposits	121,589	134,402	155,419
Due to banks	51,986	50,830	53,368
Loans and advances	51,714	52,051	59,791
Own funds and provision, loan capital included	7,316	8,760	13,318
Cash flow*	1,976	2,465	2,859
Net profit	366	422	483

\* Net profit and allocations for depreciation and provisions.

Banque Générale du Luxembourg has known in 1984 another year of healthy growth. It has developed the volume of affairs in all sectors of activity, in the Luxembourg as well as in the international markets. The balance sheet total reached 232.6 billion Lfr, at December 31st, 1984. It has grown by 13.9% in one year.

This increase is due for a major part to the expansion of customers' deposits that rose by 15.6% to 155.4 billion Lfr.

The results of the bank have registered a similar growth rate. Cash flow progressed by 16%. The net profit grew by 14.6% to 483 million Lfr.

The shares of the bank were admitted to the official listing on the Luxembourg Stock Exchange, on November 29, 1984. The market gave them a most favourable reception.

Banque Générale du Luxembourg (Suisse) S.A., which specializes in investment management and in capital market operations, closed its second year of business with an increase in its net profits. Banque Générale du Luxembourg is also represented in Hong Kong, Milan and Mexico.

## Banque Générale du Luxembourg

27, avenue Monterey — L 2951 Luxembourg — Tel. 47 99 -1

## Banque Générale du Luxembourg (Suisse) S.A.

57, Rennweg — CH-8023 Zurich — Tel. 01/211 22 20

The Balance Sheet and the Profit and Loss Account of Banque Générale du Luxembourg are published in the Luxembourg official gazette (Mémorial C). The Annual Report is available at the Head Office of the bank in French, English and German and will be sent free of charge upon request.

## James Hardie Industries Limited

	Year ended 31 March 1985	Change from previous year
Sales	\$A 1,383.5 million	+ 19.3%
Profit before tax	\$A 85.8 million	+ 25.6%
Profit after tax and minorities	\$A 47.2 million	+ 22.4%
Earnings per share	37.9 cents	+ 1.6%

The James Hardie Group — one of Australia's largest manufacturing enterprises —

- ☐ declared a one-for-five bonus issue qualifying for next February's interim dividend
- ☐ maintained its dividend rate at 22 cents per share for the year
- ☐ continued with its strategy of strengthening its market positions in a number of industries
- ☐ experienced generally good trading conditions in Australia, New Zealand and the USA.

For further information on the group, please write to the Company Secretary at James Hardie Industries Limited, 65 York Street, Sydney 2000, Australia.

JHI 2038

## The Continental and Industrial Trust PLC

Managed by J. Henry Schroder Wagg & Co. Limited

The Annual General Meeting will be held at 120 Cheapside, London EC2V 6DS on Wednesday 24 July, 1985 at 12 noon.

Details from the Report and Accounts for the year ended 31 May, 1985

	1985	1984	%Change
Total Revenue	£6,052,141	£5,341,830	+13.3%
Revenue after taxation and expenses	£3,582,092	£3,038,219	+17.9%
Earnings per Ordinary Share	20.92p	17.71p	+18.1%
Ordinary Dividends paid (net)	20.00p	17.00p	+17.6%
Total net assets	£128,871,483	£101,055,083	+27.5%
Net asset value per 25p Ordinary Share	743.00p	572.6p	+29.7%

Income from U.K. investments was again higher following the additional investment in U.K. equities last year. The strength of the dollar helped maintain the level of foreign income despite disinvestment overseas. At the same time, increased liquidity resulted in substantially higher interest from deposits, and underwriting commissions were at a record level.

Copies of the Report and Accounts are available from the registered office, 36 Old Jewry, London EC2R 6BS



## UK COMPANY NEWS

## TVS profits fall £1.4m in difficult half year

IN WHAT is described as one of the most difficult trading periods to date, Television South has suffered a profit setback in the half year ended April 30 1985 with the pre-tax figure falling from £4.81m to £3.37m. The City was expecting a shortfall, but in the region of £800,000.

Turnover showed only a marginal improvement from £49m to £49.82m while programme transmission costs were up £4.3m. Savings in costs have been made where these have not affected programmes, as the directors decided not to reduce programme quality or commitments "at this important time in the company's franchise."

The directors say forecasting is difficult, but if revenues stay at present levels then they expect profits in the second half similar to those now reported, and they are holding the interim dividend at 2p net per share. For the full year 1984-85 the profit was £8.18m before tax from which a total of 6p was paid.

Advertising revenues are still facing difficult times with more than half of the available time

being sold in the actual month of transmission, and this makes forecasting for the year a problem.

Despite the performance, they say there are encouraging signs. Channel 4 revenues have risen every month and reached a best ever level in April, and the TVS share of industry revenue has also continued to increase. The second half sees the company continuing to progress with a major production entitled OSS which has already been sold in the U.S.

Gross profit fell from £24.39m to £20.91m. The IBA rental came to £3m (£2.81m), Channel 4 subscription to £8.32m (£7.88m) and Exchequer Levy to £2.6m (£2.41m). Interest payable showed a £536,000 increase but that receivable was up £779,000.

After tax £1.39m (£2.3m) the half year's net profit works through at £1.96m (£2.51m), for earnings of 8.14p (10.3p).

## comment

Television South's pre-tax profit of £3.4m compares with forecasts ranging from £3.2m to £4.2m, but the market seemed little sur-

prised to find the result at the bottom of the range and sent the shares down by only 4p to 124p. The company appears to be more highly geared to net advertising revenue than some in the City had thought; the depressed state of television advertising left the turnover stagnant and vulnerable to rising costs, notable among which was a 15 per cent increase in the cost of buying-in programmes from other contractors. Prospects are unpredictable: the company anticipates that on present trends the second half will look much like the first, but this is to ignore cautious optimism in the industry that the advertising famine is ending.

The summer is bound to be flat whatever happens but a surge in autumn revenues could easily give profits a last-minute £1m slipp. The cautious view, which puts profits at £6.7m, has the prospective p/e at 8 after a 40 per cent tax charge—hardly surprising in view of imponderables such as possible alterations to the exchequer levy. Perhaps the best that can be said for the shares is that they are yielding 7 per cent.

## Trilion raise £2m via USM placing

By Lucy Kellaway

Trilion, a television facility and broadcasting company, is joining the USM via a placing by Capel-Cure Myers of 2.6m shares at 73p each.

Of the total proceeds of £1.9m, nearly £1m will be new money for the company, which is capitalised at about £2m. The money will be used to reduce group borrowings and to expand working capital.

The company's main business is the provision of outside broadcast facilities, including equipment and personnel, to broadcasting companies, both British and foreign. It specialises in sport and music, and currently has a large proportion of its equipment at Wimbledon to film the tennis championship for American television networks, NBC and HBO.

About half of Trilion's income comes from three other main sources: hire of post production and edit facilities, programme production, in which the company actually makes the programme itself, and from the distribution and copyright of films that it has either made or bought.

The company believes that the market for its product is growing as a result of the spawning of satellite and cable television, and also expects to continue to reap the benefits from the expanding market for "pop promos" — promotional videos for pop records.

The last five years have seen an erratic profit performance from the group, which turned in a loss of about £150,000 in 1981, and made a small profit in each of 1982 and 1983. After a profit of £206,000 last year, the company is forecasting a total for the year to September 1985 of £200,000. Based upon forecast profits, the shares at the placing price are on a price/earnings multiple of about 14, and the yield is 2.15 per cent on a projected dividend of 1.1p.

Dealings are due to begin on July 8.

## Widney pays interim after buoyant start

AS THE recovery continues at Widney, the Midlands-based general engineer, it is returning to the interim dividend lists after an absence of six years.

With sales increasing by 34 per cent from £2.56m to £3.43m, pre-tax profit for the six months to March 31 1985 was £296,000, compared with £70,000 for the same period in the previous year. An interim payment has been set at 0.265p net per share.

Last year there was a single payment of 0.175p when pre-tax profit was £246,000.

Mr Jonathan Davies, the chairman, says that demand for most of the group's products remained buoyant during the period, particularly for the range of specialised enclosures.

The figures do not include any contribution from the newly-acquired Francis and Lewis. The chairman says, however, that its sales are up to expectations and the changeover has been completed smoothly and satisfactorily.

All factories continue to be busy and Mr Davies expects, without any unforeseen circumstances, good progress to be maintained during the second half.

Tax was £13,000 (nil) and the dividend took £25,000 (nil). Earnings per share came out at 3.1p compared to 0.8p for the same period in 1983/4.

## Oakwood disappointed with progress rate

ALTHOUGH THE improvement has continued for Oakwood Group, its results for the half year ended March 31 1985 are below the directors' expectations. There is a pre-tax profit of £88,000—this compares with a loss of £298,000 in the comparable period which had been turned into a profit of £184,000 by the year end.

After a year's absence interim dividends are resumed with a payment of 2p net per share. In 1983-84 there was a single dividend of 4.5p. The 1983-84 period was hit by provisions on civil and electrical contracting activities.

Looking at prospects the directors of this wholesaler of building products and contractor for civil and electrical engineering say they regard the

next year as more promising than the current one to end September 1985. Turnover in wholesaling is still lower than anticipated and work programmes on contracting projects are later than expected, they explain.

Overall, turnover in the half year came to £6.36m (£6.24m), with wholesaling (water fittings, sanitaryware and kitchen units) being adversely affected by highly competitive trading conditions in a market with insufficient construction works spreading available business too thinly among suppliers.

Consequently, satisfactory profits for the winter period from civil and electrical contracting have been eroded by the results from wholesaling. The net asset value is given at 178p (159p).

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corrected payment	Total dividend for year	Total dividend for last year
Dehmar Group	1.85t	—	1.85	1.85	1.68
Illingworth	1	—	1	1	1
LPA Industries	1.4t	Aug 9	1.45	1.45	1.45
Marston Thompson	1.33	—	1.16	1.95	1.73
Oakwood Group	2	Aug 15	—	—	4.5
Scottish & Newcastle	4.19	Sept 2	3.64	6.09	5.37
Television South	2	Aug 30	2	2	2
Utd. Guarantee	nil	—	0.5	0.5	0.75
Widney	0.26	—	—	—	0.18

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issues.

Increased by rights and/or acquisition issues. † USM stock.

‡ Unquoted stock.

These securities having been placed, this announcement appears as a matter of record only

New Issue

IRI

April 1985

Istituto per la Ricostruzione Industriale

LIRE 300,000,000,000

10% Fixed-rate bonds due 1990

With Warrants to purchase

ordinary shares of STET  
Società Finanziaria Telefonica p.a.

Banca Commerciale Italiana

Banca Nazionale del Lavoro

Credito Italiano

Banco di Roma

SIFA S.p.A.

All of these bonds having been sold, this announcement appears as a matter of record only.

MoDo

Mo och Domsjö AB

(Incorporated in the Kingdom of Sweden with limited liability)

Swedish Kronor 500,000,000  
Retractable Subordinated  
Bonds 1985/2005placed by  
Svenska Handelsbanken

June 1985

Reed Publishing's profit increased by 42% to £57m in the year to March 1985, after charging £10m development expenditure. Profit has now doubled in two years.

More than 60% was contributed from overseas. Cahners, our U.S. business publishing and exhibition company, increased sales and profits by 26% in dollar terms — their 12th consecutive year of increased profit. The majority of our other companies also achieved records.

## The largest British-owned business publishing group

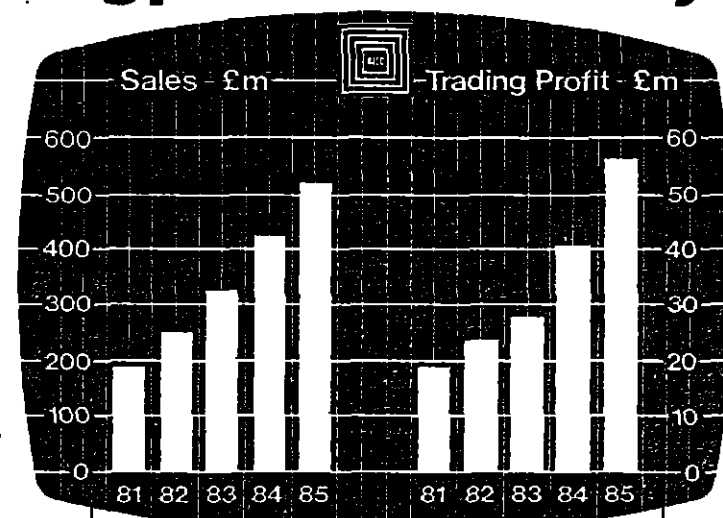
A glance at the list of companies, media and services, provided at the base of this advertisement, illustrates the wide span of communication areas that make Reed Publishing the largest British-owned business publishers. It organises more exhibitions and trade shows than any other group in the world.

The group is broadly based geographically, serving a number of growth industries, and the majority of its publications and exhibitions are the leaders in their fields.

It is backed by the resources of Reed International, to whom it contributed

## REED PUBLISHING

Trading profit doubled in two years



45% of the trading profit.

Reed philosophy is one of decentralised management. Each division of Reed Publishing is set up as an autonomous operation with its own professional management responsible for its own performance.

## Continued international expansion

Investments during the year included the launch of Europe's first free daily newspaper, and the purchase of further regional papers, exhibition companies both here and in the U.S., and two new design magazines by Cahners. The cost of acquisitions was £42m.

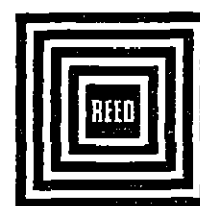
Substantial revenue investment is being made for the medium and long term in the development of electronic databases and their retrieval systems.

Investment in development, and the search for suitable acquisitions, will continue. Emphasis will be placed on businesses maintaining Reed Publishing's high cash flow and return on capital employed, or taking it further into new forms of publishing.

The Reed International Annual Report is now available — please write for a copy.

## FINANCIAL HIGHLIGHTS

	SALES		TRADING PROFIT	
	1984/85	1983/84	1984/85	1983/84
	£m	£m	£m	£m
U.K. Journals	96	92	6.2	5.6
Overseas Journals	164	107	22.6	13.9
Exhibitions	74	61	12.1	10.6
Legal & Scientific	64	58	10.3	8.2
Directories & Guides	62	50	7.2	7.0
Regional Newspapers	44	34	1.5	(1.7)
Printing & Other	19	21	(2.7)	(3.3)
TOTAL	£523	£423	£57.2	£40.3



REED PUBLISHING

A Reed International Company

U.K. JOURNALS  
Business Press International.  
100 titles including:  
Caterer & Hotelkeeper,  
Farmers Weekly,  
Electronics Weekly,  
Computer Weekly,  
Flight International.

OVERSEAS JOURNALS  
Cahners.  
44 titles in Catering, Building,  
Electronics, Manufacturing,  
Design and Medical  
read by 6 million  
U.S. business executives.

GUIDES & DIRECTORIES  
ABC World Airways Guide  
and 18 directories including:  
Kelly's, Kompass,  
Dial Industry, Bankers'  
Almanac, Thomas Skinner.

LEGAL & SCIENTIFIC BOOKS  
Butterworths.  
Legal, tax, scientific,  
technical and medical  
books and journals.

EXHIBITIONS  
Reed Exhibitions.  
Industrial and Trade Fairs  
Holdings.  
Cahners Exposition Group.  
Over 200 exhibitions world-  
wide including U.K., U.S.A.,  
Far East, U.S.S.R., and China.

REGIONAL NEWSPAPERS  
Northern Counties  
Newspapers.  
Berkshire Group.  
Essex County Newspapers.  
Mega Newspapers.  
Birmingham Daily News.

DATABASE SERVICES  
Computersprint.  
International Computers  
Corporation.  
Q&B Printers.

Reed Publishing Limited, Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS

KEEPING BUSINESS IN TOUCH



# Phoenix Timber meeting ends in confusion

## 600 Group's £6.5m buy

Michigan, and has a specialist service and spares centre in Goshen, Indiana. The Clausang name is included in the purchase.

Prior to this acquisition, 600 Group already had partnership interests with IDG and at June 1984, the full year revenue of 600 Group was \$12m. Assets not owned by the 600 Group amounted to US\$7.8m (£6m). The profit before tax of IDG, excluding that attributable to 600 Group, was \$12m (£9.93m) for the year.

The purchase of IDG will enable the 600 Group to further develop the sales potential of the U.S. market for the existing IDG range of machine tools

Member of The National Association of Security Dealers  
and Investment Managers  
8 Lovat Lane London EC3R 8DT Telephone 01-621 1212

Over-the-Counter Market								
High	Low	Company	Price	Change	Gross P.Y.	Fully Pct'd		
146	123	Asa. Brit. Ind. Ord.	138		8.8	7.5	9.8	
77	45	Asa. Brit. Ind. Ord.	138		8.8	7.5	9.8	
46	45	Ainspurg Group	45kd-1		5.4	14.2	7.5	9.8
42	46	Armstrong and Rhodes	38		2.9	8.0	4.5	7.5
42	46	Barton	150		4.0	2.0	2.0	2.0
44	42	Bry Technologies	162		3.9	6.1	7.8	9.0
128	101	CCO Ordinary	162		12.0	7.4	4.0	3.8
128	101	CCO 10% Deb	150		15.0	14.9	14.9	14.9
128	101	Corporation Ord.	128	-1	4.9	3.8	6.3	9.8
128	101	Corporation Ord.	128	-1	4.9	3.8	6.3	9.8
73	48	Dabrowski Services	46		6.5	14.1	4.4	7.1
358	188	Frank Hensel	338				13.8	17.8
358	188	Frank Hensel	338		5.8	3.8	10.8	14.8
32	25	Frederick Clark	28					
63	35	George Blair	63				4.2	8.6
105	105	Ind. Pac. Corp.	105		2.7	13.5	4.2	8.6
218	177	Isla Group	179	+2	15.5	8.1	7.1	12.9
124	101	Jackson Group	100		5.0	5.1	7.2	7.7
105	105	James Leach	105		4.0	14.0	14.0	14.0
53	83	James Burgess Sncfl	89		12.8	14.5	14.5	14.5
105	105	John Howard Co.	105		10.0	6.4	7.3	11.5
225	100	Linguaphone Ord.	218		5.0	5.4	7.3	8.4
100	92	Linguaphone 10 Spc Pl.	92		15.0	16.3		
105	105	Marceline Heising BV	105				26.6	26.3
120	31	Robert Jenkins	68		5.0	7.4		
60	38	Scrutons "A"	33					8.5
105	105	Tanday	105		4.0	6.7	3.8	6.8
444	325	Trevian Holdings	325		8.0	1.3	18.6	18.2
30	17	Univac Holdings	30		1.0	1.0	1.0	1.0
247	247	Waterbury	247		7.4	7.9	14.5	10.0
247	218	W. S. Yates	100		7.5	7.5	7.5	10.0

# Electronic Rentals Group

**"A year of considerable advance." J. T. GRIFFITHS, *Chairman***

### Salient features from the Annual Report 1985

- \* Pre-tax profits increased by 35% to £15.2m
- \* All trading activities except Business Systems achieved improved results
- \* Market share maintained in UK colour television rental, and increased in video recorders
- \* Substantial growth in overseas rental profits
- \* Total dividend maintained at 3.2322p net per share
- \* Development of Visionhire retail progressing soundly and flow of third-party servicing increasing
- \* Current year expected to benefit from integration of Carousel acquisition and improved overseas earnings



*Copies of the Annual Report containing the Chairman's statement in full and Review of Business in 1984/85 are available from The Secretary, Electronic Rentals Group p.l.c., Visionhire House, Station Way, Crawley, West Sussex RH11 1JA. Tel: Crawley (0293) 518787.*

**BY DAVID GOODHART**

Meggett Holdings, the manufacturer and distributor of engineering products, confirmed yesterday that it now has a controlling interest in the unlisted Negretti Holdings, a supplier of technical instrumentation to the defence market.

The agreement had been expected by the end of 1979, but the two companies said there had been some minor technical hitches.

Negretti shares were suspended last week at 102p—giving a market valuation of £17m. They are probably be required from today.

The new enlarged group will have a market valuation almost as great as about £32m. Meggett's 15m issue of 75p ordinary shares at 5p each and

offered shares of cash to total eight institutional investors which own Negretti.

About 70 per cent of the £15.7m issue and 30 per cent in cash with only one investor taking wholly cash. The 15.7m issue represents about 48 per cent of the enlarged group and the owners of Negretti will be left with about 34 per cent of the shares.

Shares in the new shares will begin on July 22 after a Meggett extraordinary general meeting on July 19 which is expected to approve the new group. The meantime Cancer-Cure Myers has placed about 4.3m of the shares at 0.15p each.

Unlisted the unlisted Negretti has turned over nearly three times greater than Meggett—£15.7m.

## COMPANY 1

**LYONDS BANK** is to establish Tokyo headquarters for the International division's operations in Asia. The office will be responsible for the management of the commercial banking business of the division through its branches and offices in 10 countries of the Asian region, overall development and coordination of Lyonds Bank operations in Asia.

**EGTON INVESTMENT** in Asia, which has also acquired private housebuilding interests of Mr Ronald B. King and George J. Webb, managing director and sales and production director respectively, Roger Malcolm.

**UNITED GUARANTEE** (Singapore) to commit the final dividend for 1984 to leave the total for the year at 0.9p, down from

**LOW AND BONAR** made an extraordinary profit, before tax and expenses, of £3.82m on the sale of surplus land and buildings at Slough for £4.75m cash. The property was valued in the books at £1.83m, including a revaluation increase of £1.06m.

**CAUSEWAY CAPITAL** has raised equity and loan finance of £7.25m to support a management buy-out by the senior management of Roger Malcolm, the housebuilding subsidiary of Capital & Counties, and to provide additional working capital for Bellwinch, a new company formed for the purpose. Bellwinch is the distribution facility for the distribution of fuel and heating oils.

**WINDSOR Securities Holdings** chairman, Mr John Carr, says yesterday that the new board's intention was to expand significantly its activities in the specialised field of international insurance and reinsurance broking at Lloyd's, through its

52.2m—it was emphasised by Meggitt that this is an acquisition, not Ken Coates, a Meggitt director, said: "At the end of the day, we are not buying a company. Only one Negretti director, Mr Clive Clague, will join the board of Meggitt as a non-executive director.

Both companies have had their fortunes significantly improved by management buy-outs in recent years. Negretti's employment of 677 people, was delisted in 1981 when making an annual pre-tax profit of £786,000, but last year made a pre-tax profit of £1,770,000 thanks in part to the consortium led by the Thompson Clive venture capital group which bought the company in 1982. The Thompson company has been looking for a

listing for several months.

Meggitt has been turned round since investors in industry and two former directors of Pilkington bought the company in 1981. Nigel McCormick, took effect control at the beginning of 1982. It has recently been acquiring a number of companies, possibly looking out for possible high-tech acquisitions.

Mr Coates said yesterday: "We are anxious to buy a broadly based engineering company. The new enlarged company will split roughly 50:50 between aerospace and industrial products. Meggitt is likely to continue on the look-out for more engineering acquisitions which may have been overlooked by the venture capitalists. We are now on a medium size one," said Mr McCormick.

## NEWS IN BRIEF

implementation of a programme, which will include the amalgamation of Lander Investment with the company, and the acquisition of further companies. As announced at the extraordinary meeting, the vendor of one company in negotiation with Windsor confirmed its willingness to continue negotiations with a reconstituted board. Contact has been made with the principal of the other company in which board was in negotiation.

Newman Tonks. It repeated earlier forecast of record profit taxes and earnings per share for the year to December 1985.

**NEWMAN-TONKS GROUP** sold its Nottingham based subsidiary NT Controls to Pegg Battersley for a cash consideration of approximately £1m.

**RIDAT Engineering** has gone into liquidation. Mr George Horler a partner in Spicer &

**INSPECTORATE INTERNATIONAL** has obtained 53.38 per cent of Resource Technology and has declared its offer unconditional as to acceptances.

**R. CARTWRIGHT (HOLDINGS)** last night struck a new blow in its attempt to fight off a £12m bid from Newman Toaks, a fellow building products company. In a formal rejection of the Newman offer, Cartwright told its shareholders that its record since 1980 was vastly superior to that of

## Last independent tea company goes to Fitch in £1.7m deal

**BY CHARLES BATCHELOR**

ONE OF the best-known names in the up-market tea business, Fitch & Co., successfully, has changed hands in a £1.1m deal announced yesterday. Fitch Lovell, the food manufacturer and wholesaler, has bought the privately owned Robert Jackson & Co. Ltd. of London.

Jackson has been mainly engaged in the purchasing and packaging of speciality and herbal teas. The purchase will protect Fitch's distribution agreement with Jackson which might have been at risk of the tea group had it been bought by a rival food distributor.

Fitch has been acquiring companies at so rapid a rate over the past year or so since it sold its Markets chain of supermarkets for £35m to Linford—now Dee Corporation — as part of its defence against the unwelcome £72m takeover bid launched by Linford in September 1982.

Mr Geoffrey Hankins, Fitch

This purchase comes less than 12 months after Fitch paid £13m for Trent Meat Company.

"We have got out of 11 areas and 14 companies recently," said Mr Hankins. "We have the money and we want to broaden our base again. We are talking with six or seven people about further acquisitions at the

chairman, said: "We think there is a lot more scope to increase exports by Jacksons and more scope to increase their range of products at home. Apart from teas they do some preserves. We could go into the marmalade market but the product has to be good."

Fitch, which has distributed

Jackson's ties for many years, has bought the company from a family trust formed by a cousin of Lord Camoy's chief executive of Barclays de Zotte Wedd, the recently created financial services group. Lord Camoy was himself a small shareholder and director of Jackson.

Jackson began life as a

inter-bank bid rate.

Fitch will now make a cash offer to the holders of the 50,000 issued 7 per cent cumulative preference shares at 75p per share—a total of £37,500. Irrevocable undertakings from the holders of 92 per cent of the preference shares have already been given.

grocery business in the nineteenth century and was bought by the Keweenaw Indians in 1930. The company decided to shut down its five stores in south eastern England during the mid-1970s. With the stores went the royal warrant first granted by Queen Victoria and maintained by the company's grocery suppliers to the present Queen. Since the closure of the stores

**MITSUI FINANCE ASIA LIMITED**  
(Incorporated in the Cayman Islands)

(Incorporated in the Cayman Islands)

**US\$100,000,000**  
**12¼% Guaranteed Notes Due 1992**

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(B) of the 12% Notes, US\$18,250,000 principal amount of the Notes has been drawn, for redemption on 1st August, 1985, at the redemption price of 101% of the principal amount, together with accrued interest to but excluding 1st August, 1985.

The serial numbers of the 12 1/4% Notes drawn for redemption are as follows:

53	8	9	10	11	22	27	32	34	38
62	62	65	70	76	78	78	80	91	93
95	96	104	105	109	110	111	115	116	118
119	120	121	122	123	124	125	126	127	128
193	198	200	201	202	203	204	208	209	222
243	244	245	246	254	258	257	259	261	262
283	284	285	286	287	288	289	291	293	321
335	344	357	364	368	388	391	394	399	402
404	414	418	420	427	428	432	436	438	442
457	470	480	481	482	483	484	485	486	487
508	508	521	523	533	556	557	560	564	570
573	578	582	584	586	601	605	617	618	619
622	622	642	646	649	659	663	666	668	670
674	676	678	698	699	692	697	703	705	708
714	718	736	746	748	752	755	757	762	763
767	767	767	767	767	767	767	767	767	767
809	810	817	824	833	834	836	838	838	845
847	853	859	863	867	886	905	906	910	911
927	933	938	938	938	938	938	938	938	938
983	985	997	1004	1008	1011	1027	1031	1035	1040
1047	1058	1060	1063	1076	1089	1091	1088	1093	1094
1103	1103	1103	1103	1103	1103	1103	1103	1103	1103
1163	1184	1181	1184	1185	1187	1191	1193	1193	1198
1200	1211	1212	1213	1214	1216	1220	1226	1228	1237
1242	1246	1246	1246	1246	1246	1246	1246	1246	1246
1295	1314	1321	1324	1328	1329	1336	1337	1339	1343
1354	1359	1360	1365	1373	1376	1376	1377	1378	1379
1383	1403	1403	1403	1403	1403	1403	1403	1403	1403
1463	1455	1467	1488	1480	1467	1468	1476	1482	1483
1486	1488	1481	1496	1505	1535	1531	1542	1549	1550
1598	1562	1570	1578	1578	1593	1587	1587	1587	1587
1629	1629	1629	1629	1629	1629	1629	1629	1629	1629
1688	1688	1684	1665	1666	1674	1675	1676	1676	1685
1699	1701	1769	1771	1712	1713	1722	1727	1730	1731
1724	1734	1734	1734	1734	1734	1734	1734	1734	1734
1784	1785	1788	1791	1794	1785	1801	1803	1807	1811
1819	1828	1830	1832	1833	1834	1835	1836	1843	1846
1857	1857	1857	1857	1857	1857	1857	1857	1857	1857
1907	1917	1826	1938	1946	1935	1982	1989	1872	1876
1980	1982	1986	1986	1986	2000	2001	2003	2010	2017
2025	2025	2025	2025	2025	2025	2025	2025	2025	2025
2038	2038	2038	2038	2037	2037	2038	2101	2107	2116
2125	2131	2136	2144	2153	2168	2169	2178	2178	2186
2193	2193	2193	2193	2193	2193	2193	2193	2193	2193
2280	2284	2296	2267	2227	2282	2288	2289	2289	2288
2301	2301	2306	2317	2318	2322	2332	2342	2362	2365
2322	2322	2322	2322	2322	2322	2322	2322	2322	2322
2412	2421	2422	2424	2425	2434	2448	2463	2488	2473
2477	2478	2479	2480	2481	2482	2485	2511	2512	2513
2519	2519	2519	2519	2519	2519	2519	2519	2519	2519
2594	2596	2587	2589	2594	2595	2597	2604	2611	2615
2619	2620	2622	2637	2641	2658	2674	2682	2685	2691
2693	2693	2693	2693	2693	2693	2693	2693	2693	2693
2725	2726	2729	2742	2747	2750	2762	2785	2786	2789
2788	2788	2788	2788	2788	2788	2788	2802	2810	2811
2815	2815	2815	2815	2815	2815	2815	2815	2815	2815
2860	2862	2863	2869	2893	2891	2901	2902	2905	2921
2923	2924	2936	2938	2948	2953	2963	2968	2971	2972
2973	2973	2973	2973	2973	2973	2973	2973	2973	2973
3020	3022	3032	3032	3033	3046	3063	3086	3097	3078
3082	3087	3088	3108	3116	3122	3128	3135	3138	3143
3146	3146	3146	3154	3154	3154	3154	3154	3154	3154
3228	3233	3236	3236	3238	3240	3243	3251	3274	3282
3293	3298	3299	3299	3300	3300	3309	3318	3326	3340
3342	3342	3342	3342	3342	3342	3342	3342	3342	3342
3382	3388	3387	3411	3413	3417	3422	3430	3437	3439
3442	3442	3442	3442	3442	3442	3442	3442	3442	3442
3489	3503	3518	3517	3519	3521	3532	3537	3541	3545
3546	3548	3552	3558	3561	3565	3577	3578	3580	3585
3588	3588	3588	3588	3588	3588	3588	3588	3588	3588
3639	3643	3663	3686	3676	3677	3680	3688	3691	3692
3698	3698	3701	3702	3703	3704	3708	3711	3735	3698
3747	3747	3747	3747	3747	3747	3747	3747	3747	3747
3808	3811	3816	3817	3824	3831	3854	3856	3857	3858
3862	3872	3882	3884	3894	3897	3911	3931	3934	3988
3988	3988	3988	3988	3988	3988	3988	3988	3988	3988
4003	4012	4025	4028	4027	4029	4031	4042	4043	4045
4057	4058	4073	4076	4080	4086	4083	4101	4111	4117
4117	4117	4117	4117	4117	4117	4117	4117	4117	4117
4163	4164	4169	4174	4176	4176	4177	4179	4183	4201
4207	4207	4209	4210	4216	4226	4224	4227	4236	4240
4246	4246	4246	4246	4246	4246	4246	4246	4246	4246
4321	4326	4342	4343	4361	4363	4367	4371	4372	4373
4373	4373	4373	4373	4373	4373	4373	4373	4373	4373
4408	4410	4420	4423	4431	4446	4450	4456	4456	4457
4458	4458	4458	4458	4458	4458	4458	4458	4458	4458
4504	4504	4504	4504	4504	4504	4504	4504	4504	4504
4611	4633	4641	4646	4657	4658	4661	4682	4693	4695
4676	4681	4682	4683	4684	4682	4683	4684	4685	4686
4686	4686	4686	4686	4686	4686	4686	4686	4686	4686
4789	4770	4772	4782	4788	4804	4807	4816	4817	4818
4818	4818	4818	4818	4818	4818	4818	4818	4818	4818
4868	4867	4877	4876	4880	4891	4891	4893	4898	4900
4902	4908	4910	4914	4919	4922	4934	4924	4926	4930
4941	4941	4941	4941	4941	4941	4941	4941	4941	4941
4991	4994	4996	5001	5011	5015	5018	5020	5031	5042
5050	5051	5058	5063	5083	5074	5075	5078	5097	5087
5087	5087	5087	5087	5087	5087	5087	5087	5087	5087
5158	5157	5167	5171	5182	5191	5201	5205	5208	5215
5215	5215	5215	5215	5215	5215	5215	5215	5215	5215
5261	5266	5300	5301	5303	5306	5308	5310	5316	5319
5323	5324	5328	5338	5338	5347	5349	5357	5387	5387
5387	5387	5387	5387	5387	5387	5387	5387	5387	5387
5424	5433	5436	5437	5446	5487	5483	5498	5501	5505
5522	5524	5528	5538	5557	5580	5580	5581	5584	5585
5585	5585	5585	5585	5585	5585	5585	5585	5585	5585
5688	5676	5684	5687	5692	5700	5705	5714	5717	5718
5718	5718	5718	5718	5718	5718	5718	5718	5718	5718
5768	5774	5775	5780	5783	5788	5791	5792	5794	5796
5802	5805	5810	5815	5820	5841	5850	5846	5846	5847
5847	5847	5847	5847	5847	5847	5847	5847	5847	5847
5894	5897	5898	5902	5903	5904	5905	5914	5916	5918

[illegible][illegible]



ملكو من اجل

These securities having been sold,  
this announcement appears as a matter of record only.



## Republic of Finland

**U.S. \$100,000,000**

**Floating Rate Notes Due 1990**

*Citicorp International Bank Limited*

Algemene Bank Nederland N.V. • Bank of Tokyo International Limited  
Bank of Yokohama (Europe) S.A. • Bankers Trust International Limited  
Banque Bruxelles Lambert S.A. • Banque Nationale de Paris  
Baring Brothers & Co., Limited • Credit Suisse First Boston Limited  
Deutsche Bank Aktiengesellschaft • Dresdner Bank Aktiengesellschaft  
Fuji International Finance Limited • Goldman Sachs International Corp.  
Kansallis-Osake-Pankki • LTCB International Limited  
Merrill Lynch Capital Markets • Mitsui Finance International Limited  
Morgan Guaranty Ltd. • Morgan Stanley International  
Orion Royal Bank Limited • Postipankki  
Salomon Brothers International Limited • Sanwa International Limited  
Swiss Bank Corporation International Limited • Union Bank of Finland Ltd.  
S.G. Warburg & Co. Ltd.



2nd April, 1985

This announcement appears as a matter of record only.



## Imperial Chemical Industries PLC

**U.S. \$400,000,000**

**Multiple Facility**

**Revolving Credit, Euronote Issuance,  
Sterling Intermediate Term Note  
and Bankers Acceptance Facilities**

Lead Managed by

*Citicorp International Bank Limited*

*Banks in the Revolving Credit Facility*

Algemene Bank Nederland N.V., London Office • Amsterdam-Rotterdam Bank NV  
Banque Belge Limited/Societe Generale de Banque S.A. • Banque Nationale de Paris p.l.c.  
Berliner Handels-und Frankfurter Bank • Chase Manhattan Capital Markets Group  
Citibank, N.A. • Commerzbank Aktiengesellschaft • Credit Lyonnais  
Credit Suisse • Deutsche Bank Aktiengesellschaft, London Branch • The Fuji Bank, Limited  
The Industrial Bank of Japan, Limited • Midland Bank plc • Manufacturers Hanover Limited  
The Mitsubishi Bank, Limited • Societe Generale • The Sumitomo Bank, Limited

*Additional Tender Panel Members*

Bayerische Landesbank Girozentrale • Goldman Sachs International Corp.  
Merrill Lynch Capital Markets • Morgan Grenfell & Co. Limited  
Nomura International Limited • Salomon Brothers International Limited  
J. Henry Schroder Wagg & Co. Limited • S.G. Warburg & Co. Ltd.

*Citicorp International Bank Limited*

Agent and Tender Panel Agent



May 1985

This announcement appears as a matter of record only.

## Enterprise Oil

**£250,000,000**

**Multiple Facility**

Lead Managers

*Citicorp Investment Bank Limited*

*J. Henry Schroder Wagg & Co. Limited*

*Co-Lead Managers*

*Barclays Bank PLC • National Westminster Bank PLC*

*Lloyds Bank Plc • Midland Bank plc*

*Managers*

Bank of America NT&SA • Bank of Montreal • Bankers Trust International Limited  
Banque Indosuez • Banque Nationale de Paris p.l.c. • Chemical Bank  
Credit Lyonnais • Deutsche Bank Aktiengesellschaft, London Branch • First Interstate Bank  
Manufacturers Hanover Trust Company • Orion Royal Bank Limited  
Societe Generale, London Branch • The Sumitomo Bank, Limited  
Swiss Bank Corporation International Limited

*Co-Managers*

*Amsterdam-Rotterdam Bank N.V., London Branch • Bank of Scotland*

*The Industrial Bank of Japan, Limited • Marine Midland Bank, N.A.*

*Nordic Bank PLC • The Royal Bank of Scotland plc*

*Tender Panel Members*

Amro International Limited • Bankers Trust International Limited • Bank of America International Limited  
Bank of Montreal • Banque Indosuez • Banque Nationale de Paris p.l.c.  
Barclays Bank PLC • Chemical Bank International Limited • Citicorp Investment Bank  
County Bank Limited • Credit Lyonnais • Credit Suisse First Boston Limited  
Deutsche Bank Aktiengesellschaft, London Branch • First Interstate Limited • Goldman Sachs International Corp.  
Hambros Bank Limited • J. Henry Schroder Wagg & Co. Limited • IBI International Limited  
Kleinwort, Benson Limited • Lloyds Bank plc • Manufacturers Hanover Limited  
Merrill Lynch Capital Markets • Midland Bank plc • Morgan Stanley International  
Nordic Bank plc • The Royal Bank of Canada • Salomon Brothers International Limited  
Societe Generale • The Sumitomo Finance International • Swiss Bank Corporation  
S.G. Warburg & Co. Ltd. • Wardley London Limited

**CITICORP INVESTMENT BANK**

Agent and Tender Panel Agent

**CITIBANK**

Engineering Bank

June 20, 1985

This announcement appears as a matter of record only.

## FIAT Finance and Trade Ltd.

**U.S. \$150,000,000**

**Multiple Facility**

**Guaranteed by**

**IHF—Internazionale Holding FIAT S.A.**

Lead Managed by

*Citicorp Investment Bank Limited*

*Banks in the Revolving Credit Facility*

Amsterdam-Rotterdam Bank N.V., London Branch • Banca Commerciale Italiana, London Branch  
Bank of Montreal • Banque Indosuez • Citibank (Channel Islands) Limited  
Crédit Commercial de France • Crédit Suisse  
Deutsche Bank Compagnie Financière Luxembourg • The Fuji Bank, Limited  
Generale Bank S.A./N.V./Banque Belge Limited  
Istituto Bancario San Paolo di Torino, London Branch • The Sanwa Bank, Limited  
Swiss Bank Corporation • Union Bank of Switzerland

*Tender Panel Members*

Amro International Ltd. • Banca Commerciale Italiana • Bank of Montreal  
Banque Indosuez • Citicorp Investment Bank • Crédit Commercial de France  
Credit Suisse First Boston Limited • Deutsche Bank Aktiengesellschaft, London Branch  
Fuji International Finance Limited • Generale Bank S.A./N.V.  
Istituto Bancario San Paolo di Torino, London Branch • Kleinwort, Benson Limited  
Merrill Lynch Capital Markets • Nomura International Limited  
Salomon Brothers International Limited • Sanwa International Limited  
Swiss Bank Corporation International Limited • Union Bank of Switzerland Limited  
S.G. Warburg & Co. Ltd.

**CITICORP INVESTMENT BANK**

Agent and Tender Panel Agent

May 23, 1985

**CITICORP INVESTMENT BANK**



This advertisement appears as a matter of record only

New Issue July 1, 1985

## Dresdner Finance B.V.

Amsterdam, Netherlands

ECU 70,000,000  
9 1/8 % ECU Bonds 1985/1993

Issue Price: 100.25 %

Secured by a Deposit with

**Dresdner Bank**  
Aktiengesellschaft

**Dresdner Bank**  
Aktiengesellschaft

**Bank Brussel Lambert N.V.**

**Banque Internationale**  
à Luxembourg S.A.

**Banque Nationale de Paris**

**Banque Paribas Capital Markets**

**Generale Bank**

**Kreditbank International Group**

**Algemene Bank Nederland N.V.**

**Amro International**  
Limited

**Banca Nazionale del Lavoro**

**Bank of Tokyo International**  
Limited

**Banque Française**  
du Commerce Extérieur

**Barclays Merchant Bank**  
Limited

**Bayerische Hypotheken-  
und Wechsel-Bank**  
Aktiengesellschaft

**Bayerische Vereinsbank**  
Aktiengesellschaft

**Berliner Handels-  
und Frankfurter Bank**

**Crédit Commercial de France**

**Genossenschaftliche**  
Zentralbank AG, Vienna

**Goldman Sachs**  
International Corp.

**Istituto Bancario**  
San Paolo di Torino

**Kansallis-Osake-Pankki**

**Kleinwort, Benson**  
Limited

**Merrill Lynch Capital Markets**

**Österreichische Länderbank**  
Aktiengesellschaft

**Rabobank Nederland**

**Société Générale**

**Union Bank of Switzerland (Securities)**  
Limited

Banca Commerciale Italiana  
Banca di Roma  
BankAmerica Capital Markets Group  
Bank für Gemeinwirtschaft  
Aktiengesellschaft  
Bank in Liechtenstein Aktiengesellschaft  
Bank Mees & Hope NV  
Bank J. Vontobel & Co. AG  
Banque Générale du Luxembourg S.A.  
Banque Indosuez  
Banque de Neufchâtel, Schlumberger, Mallet  
Banque de l'Union Européenne  
Bayerische Landesbank Girozentrale  
Berliner Bank Aktiengesellschaft  
Caisse des Dépôts et Consignations  
Caisse Nationale de Crédit Agricole  
Commerzbank Aktiengesellschaft  
Compagnie Luxembourgeoise  
de la Dresdner Bank AG  
— Dresdner Bank International —  
County Bank Limited  
Crédit Industriel et Commercial de Paris  
Crédit Lyonnais  
Crédit du Nord

Credit Suisse First Boston Limited  
Creditanstalt-Bankverein  
Credito Italiano  
Deutsche Kreditbank (Luxembourg) S.A.  
Deutsche Bank Aktiengesellschaft  
Deutsche Girozentrale  
— Deutsche Kommunalbank —  
DG Bank Deutsche Genossenschaftsbank  
Enakilde Securities  
Skandinaviska Enskilda Limited  
Eurobank S.p.A.  
Girozentrale und Bank  
der Österreichischen Sparkassen  
Aktiengesellschaft  
Hambros Bank Limited  
Hessische Landesbank — Girozentrale —  
IBJ International Limited  
Kreditbank S.A. Luxembourg  
Landesbank Rheinland-Platz  
— Girozentrale —  
Lazard Frères et Cie.  
Lloyds Bank International Limited

Mitsubishi Finance International Limited  
Samuel Montagu & Co. Limited  
Morgan Guaranty Ltd  
Morgan Stanley International  
Niederländische Middenstandsbank N.V.  
Norddeutsche Landesbank Girozentrale  
Orion Royal Bank Limited  
Pierion, Holdings & Piersen N.V.  
PK Christenbank (UK) Limited  
Postbank Aktiengesellschaft  
Privatbanken Aktiengesellschaft  
Raschke & Co.  
J. Henry Schroder Wagg & Co. Limited  
Société Générale Alsacienne de Banque  
Sparkassen SDS  
Sumitomo Finance International  
Svenska Handelsbanken Group  
Swiss Bank Corporation International  
Limited  
Tinkhaus & Barkhardt  
Verkehrs- und Westbank Aktiengesellschaft  
S. G. Warburg & Co. Ltd.  
Westdeutsche Landesbank Girozentrale

## CONTRACTS

### £8m hospital work for John Laing

JOHN LAING CONSTRUCTION has won hospital building work worth over £8m. Largest is a £4.2m contract for a geriatric hospital on the north-west coast, awarded by the North-West Regional Health Authority. The Ryde Hospital site lies close to the sea front at St Ann's and with planned landscaped sand dunes is designed to be in keeping with the area. When completed it will have four wards in two-storey blocks, a single-storey day/rehabilitation unit, single-storey service block, boilerhouse and substation. Completion is scheduled for October, 1987.

Two further contracts, worth a total of almost £3.7m, are for hospital extensions. Work has started on the £2.25m contract for a sterilising and disinfectant unit at Fairfield Hospital at Bury, awarded by the North-West Regional Health Authority. The contract includes a kitchen and dining block with associated communications area. Work will be completed in April, 1987.

The second contract, worth £1.45m, has been awarded by the Welsh Health Technical Services Organisation. It is for Phase 1A at Wrexham District General Hospital. The ground floor of the two-storey extension will house an orthopaedic outpatients department and the first floor a gynaecology ward for 30 beds. Included is an extension of the X-ray department providing a further three radio-diagnostic rooms. Work will be completed in October, 1988.

WALTER LAWRENCE (CITY) has started work on the £2m refurbishment of the teaching kitchens at Westminster College, for completion within 33 weeks, on behalf of the Inner London Education Authority. Work, which will be confined to the areas of the College directly associated with the kitchens, will be restricted on the whole to the interior of the ground and first floors of the building.

EDMUND NUTTALL has been awarded a number of contracts shared evenly between its operations in the north west, the east and the south. Total value is over £3m.

British Alcan Sheet has appointed RDL ENGINEERING SERVICES, Kew, West Glamorgan, as consultants and project managers for an expansion programme relating to induction melting and casting at the works at Rogerstone, Newport. The project includes process and plant, main and ancillary buildings, offices and amenities, site services, water, gas and electricity, building services, storage

silos, conveyors and transportation structures, foundations and drainage. Construction is expected to start in September at an estimated cost of £2m.

An order worth about £3m for an air traffic control training simulator has been awarded to SOLARTRON SIMULATION by the Australian Ministry of Defence, for installation at the RAAF School of Air Traffic Control at East Sale, Victoria. Delivery is scheduled for early in 1987. Solartron is a subsidiary of Schlumberger. Operating in a local area network, the company says this system will be the most advanced training simulator of its type anywhere in the world.

FAIRLOUGH BUILDING has been awarded management contracting projects—worth in total around £3.5m—with Racal-Vodafone and The Boots Company. For Racal-Vodafone, Fairclough will design and construct building works on about 40 sites in the North-west and Midlands to expand the company's radio telecommunications system, currently operating only in the South. The Boots project involves creation of new feature sales areas—such as sound and vision, sports, foodcentre, optical or coffee shop—within existing stores throughout the company's Midlands region. Fourteen branches will be involved during the 12 week programme.

Fairclough Scotland is to build a modern office block in Victorian external style on the site of the former Bath Hotel in Glasgow, to fit in with the existing terrace and preserve both symmetry and detail of the earlier frontage, with matching windows and natural stone facings. Completion is scheduled for the end of September, 1988. The building has been specially designed for Glasgow solicitors, MacRobert Son & Hutchinson (at present in two separate locations in the City) to provide purpose-built lawyers' offices. The development costs, in the region of £2m, are being funded by Sun Life Assurance of Canada. When completed, the building is to become an investment for SLAC.

IDC, Stratford-upon-Avon, has been awarded a contract worth about £2.7m by Microcross Properties, a wholly-owned subsidiary of Arbutnot Properties, for the design and construction of industrial warehouse units and office facilities at Brent Cross, London. Units 1 and 2 will offer 2,800 and 3,000 sq metres of space respectively. The 1,400 and 330 sq metre offices to both units will

be two-storey. Unit 1 will be environmentally controlled via ceiling space mounted reversible heat pumps providing heating or cooling. Work is scheduled for completion in November.

WIMPEY INTERNATIONAL is to demolish and reconstruct 90 metres of the marginal wharf's superstructure at the Port of Matarani, Peru, under the terms of a £1.15m contract placed by Empresa Nacional de Puertos SA. Wimpey will work on the nine month contract in joint venture with Peruvian contractor Cousa.

WALTER LILLY & CO., a Lovell company, has won two alteration and refurbishment contracts in the City of London, together worth £1.5m. At 120 Cheapside, EC2, Lilly Special Works is carrying out office alterations for J. Henry Schroder Wagg & Co. This involves stripping out third floor accommodation of about 1,250 sq metres and reinstating to form a commodious dealing floor. The contract, valued at £820,000, is planned to be completed in 18 weeks.

The other contract, worth £800,000, involves two properties at 41 and 43 Trinity Square, EC3, being altered and refurbished on behalf of Arundell House Securities (City). At Wakefield House, 41 Trinity Square, alterations and refurbishment will provide offices with a gross floor area of 640 sq metres. At The Park House, 43 Trinity Square, alterations and refurbishment to the third floors provides a residential property with a gross floor area of 710 sq metres. Both should be finished in 47 weeks.

### Llewellyn has £4.1m housing projects

LLEWELLYN CONSTRUCTION has been awarded a contract by the Milton Keynes Development Corporation for 133 homes at Crownhill, Milton Keynes, worth about £4.1m. The homes are a mixture of single, two and three storey houses the bulk of which are of timber frame construction. Work starts in August with a phased completion by January 1987. Walter Llewellyn and Sons has a contract for 23 houses and 16 flats at Battersea Triangle worth about £2.3m, and another for further 33 timber framed three and four bedroom houses at Manorborne, Thamesmead for the GLC, worth more than £1m. Both these contracts have started. A contract for alterations and refurbishment to the Kent and Sussex Hospital is worth nearly £2m. Completion is due in March 1987. Just started is the town centre redevelopment at Ashford for Town and City Properties worth about £4.5m, this is due to be completed in October 1988.

### Wimpey builds gas field base

Arco Oil Producing Inc, a subsidiary of Atlantic Richfield Company, and WIMPEY MARINE BASES have signed an agreement whereby Wimpey Marine, as developer, will design and construct an offshore support base in Great Yarmouth and, on completion, lease it to Arco for a minimum of 20 years. The projected date of occupation is March 1, 1988. The base is seen as a significant development on Wimpey Marine's property. The site, about five acres, is at the northern end of Wimpey Marine's Suffolk Road premises. The base will comprise an office block (about 10,000 sq ft), a warehouse (about 15,000 sq ft) and secure open storage facilities. It will be used by Arco in support of its gas production operations in the Thames, Bure and Yare fields, and its exploration drilling activities in the southern basin of the North Sea. Production of the first gas should commence in the last quarter of 1986 and it will be brought ashore by a new pipeline into Bacton. It is believed the contract value is in the region of £2m.

Exeter-based CLARKE CONSTRUCTION, building subsidiary of the Clarke Group, has won a 'Licence to Build' contract worth £710,000 under which it will build and sell 34 houses in Kingsbridge, Devon, in partnership with the local South Hams District Council, which is providing the site. Under the agreement, Clarke Construction may sell a house solely to a buyer nominated by the council and the council will sell the plot of land on which it is built to the same buyer on completion of the house sale. This scheme enables the council to offer discounted land prices to first-time buyers who currently cannot afford to buy in the open market. The council is able to meet these local housing needs without capital expenditure and the builder, Clarke Construction, does not have the expense of acquiring land or the complication of planning permissions. The council is able to re-invest the receipts from the sale of the plots.

CENTRONIC, a subsidiary of First Castle Electronics, has won a contract for a manufacture SIMGAT, a helicopter weapon effect simulator for the Ministry of Defence. Estimated value is over £800,000.

ENVIRONHEAT, Northampton, has won a £250,000 contract to supply air conditioning equipment for Shell Mex House, London headquarters of Shell Oil. The contract was awarded by Matthew Hall Mechanical & Electrical Engineers.

## The Diary of a Somebody.

If you're somebody in business, you'll need the Financial Times Diary on your desk in 1986.

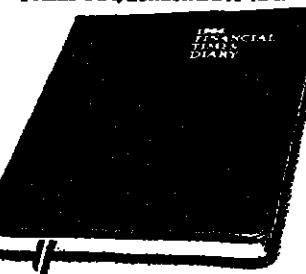
You'll find it's much more than a diary. It's a complete Business Directory for the busy executive.

Whether you're planning business trips at home or abroad, you'll quickly find the essential information you want—concisely and clearly laid out. Vital details such as how to get there, where to stay—even what to take with you.

In addition, a matching range of FT Desk and Pocket Address Books, Pocket Diaries and Wallets, complete an elegant and practical set. For more information on the

Financial Times Diary Range, contact John Ashley, Diary Sales Manager, on 01-623 1211.

And make that your earliest New Year's resolution. Or write to: Diary Department, FT Business Information Ltd., FREEPOST, London EC4B 4DT.



## P.S.K.

### ÖSTERREICHISCHE POSTSPARKASSE

Copies of the report and accounts of Österreichische Postsparkasse for the year ended 31st December, 1984 are now available and may be obtained from

Oesterreichische Postsparkasse  
Georg-Coch-Platz, 2  
A 1018, Vienna  
or  
Orion Royal Bank Limited  
1 London Wall  
London EC2Y 5JX

## ADVERTISEMENT

### The Petroleum Corporation of New Zealand Limited

(PETROCORP)

Announces the appointment of Mr Trevor W. Taylor as Group Finance Manager. Mr Taylor was previously General Manager (Commercial) of Petrocorp's exploration and production division.

The company also announces the appointment of Mr Peter M. Beach as Group Treasurer. Mr Beach previously held the position of EDP Services Manager for Petrocorp.

### COPPER LAKE FINANCE N.V.

("Finance")

9 1/2 % Debentures due  
April 30, 1993

### NOTICE TO DEBENTUREHOLDERS

Notice is hereby given that by reason of non-payment by Finance of interest due April 30, 1985 on all outstanding 9 1/2 % Debentures, an Event of Default has occurred and continues under the April 25, 1983 Trust Indenture between Finance and National Trust Company, ("Trustee").

Notice is hereby further given that the Trustee declared the principal of and interest on all Debentures outstanding to be due and payable on May 31, 1985. Payment by Finance has not been made.

NATIONAL TRUST COMPANY  
Vancouver, Canada  
Trustee

## FIAT Finance and Trade Ltd. U.S. \$150,000,000

Multiple Facility

Guaranteed by

### IHF—Internazionale Holding FIAT S.A.

Lead Managed by

Citicorp Investment Bank

Banks in the Revolving Credit Facility

Amsterdam-Rotterdam Bank N.V., London Branch • Banca Commerciale Italiana, London Branch

Bank of Montreal • Banque Indosuez • Citibank (Channel Islands) Limited

Crédit Commercial de France • Crédit Suisse

Deutsche Bank Compagnie Financière Luxembourg • The Fuji Bank, Limited

Generale Bank S.A./N.V./Banque Belge Limited

Istituto Bancario San Paolo di Torino, London Branch • The Sanwa Bank, Limited

Swiss Bank Corporation • Union Bank of Switzerland

Tender Panel Members

Amro International Ltd. • Banca Commerciale Italiana • Bank of Montreal

Banque Indosuez • Citicorp Investment Bank • Crédit Commercial de France

Credit Suisse First Boston Limited • Deutsche Bank Aktiengesellschaft, London Branch

Fuji International Finance Limited • Generale Bank S.A./N.V.

Istituto Bancario San Paolo di Torino, London Branch • Kleinwort, Benson Limited

Merrill Lynch Capital Markets • Nomura International Limited

Salomon Brothers International Limited • Sanwa International Limited

Swiss Bank Corporation International Limited • Union Bank of Switzerland Limited

S.G. Warburg &amp; Co. Ltd.

### CITICORP • INVESTMENT BANK

Agent and Tender Panel Agent

July 23, 1985







<b>Assurance PLC</b> Salem, MA 01970	<b>Confederation Life Insurance Co.</b> 50, Chancery Lane, WC2A 1HE	<b>General Portfolio Life Ins. PLC</b> Crownpoint St., Chipping, Herts.	<b>Legal &amp; General (U.A.)</b>
0793 28291	01-242 0282	0942 31977	

١٠٠







## COMMODITIES AND AGRICULTURE

## Tea pact talks open in Rome

By James Buxton in Rome

REPRESENTATIVES of more than 35 countries which produced and consumed tea began meeting in Rome yesterday amid hopes that progress might be made towards an international trade agreement to stabilise prices and production.

The meeting is the biennial gathering of the intergovernmental group on tea which will be in session at the UN Food and Agriculture Organisation (FAO) all this week.

The delegates to the meeting will review the present situation on the production, pricing and sale of tea and make recommendations.

It is not expected that a tea agreement could be achieved at the Rome meeting.

But there have been indications that the major tea producers, India and Bangladesh, and important consuming countries such as Britain are all in favour of an agreement.

On the other hand fast rising new producers such as Kenya where production is growing are not in favour of an agreement which fixed production quotas.

Our Commodities Staff writes: Tea prices continued their slow decline at the London weekly auctions yesterday. The indication for medium quality tea was cut by a further 10p to 140p a kilo, while low medium quality tea fell by 5p to 105p. There was no quotation this week for quality teas.

The London Tea Brokers Association reported that there were 31,333 packages on offer at this week's sales, including 5,200 packages in the offshore section. There was only fair demand, which weakened as the sale progressed.

Selected good liquoring Africans held steady but the remainder opened at a further 10p lower with some tea neglected. The few brightest Ceylons opened firm but these and other descriptions were 10p down by the close.

Offshore teas came in for limited enquiry at easier and there were many withdrawals.

## Tin markets curb may end this week

By JOHN EDWARDS, COMMODITIES EDITOR

AN UNEASY calm settled over the tin market yesterday as the restriction imposed by the London Metal Exchange last week on the cash price premium continued to discourage dealings. It is hoped that the restriction limiting the amount paid for "borrowing" for one market day to £90 a tonne may be lifted later this week following the breathing space provided for traders with outstanding "short" (sale) positions that they were unable to deliver. Some big shipments of tin are expected to reach LME warehouses this week and help relieve the shortage of supplies. However it is feared that another "squeeze" on the market could develop again in August.

Copper prices held ground following a rise in LME warehouse stocks for the second week in succession. It is hoped that the copper has been attracted to Europe from the U.S. by the recent premium prices on the London Metal Exchange compared with those in New York, where a generally pessimistic outlook has depressed values. The higher grade copper cash price in London yesterday closed £15.75 lower at £1,077.25 a tonne, while the three months quotation was £11.25 down at £1,087 before rallying on the late lerb to £1,092 as sterling eased.

Traders said there was a

general reluctance in New York to take positions prior to the two-day Independence holiday closure at the end of the week. Aluminium prices were easier.

## LONDON METAL EXCHANGE WAREHOUSE STOCKS

(Changes during the week ending June 28)

	tonnes
Aluminium	-750 to 121,750
Copper	+5,475 to 114,300
Lead	-325 to 35,425
Nickel	+1,800 to 5,548
Tin	+75 to 22,950
Zinc	-1,950 to 34,750
Silver	+330,000 to 50,516,000

in spite of the decline in warehouse stocks. Some traders had been anticipating a larger fall in reaction to last week's sudden jump in stocks and the decline in prices to the lowest level since early 1983.

The fall in zinc stocks was in line with expectations and failed to stop prices easing. In contrast the sharp rise in nickel holdings initially depressed prices but the market then rallied to close on a marginally higher note.

Silver values in sterling terms fell to the lowest level for over 2½ years, depressed by the dollar and the further rise in LME stocks.

## Exporters attack Brazilian coffee plan

By Our Commodities Staff

BRAZILIAN COFFEE traders have protested against the Government's new plan to require exporters seeking export licences to deposit an equivalent amount of coffee with the Brazilian Coffee Institute (IBC) for 90 days.

In a statement, the Rio de Janeiro Coffee Trade Association said the plan would impose an "insupportable burden" on the trade. Traders' objections arise from the fact that they will themselves have to pay transport, handling and insurance costs for the stocks.

The IBC confirmed the plan on Friday night. It also confirmed its forecast of this year's crop at 29.5m bags (60 kilos each) and opened green coffee export registrations for July to September, with an initial quota for sales to members of the International Coffee Organisation totalling 2.15m bags.

September export prices have been cut, but export taxes have been raised. As a result roasters will be paying unchanged prices for their beans.

STERLING'S advance against the dollar and heavy tendering of physical supplies against long positions in the expiring July coffee futures market yesterday (July 1) saw the position decline to £1,912 a tonne, adding 552 to last week's £90.50 fall.

Background sentiment continued bearish in the absence of any immediate fears of frost in the Brazilian coffee belt.

MORE THAN 20,000 hectares of rubber and palm oil estates have been destroyed by bush fires in northern Sumatra, Indonesia.

In addition many thousands of hectares of rubber gardens have also been destroyed.

Government officials say that, so far, attempts to put out the fires - caused by prolonged drought and exceptionally high temperatures - have failed.

Northern Sumatra is the centre of Indonesia's plantation estates and officials are worried the fires could spread to a much wider area.

## Farmer's viewpoint: by John Cherrington

## Looking after little brother

IN a policy statement issued some time ago, the National Farmers Union (NFU) committed itself to the proposition that the basis of British farming should be the family farm.

A few paragraphs later it contradicted this by saying that it would not recommend statutory limitation of farm size. This ambivalence has exacerbated the confusion of the NFU branches.

Now the union has thrown the ball back to its members by issuing a green paper setting out the situation and asking them to suggest which policies should be adopted. It has stressed that any policies should be compatible with the EEC rules and also that they should not be such as to encourage increased output of products already in surplus.

The union has also suggested that members might be willing now to consider statutory limitation of farm size.

The term "family farm" is almost impossible to define because holdings run by a family can run to hundreds of acres. The official definition of a small

is one that will provide the occupier with sufficient work for one man for 350 days a year. But by this criterion half the 184,000 holdings in England and Wales do not even qualify as small farms.

The term "holding" is also imprecise because several holdings registered separately can be run by one occupier.

The pressure on the NFU to protect the smaller farmer is not due to the evidence of statistics but to an emotional reaction among farmers who feel threatened by the increasing concentration of farming into fewer and fewer hands. In this respect the evolution of British farming over the last two centuries has been entirely different from that in Europe.

The British have had no Napoleonic code, which still enforces the division of a dead farmer's property between his family. Also British farming was in a virtual state of slump between the 1840s and the outbreak of the 1939 war. During this period those who survived did so mainly by enlarging the scale of their holdings and passing them on to their heirs—a process interfered with only during the last few years of the

period by the imposition of death duties.

During the period the European farmer was largely protected by tariffs and in consequence was able to survive on a much smaller acreage than was possible in Britain. So their numbers gave them considerable political power which they were not backward in using. This has not in general led to special measures for the smaller farmer but rather to creating conditions for the survival of the great majority of holdings.

The measures have taken many forms. In Germany industry has been moved into the countryside so that farmers can work part-time. In France there is the loi des communes which restricts the growth of farm business. In Denmark no one can buy more than 100 hectares of land. The interesting point about these measures is that they are accepted as right by most European farmers, who don't seem to be subject to the expansionist lusts that cause observers among many British farmers.

Until recently, in fact, there was encouragement for farm amalgamation in Britain, initiated by a Labour Government.

and that processing is still continuing, when a holding is divided for sale. If a farmer retires he is advised that the farm should be sold in several lots. The house will be sold at a good price to a commuter and neighbours will buy the separate parcels of land to enlarge their own holdings. The property will probably be more in this way than if sold in one block.

It is doubtful if there is any scope to help smaller farmers by introducing two-tier pricing, or even by extending hill and least favoured area subsidies. It is important to note that the measures mentioned above are not specifically designed to help smaller farmers alone but to maintain a politically acceptable limitation of farm size. They must also be acceptable within EEC rules. There is no reason why they should not be applied in Britain, however. The reason they haven't been is that there has not been a demand for them among British farmers, each of whom has within him the desire to farm several times the acreage he started with.

But now, with small farms are falling in number, there may be a change of mood.

## Tax moves anger Australian farmers

By MICHAEL THOMPSON-NOEL

MORE THAN 30,000 farmers staged a mass rally on the lawns of Parliament House in Canberra yesterday - the Australian capital's biggest-ever protest demonstration.

Although international developments are worrying Australia's farm leaders the protesters' target yesterday was the tax reform package proposed by Mr Bob Hawke's Labor Government.

Farmers are angry at plans to introduce a capital gains tax and claim that the tax package will further distort farm costs. They are especially concerned at the prospect of a 12.5 per cent consumption tax (similar to VAT) on all goods and services.

Instead, they want a strict rein on Government expenditure, removal of existing taxes and charges on farm inputs

(including fuel), and greater flexibility in wage-setting processes.

Although Australia is a major farm exporter her population is heavily urbanised, leading the farmers to believe their cause is ignored. In addition, many farmers struggle to keep a living on their original properties.

Drought, which two years ago devastated the farm sector, is once again rampant in New South Wales.

According to the National Farmers' Federation: "Government meddling, unfair taxes, and massive protection of other industries is hobbling agriculture by increasing the average costs of each farm by about \$1,000 (£800 annually)." The figure is disputed by the government.

## Velcourt to sell chemicals subsidiary

VELCOURT, the British farm management company, has decided to sell its agricultural subsidiary Velmark to another chemical company, John Hill (Hops), in a deal worth up to £500,000.

Velcourt, which manages farms in partnership with financial institutions such as Hill Samuel, acquired Velmark as part of its 1983 purchase of Stokes Bonford Holdings. It had wanted to sell the company for some time.

Mr Robin Malim, Velcourt chief executive, said: "We see ourselves as a farm company. With Velmark, in effect we found ourselves trying to retail agrochemicals to people who were our competitors. That's clearly nonsense."

## LONDON MARKETS

## BASE METALS

LME prices supplied by Amalgamated Metal Trading

## ALUMINIUM

	Unofficial + or -	High/Low
Cash	750.5 - 7.5	
3 months	781.5 - 7	

Official closing (am): Cash 750.5 (1,000-2), three months 777.5-8 (784.5-5), settlement 755.5 (172).

## COPPER

	Unofficial + or -	High/Low
Cash	1,077.5 - 16.75	
Three months	1,087.5 - 11.25	

Official closing (am): Cash 1,076.5 (1,100-2), three months 1,087.5 (1,082-4), settlement 1,061 (1,064).

## LEAD

	Unofficial + or -	High/Low
Cash	302.5 - 1.75	
Three months	301.5 - 7.5	

Official closing (am): Cash 302.75 (302-3), three months 301.5 (301.5-2), settlement 303 (303).

## NICKEL

	Unofficial + or -	High/Low
Cash	4,000.0 - 7.5	
3 months	4,000.0 - 4.5	

Official closing (a): Cash 3,991.3 (4,000-1), three months 3,980.4 (4,005-5), settlement 3,983 (4,001).

## TIN

	Unofficial + or -	High/Low
Cash	9,550.0 - 20	
3 months	9,550.0 - 20	

Official closing (am): Cash 9,505.15 (9,520-30), three months 9,400.1 (9,485-5), settlement 9,515 (9,530).

## ZINC

	Unofficial + or -	High/Low
Cash	609.10 - 7	
3 months	612.5 - 5	

Official closing (am): Cash 611.3 (628.9), three months 623.4 (607-5), settlement 613 (628).

## MAIN PRICE CHANGES

In tonnes unless otherwise stated.

## METALS

	July 1 1985	+ or -	Month ago
Aluminium	£1,100	-	£1,100
Copper	£1,077.5	-	£1,077.5
Lead	£302.5	-	£302.5
Nickel	£4,000.0	-	£4,000.0
Tin	£9,550.0	-	£9,550.0
Zinc	£612.5	-	£612.5

Official closing (am): Cash 1,076.5 (1,100-2), three months 1,087.5 (1,082-4), settlement 1,061 (1,064).

## COPPER

	July 1 1985	+ or -	Month ago
Cash	£1,077.5	-	£1,077.5
Three months	£1,087.5	-	£1,087.5

Official closing (am): Cash 1,076.5 (1,100-2), three months 1,087.5 (1,082-4), settlement 1,061 (1,064).

## LEAD

	July 1 1985	+ or -	Month ago
Cash	£302.5	-	£302.5
Three months	£301.5	-	£301.5

Official closing (am): Cash 302.75 (302-3), three months 301.5 (301.5-2), settlement 303 (303).

## NICKEL

	July 1 1985	+ or -	Month ago
Cash	£4,000.0	-	£4,000.0
3 months	£4,000.0	-	£4,000.0

Official closing (a): Cash 3,991.3 (4,000-1), three months 3,980.4 (4,005-5), settlement 3,983 (4,001).

## TIN

	July 1 1985	+ or -	Month ago
Cash	£9,550.0	-	£9,550.0
3 months	£9,550.0	-	£9,550.0

Official closing (am): Cash 9,505.15 (9,520-30), three months 9,400.1 (9,485-5), settlement 9,515 (9,530).

## ZINC

	July 1 1985	+ or -	Month ago
Cash	£612.5	-	£612.5
3 months	£612.5	-	£612.5

Official closing (am): Cash 611.3 (628.9), three months 623.4 (607-5), settlement 613 (628).

## OILS

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## SEEDS

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## GRAINS

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## WHEAT

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## BARLEY

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## GOLD

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## SILVER

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## RUBBER

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## COFFEE

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## FREIGHT FUTURES

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## INDICES

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## FINANCIAL TIMES

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00

Official closing (am): Cash 56.00 (56.00-1), three months 56.00 (56.00-1), settlement 56.00 (56.00-1).

## REUTERS

	July 1 1985	+ or -	Month ago
Crude oil (Brent)	£56.00	-	£56.00
Crude oil (WTI)	£56.00	-	£56.00



## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar up after dull day

The dollar closed slightly firmer on the day, but showed no sign of breaking out of its recent trading range in very subdued foreign exchange trading. A rise of 1.5 per cent in May U.S. construction spending was more than expected, and buying of the dollar was also encouraged by an upward revision of 1.4 per cent from 1 per cent in April's increase. At the same time, Federal funds were relatively high at 7 1/2 per cent, but there were no other factors to relieve an otherwise quiet day. The next major event is likely to be Friday's U.S. unemployment figures, and these are not expected to show any resurgence in economic growth. Last Friday's disappointing leading indicators and trade figures renewed speculation that the Federal Reserve may cut its discount rate to 7 per cent in the near future, and led to a little early pressure on the dollar, although there was no attempt to test the DM 3.00 level.

The dollar rose to DM 3.0410 from DM 3.0280; FF 9.2625 from FF 9.2375; and Sfr 2.5485 from Sfr 2.5395, but fell to Y247.80 from Y248.30.

On Bank of England figures the dollar's index rose to 143.9 from 143.7.

**STERLING**—Trading range against the dollar in 1985 is 1.3100 to 1.0525. June average 1.2807. Exchange rate index fell 0.1 to 81.2, the lowest level of the day. It opened unchanged at 81.3 and touched a peak of 81.5.

Sterling tended to weaken after a strong start. Expectations that London interest rates will remain high, after recent comments by the Chancellor of the Exchequer, and the Bank of England in its Quarterly Bulletin, pushed the pound up to its level for a year or more before lunch. It fell back in the afternoon as the dollar recovered, losing 45 points to 81.3050-1.3060, and also declining

to FF 12.0750 from FF 12.1050; Sfr 3.3550 from Sfr 3.3275; and Y232.50 from Y232.50, but improving to DM 3.9725 from DM 3.9675.

**D-MARK**—Trading range against the dollar in 1985 is 3.4510 to 2.9720. June average 3.0639. Exchange rate index 122.0 against 120.0 six months ago. The D-mark was little changed against the dollar on the Frankfurt foreign exchange market, after a fixing of DM 30.250, compared with DM 30.607 on Friday. This was the lowest fixing since June 19, as the U.S. currency came under light selling pressure. Short covering helped push the dollar up to DM 3.03675 at the close from DM 3.0250 on

Friday. On the domestic front interest rates were slightly firmer at 5.50 per cent, compared with 5.25 per cent before the week-end. End of month factors tended to keep rates down on Friday, and although there is now a policy by the Bundesbank of sterling lower rates, no change is expected in the discount or Lombard rates at Thursday's council meeting. Trading in the dollar remained within a narrow range, in the absence of any major U.S. data before Friday's unemployment figures.

## STERLING INDEX

	July 1	Previous
8.30 am	81.3	80.5
9.00 am	81.5	80.7
10.00 am	81.5	80.7
11.00 am	81.5	80.7
1.00 pm	81.5	80.7
2.00 pm	81.4	81.0
4.00 pm	81.2	81.3

## £ IN NEW YORK

	July 1	Prev. close
1 Spot	1.3660	1.3675
1 month	1.3660	1.3675
3 months	1.3660	1.3675
12 months	1.3660	1.3675

Forward premiums and discounts apply to the U.S. dollar

## FINANCIAL FUTURES

## Quiet trading

Prices showed mixed changes in the London International Financial Futures Exchange yesterday in rather quiet and featureless trading. There are few U.S. economic indicators of much significance due for release this week, and with markets closed on Thursday for independence Day trading volume was on the low side.

Euro-dollar prices opened on a firmer note and attracted good buying during the morning to touch a high of 92.30 in the September contract. Most of the early business was traded on the day's highs but the trend was soon reversed as Chicago failed to maintain the early impetus. Values fell back accordingly.

with dealers noting a fairly strong Federal funds rate. Much of the latter's strength was technical, caused by rollover business, but combined with higher than expected U.S. construction spending to push values down from the day's highs. However, prices still finished up from Friday's closing levels with September Euro-dollars at 92.13 compared with 92.08.

Sterling-based instruments tended to follow the fortunes of the pound. Three-month sterling for September delivery finished at 85.14 from 85.22 and the September bill at 110.12 from 110.11. Trading in Life options showed a reasonable turnover, given the low volume elsewhere.

## LONDON

## EURODOLLAR \$1m

	Close	High	Low	Prev
Sept	92.13	92.20	92.11	92.08
Dec	91.65	91.72	91.64	91.63
Mar	91.23	91.29	91.25	91.19
June	90.97	90.92	90.92	90.93
Est volume	4,108	(5,749)		
Previous day's open	—	(—)		

## THREE-MONTH STERLING £500,000

	Close	High	Low	Prev
Sept	85.14	85.14	85.14	85.14
Dec	84.88	84.76	84.69	84.69
Mar	84.79	84.83	84.81	84.83
June	84.19	—	—	—
Est volume	968	(2,100)		
Previous day's open	—	(—)		

## 20-YEAR 12% NOTIONAL GILT £50,000

	Close	High	Low	Prev
Sept	110.12	110.19	110.12	110.11
Dec	110.27	—	—	—
Mar	111.43	—	—	—
June	111.43	—	—	—
Est volume	1,141	(2,881)		
Previous day's open	—	(—)		

## BASIS QUOTE (clean cash price of 134%)

Treasury 2005 issue equivalent price of 134% near futures contract - 25 to - 10 (2005)

## STERLING £25,000 \$ per £

	Close	High	Low	Prev
Sept	1.2970	1.3055	1.2955	1.2985
Dec	1.2940	1.3010	1.2920	1.2940
Mar	1.2750	1.2785	1.2745	1.2770
Est volume	341	(450)		
Previous day's open	—	(—)		

## DEUTSCHE MARKS DM 125,000 \$ per DM

	Close	High	Low	Prev
Sept	0.3306	0.3320	0.3303	0.3320
Dec	0.3247	0.3265	0.3245	0.3265
Mar	0.3149	0.3167	0.3147	0.3167
Est volume	54	(67)		
Previous day's open	—	(—)		

## SWISS FRANC Sfr 125,000 \$ per Sfr

	Close	High	Low	Prev
Sept	0.8347	0.8355	0.8345	0.8365
Dec	0.8211	0.8225	0.8205	0.8225
Mar	0.8075	0.8085	0.8065	0.8085
Est volume	3	(2)		
Previous day's open	—	(—)		

## JAPANESE YEN ¥125m \$ per ¥100

	Close	High	Low	Prev
Sept	1.6247	1.6255	1.6245	1.6255
Dec	1.6100	1.6110	1.6090	1.6110
Mar	1.5950	1.5960	1.5940	1.5960
Est volume	111	(2)		
Previous day's open	—	(—)		

## FT-SE 100 INDEX, £25 per full index point

	Close	High	Low	Prev
Sept	126.70	126.90	126.50	126.70
Dec	127.30	—	—	—
Mar	127.30	—	—	—
Est volume	363	(448)		
Previous day's open	—	(—)		

## POUND SPOT-FORWARD AGAINST POUND

July 1	Day's spread	Close	One month	Three months	6 months
U.S.	1.3046-1.3170	1.3050-1.3060	0.60-0.57c pm	0.58-1.54-1.43pm	4.64
Canada	1.7700-1.7800	1.7750-1.7800	0.52-0.51c pm	0.52-1.57-1.25pm	3.54
France	4.47-4.49	4.47-4.48	0.27-0.26c pm	0.27-1.54-1.43pm	5.64
Germany	7.82-8.00	7.82-8.00	0.32-0.31c pm	0.32-1.54-1.43pm	3.79
Italy	1.26-1.28	1.26-1.28	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Japan	1.2655-1.2715	1.2655-1.2715	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Spain	1.65-1.67	1.65-1.67	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Sweden	2.25-2.27	2.25-2.27	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Switzerland	2.52-2.54	2.52-2.54	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Belgium	1.41-1.43	1.41-1.43	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Netherlands	1.20-1.22	1.20-1.22	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Australia	1.42-1.44	1.42-1.44	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
New Zealand	1.42-1.44	1.42-1.44	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
South Africa	2.71-2.73	2.71-2.73	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
South Korea	3.32-3.34	3.32-3.34	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
U.A.E. Dirham	4.00-4.02	4.00-4.02	0.20-0.19c pm	0.20-1.54-1.43pm	1.56

Belgian rate is for convertible francs. Financial franc 80.33 to 80.35. Six-month forward dollar 2.73-2.88c pm. 12-month 4.40-4.25c pm.

## DOLLAR SPOT-FORWARD AGAINST DOLLAR

July 1	Day's spread	Close	One month	Three months	6 months
U.S.	1.3046-1.3170	1.3050-1.3060	0.60-0.57c pm	0.58-1.54-1.43pm	4.64
Canada	1.7700-1.7800	1.7750-1.7800	0.52-0.51c pm	0.52-1.57-1.25pm	3.54
France	4.47-4.49	4.47-4.48	0.27-0.26c pm	0.27-1.54-1.43pm	5.64
Germany	7.82-8.00	7.82-8.00	0.32-0.31c pm	0.32-1.54-1.43pm	3.79
Italy	1.26-1.28	1.26-1.28	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Japan	1.2655-1.2715	1.2655-1.2715	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Spain	1.65-1.67	1.65-1.67	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Sweden	2.25-2.27	2.25-2.27	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Switzerland	2.52-2.54	2.52-2.54	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Belgium	1.41-1.43	1.41-1.43	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Netherlands	1.20-1.22	1.20-1.22	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Australia	1.42-1.44	1.42-1.44	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
New Zealand	1.42-1.44	1.42-1.44	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
South Africa	2.71-2.73	2.71-2.73	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
South Korea	3.32-3.34	3.32-3.34	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
U.A.E. Dirham	4.00-4.02	4.00-4.02	0.20-0.19c pm	0.20-1.54-1.43pm	1.56

Belgian rate is for convertible francs. Financial franc 80.33 to 80.35. Six-month forward dollar 2.73-2.88c pm. 12-month 4.40-4.25c pm.

## OTHER CURRENCIES

July 1	Day's spread	Close	One month	Three months	6 months
Argentina	1.0467-1.0498	0.8000-0.8010	0.78-0.80	0.78-0.80	0.78-0.80
Australia	1.3046-1.3170	1.3050-1.3060	0.60-0.57c pm	0.58-1.54-1.43pm	4.64
Brazil	2.80-2.82	2.80-2.82	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Canada	1.7700-1.7800	1.7750-1.7800	0.52-0.51c pm	0.52-1.57-1.25pm	3.54
France	4.47-4.49	4.47-4.48	0.27-0.26c pm	0.27-1.54-1.43pm	5.64
Germany	7.82-8.00	7.82-8.00	0.32-0.31c pm	0.32-1.54-1.43pm	3.79
Italy	1.26-1.28	1.26-1.28	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Japan	1.2655-1.2715	1.2655-1.2715	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Spain	1.65-1.67	1.65-1.67	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Sweden	2.25-2.27	2.25-2.27	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Switzerland	2.52-2.54	2.52-2.54	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Belgium	1.41-1.43	1.41-1.43	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Netherlands	1.20-1.22	1.20-1.22	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
Australia	1.42-1.44	1.42-1.44	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
New Zealand	1.42-1.44	1.42-1.44	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
South Africa	2.71-2.73	2.71-2.73	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
South Korea	3.32-3.34	3.32-3.34	0.20-0.19c pm	0.20-1.54-1.43pm	1.56
U.A.E. Dirham	4.00-4.02	4.00-4.02	0.20-0.19c pm	0.20-1.54-1.43pm	1.56

\* Selling rate.

## EXCHANGE CROSS RATES

July 1	Point/£ Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0000	0.7666	3.0410	160.33	6.5595	2.0048	3.7564	2036.26	1.7750	70.78
U.S. Dollar	1.3046	1.0000	3.9725	206.81	10.3360	2.6351	4.4750	2536.81	1.7750	70.78
Deutsche Mark	0.272	0.259	1.0000	91.43	16.6370	4.9360	8.3333	483.60	1.7750	70.78
Japanese Yen	0.0061	0.0059	0.0050	1.0000	157.48	3.7564	3.7564	360.21	1.7750	70.78
French Franc	0.153	0.148	0.125	0.064	1.0000	0.1936	0.1936	193.60	1.7750	70.78
Swiss Franc	0.475	0.458	0.375	0.193	0.052	1.0000	2.0048	200.48	1.7750	70.78
Dutch Guilder	0.263	0.250	0.200	0.107	0.026	0.050	1.0000	100.00	1.7750	70.78
Italian Lira	0.0025	0.0024	0.0020	0.0010	0.0003	0.0005	0.0005	1.0000	1.7750	70.78
Canada Dollar	0.563	0.534	0.436	0.236	0.074	0.146	0.146	146.00	1.0000	100.00
Belgian Franc	1.354	1.294	1.061	0.405	0.124	0.248	0.248	248.00	0.563	100.00

## EURO-CURRENCY INTEREST RATES (Market closing rates)

July 1	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc
Short-term	12 1/2, 12%	7 1/2, 8	8 1/4, 9 1/4	6 1/4, 6 7/8	8 1/4, 8 1/2
7 days' notice	12 1/2, 12%	7 1/2, 7 1/2	8 1/4, 9 1/4	6 1/4, 6 7/8	8 1/4, 8 1/2
Month	12 1/2, 12%	7 1/2, 7 1/2	8 1/4, 9 1/4	6 1/4, 6 7/8	8 1/4, 8 1/2
Three months	12 1/2, 12%	7 1/2, 7 1/2	8 1/4, 9 1/4	6 1/4, 6 7/8	8 1/4, 8 1/2
Six months	12 1/2, 12%	7 1/2, 7 1/2	8 1/4, 9 1/4	6 1/4, 6 7/8	8 1/4, 8 1/2
One year	11 1/2, 12%	8, 8 1/2	9, 9 1/4	6 1/2, 6 7/8	8 1/4, 8 1/2



# ADAPTABLE

That's BTR

## BRITISH FUNDS

High	Low	Stock	Price	% of	Yield
<b>"Shorts" (Lives up to Five Years)</b>					
101	99	101	101	101	101
102	100	102	102	102	102
103	101	103	103	103	103
104	102	104	104	104	104
105	103	105	105	105	105
106	104	106	106	106	106
107	105	107	107	107	107
108	106	108	108	108	108
109	107	109	109	109	109
110	108	110	110	110	110
111	109	111	111	111	111
112	110	112	112	112	112
113	111	113	113	113	113
114	112	114	114	114	114
115	113	115	115	115	115
116	114	116	116	116	116
117	115	117	117	117	117
118	116	118	118	118	118
119	117	119	119	119	119
120	118	120	120	120	120
121	119	121	121	121	121
122	120	122	122	122	122
123	121	123	123	123	123
124	122	124	124	124	124
125	123	125	125	125	125
126	124	126	126	126	126
127	125	127	127	127	127
128	126	128	128	128	128
129	127	129	129	129	129
130	128	130	130	130	130
131	129	131	131	131	131
132	130	132	132	132	132
133	131	133	133	133	133
134	132	134	134	134	134
135	133	135	135	135	135
136	134	136	136	136	136
137	135	137	137	137	137
138	136	138	138	138	138
139	137	139	139	139	139
140	138	140	140	140	140
141	139	141	141	141	141
142	140	142	142	142	142
143	141	143	143	143	143
144	142	144	144	144	144
145	143	145	145	145	145
146	144	146	146	146	146
147	145	147	147	147	147
148	146	148	148	148	148
149	147	149	149	149	149
150	148	150	150	150	150
151	149	151	151	151	151
152	150	152	152	152	152
153	151	153	153	153	153
154	152	154	154	154	154
155	153	155	155	155	155
156	154	156	156	156	156
157	155	157	157	157	157
158	156	158	158	158	158
159	157	159	159	159	159
160	158	160	160	160	160
161	159	161	161	161	161
162	160	162	162	162	162
163	161	163	163	163	163
164	162	164	164	164	164
165	163	165	165	165	165
166	164	166	166	166	166
167	165	167	167	167	167
168	166	168	168	168	168
169	167	169	169	169	169
170	168	170	170	170	170
171	169	171	171	171	171
172	170	172	172	172	172
173	171	173	173	173	173
174	172	174	174	174	174
175	173	175	175	175	175
176	174	176	176	176	176
177	175	177	177	177	177
178	176	178	178	178	178
179	177	179	179	179	179
180	178	180	180	180	180
181	179	181	181	181	181
182	180	182	182	182	182
183	181	183	183	183	183
184	182	184	184	184	184
185	183	185	185	185	185
186	184	186	186	186	186
187	185	187	187	187	187
188	186	188	188	188	188
189	187	189	189	189	189
190	188	190	190	190	190
191	189	191	191	191	191
192	190	192	192	192	192
193	191	193	193	193	193
194	192	194	194	194	194
195	193	195	195	195	195
196	194	196	196	196	196
197	195	197	197	197	197
198	196	198	198	198	198
199	197	199	199	199	199
200	198	200	200	200	200

## AMERICANS—Cont.

High	Low	Stock	Price	% of	Yield
201	200	201	201	201	201
202	201	202	202	202	202
203	202	203	203	203	203
204	203	204	204	204	204
205	204	205	205	205	205
206	205	206	206	206	206
207	206	207	207	207	207
208	207	208	208	208	208
209	208	209	209	209	209
210	209	210	210	210	210
211	210	211	211	211	211
212	211	212	212	212	212
213	212	213	213	213	213
214	213	214	214	214	214
215	214	215	215	215	215
216	215	216	216	216	216
217	216	217	217	217	217
218	217	218	218	218	218
219	218	219	219	219	219
220	219	220	220	220	220
221	220	221	221	221	221
222	221	222	222	222	222
223	222	223	223	223	223
224	223	224	224	224	224
225	224	225	225	225	225
226	225	226	226	226	226
227	226	227	227	227	227
228	227	228	228	228	228
229	228	229	229	229	229
230	229	230	230	230	230
231	230	231	231	231	231
232	231	232	232	232	232
233	232	233	233	233	233
234	233	234	234	234	234
235	234	235	235	235	235
236	235	236	236	236	236
237	236	237	237	237	237
238	237	238	238	238	238
239	238	239	239	239	239
240	239	240	240	240	240
241	240	241	241	241	241
242	241	242	242	242	242
243	242	243	243	243	243
244	243	244	244	244	244
245	244	245	245	245	245
246	245	246	246	246	246
247	246	247	247	247	247
248	247	248	248	248	248
249	248	249	249	249	249
250	249	250	250	250	250
251	250	251	251	251	251
252	251	252	252	252	252
253	252	253	253	253	253
254	253	254	254	254	254
255	254	255	255	255	255
256	255	256	256	256	256
257	256	257	257	257	257
258	257	258	258	258	258
259	258	259	259	259	259
260	259	260	260	260	260
261	260	261	261	261	261
262	261	262	262	262	262
263	262	263	263	263	263
264	263	264	264	264	264
265	264	265	265	265	265
266	265	266	266	266	266
267	266	267	267	267	267
268	267	268	268	268	268
269	268	269	269	269	269
270	269	270	270	270	270
271	270	271	271	271	271
272	271	272	272	272	272
273	272	273	273	273	273
274	273	274	274	274	274
275	274	275	275	275	275
276	275	276	276	276	276
277	276	277	277	277	277
278	277	278	278	278	278
279	278	279	279	279	279
280	279	280	280	280	280
281	280	281	281	281	281
282	281	282	282	282	282
283	282	283	283	283	283
284	283	284	284	284	284
285	284	285	285	285	285
286	285	286	286	286	286
287	286	287	287	287	287
288	287	288	288	288	288
289	288	289	289	289	289
290	289	290	290	290	290
291	290	291	291	291	291
292	291	292	292	292	292
293	292	293	293	293	293
294	293	294	294	294	294
295	294	295	295	295	295
296	295	296	296	296	296
297	296	297	297	297	297
298	297	298	298	298	298
299	298	299	299	299	299
300	299	300	300	300	300

## Five to Fifteen Years

352	25	HC Industries	274 1/2	1
351	25	777 Corridor, S. 51	264 1/2	1
350	25	777 Corridor, S. 51	264 1/2	1
349	25	354 Ingersoll-Rand S2	264 1/2	1
348	25	151515	264 1/2	1
347	25	101 Hunt, S1	264 1/2	1
346	25	300 Lookedown Cor S1	264 1/2	1
345	25	171515	264 1/2	1
344	25	222		



**MINES—Continued**

**Issues" and "Rights" Page 38**



## LONDON STOCK EXCHANGE

# Blue chips begin a testing week on confident note

## Gilts also make good headway

## Account Dealing Dates

\*First Declared Last Account  
Dealing Date  
June 17 June 27 June 28 July 8  
July 1 July 11 July 12 July 22  
July 15 July 25 July 26 Aug 5

Blue chip issues were surprisingly confident yesterday at the start of a week which could prove to be a watershed for the London equity market. The preliminary statements of electrical leader GEC, due today and that of Thorn EMI on Friday, the latter having been brought forward because of recent adverse speculation. Thorn EMI confirmed yesterday that the dividend will be maintained; it also announced the resignation of its chairman and chief executive. Also among the week's schedule are the cash calls on the new unpaid shares of Hanson Trust (Thursday) and English China Clay (today).

The GEC annual results could decide the short-term course of the market, either creating further turbulence or restoring badly needed confidence to the electrical sector. The recent marked weakness of electronic and kindred issues has unnerved investors and dragged share values down generally. Investors were wary at the outset despite Wall Street's continued advance to record levels. Early business was slow but the tempo increased in the late morning as hopes of cheaper money trends were revived by the dollar's weakness. Instinctual inquiries began to revive and by the afternoon the tone was strong. The FT Ordinary index mirrored the situation, rising progressively to close 13.9 up on the session's best of 952.5. Government bonds responded to the sterling exchange rate. Friday's strong rise in U.S. bonds was another help. On steady domestic support together with a sprinkling of overseas interest, ill-fated prices improved gradually to settle around higher at the longest end of the market. The authorities were not laid for stock.

## Lloyds brokers mixed

Christian Salvaseu, despite being oversubscribed five and one half times on application, began life at a discount. The shares slipped further to 103p before recovering strongly on support from the group's brokers to close at 115p compared with the offer for sale level of 115p. Of the two newcomers to the Unlisted Securities Market, Poly-pet settled at 110p, after 102p, against the placing price of 110p, while Pacer Systems maintained the placing level of 170p.

Week-end Press comment on the FCW affair prompted dealers to mark Lloyds' recovery at the outset, but a rally ensued as cheaper buyers made their presence felt and the closing trend was mixed. Down 20p on Friday, Sedgwick recovered from 343p to finished a net 3p dearer on balance at 353p. PWS International closed 15p better at 310p, but C. E. Heath lost the much lower at 50p. Milet lost 4 to a

1985 low of 166p and Stewart Wrightson slipped 6 to 562p. Guinness Peat were outstanding among merchant banks, rising 7 to 71p on revival speculative demand, while Rothchild moved up 4 to 100p in response to the annual results. The major clearers staged a technical improvement with Barclays, 7 up at 379p, leading the way. Elsewhere, Royal Bank of Scotland found support at 268p, up 8. Conjecture over the hostile bid from Guinness served to heighten speculative interest in Arthur Bell, which advanced 5 to 258p. Guinness, unchanged at 246p. Leading Breweries made a solid start to the new Account with Bass 9 harder at 522p and Allied-Lyons 4 up at 252p, and Carlsberg, a like Scottish and Newcastle firmed 2 to 138p after full-year profits at the top end of market estimates. Among generalists, Marston's hardened a couple of pence to 71p following the preliminary figures, but Greene King, annual results due on Thursday, eased that much to 180p.

Buildings displayed a slightly better trend. Blue Circle continued the recent recovery with a further improvement of 5 to 510p, while other leaders to make progress included Tarmac, unchanged at 246p. Press mention enhanced interest in Higgs and Hill, 5 dearer at 370p and in F. C. Lillier, a penny firmer at 90p. ICI traded quietly but advanced 12 to 782p. Allied Colloids, weak recently in the annual results, rallied 4 more to 167p, while Delmar improved 3 to 38p in response to the preliminary statement. M&B-order stocks, some of which had escaped relatively unscathed in the recent shake-out, attracted persistent speculative support and closed at around the offering price. On steady domestic support together with a sprinkling of overseas interest, ill-fated prices improved gradually to settle around higher at the longest end of the market. The authorities were not laid for stock.

## Thorn EMI improve

Electricals regained some composure after the trauma of the 10p mark Lloyds' recovery at the outset, but a rally ensued as cheaper buyers made their presence felt and the closing trend was mixed. Down 20p on Friday, Sedgwick recovered from 343p to finished a net 3p dearer on balance at 353p. PWS International closed 15p better at 310p, but C. E. Heath lost the much lower at 50p. Milet lost 4 to a

## FINANCIAL TIMES STOCK INDICES

	July 1	June 26	June 27	June 28	June 29	June 30	Year ago
Government Securities	81.92	81.70	81.86	81.81	81.77	81.92	78.22
Fixed Interest	86.67	86.38	86.42	86.37	86.35	86.58	82.40
Ordinary	952.5	938.6	933.9	936.5	952.1	952.5	822.1
Gold Mines	420.8	425.1	432.2	439.0	445.5	440.3	626.9
Ord. Div. Yield	4.87	4.93	4.95	4.93	4.96	4.90	4.82
Earnings, Yld. (%)	12.19	12.25	12.41	12.36	12.17	12.03	11.21
P/E Ratio, net	10.01	9.88	9.84	9.88	10.04	10.15	10.72
Total bargains - Est.	20,120	23,028	21,256	21,762	21,706	22,196	16,369
Equity turnover - m.	370.20	400.58	374.96	385.18	342.59	213.25	
Equity bargains	20,165	18,762	17,707	20,895	20,401	15,271	
Shares traded - mil.	211.9	203.5	209.5	202.0	140.6	156.6	

10 am 937.8, 11 am 939.5, Noon 943.8, 1 pm 946.7  
2 pm 949.7, 3 pm 952.1  
Basis 100 Govt Secs 18/25 Fixed Int, 1328 Ordinary 1/7/35  
Gold Mines 12/105 SE Activity 1974  
Latest Index: 952.5  
\*Jul 1-5

## HIGHS AND LOWS S.E. ACTIVITY

	1985	Since Compil'n	June 28	June 27
Govt. Secs.	82.17	78.09	127.4	49.18
Fixed Int.	86.72	82.17	150.4	50.53
Ordinary	1024.5	628.7	1024.5	49.4
Gold Mines	558.9	15.4	117.1	152.8

day at 367p. GEC opened easier at 160p following a Press suggestion that today's annual figures could be disappointing, but later rallied to finish a couple of pence better at 168p. STC were also affected initially by adverse comment and dropped to 123p before recovering to end 4 up at 139p on talk that GEC may buy ITT's 24 per cent stake in STC. Cable and Wireless jumped 2p to 540p following Press mention of SICC's hardened 2 to 305p. Elsewhere, BSR, at 58p, and Sound Diffusion, at 50p, rose 8 pence and 5 pence respectively, while Borthwick gained 10 to 320p on acquisition details. Farnell moved up 1 to 145p and MK firmed 15 to 205p. Elsewhere, however, reflecting renewed concern about Acorn Computer's plight, fell 12 to 273p.

Overshadowed recently by doubts about national compensation prospects, Vickers rallied to close 13 higher at 278p. Elsewhere in the engineering sector, Hawker came to life with a rise of 12 to 415p, while GKN edged up 5 to 217p. Among secondary issues, Woodhouse and Alston, reflecting favourable Press mention, improved 2 1/2 to 33p. Babcock firmed 4 to 144p, while Vesper, awaiting today's preliminary statement, gained 5 to 226p. Newman Tools closed 1 1/2 dearer

at 80p. The company announced yesterday the sale of its controls business based in Nottingham for a cash consideration of approximately 21m. Wadkin, in contrast, met with revised selling and fell 6 to 107p. Maynards were outstanding in a firm Foods sector, rising 20 to a 1985 peak of 390p on Press speculation of an imminent takeover from Ward White. Among other manufacturers, Cadbury Schweppes attracted revived speculative support and rose 6 to 153p, while George Bassett put up 8 at 183p. Elsewhere, Tesco moved up 5 to 243p and Northern Foods 4 to 242p. Freshbake drew buyers and closed 6 to the good at 66p. Hotels were quietly firm, THF improved 3 to 131p as did Grand Metropolitan, to 285p. Norfolk Capital rose 2 to 22p after Press comment.

## BTR higher

Leading miscellaneous industrial extended last Friday's better trend. BTR improved fresh to close 13 higher at 555p, while Boots firmed 8 to 186p and Beecham closed a couple of pence dearer at 820p following the annual report. Hanson Trust moved 4 to 185p and the new nil-paid shares 4 to 10p premium. Elsewhere, Parkfield Group responded to a newsletter recommendation with a rise of 10 to 79p. Favourable Press mention left Lep Group and Blue Arrow

a couple of pence higher at 225p and 168p respectively. Gesteonor were noticeably to rise of 8 to 115p, helped by option demand. Polly Peck improved a little amount to 333p, while Widney gained 2 to 41p following the interim statement. Brecken, reflecting the appointment of Professor Roland Smith to the board, put up 3 to 36p. Applied Computer closed a shade dearer at 180p. The company announced yesterday that it has agreed to subscribe for a 20 per cent of the issued capital of Barson Computers of Australia. Jaguar fell to 250p before settling a net 4 lower at 262p as sentiment, initially undermined by the recall of certain models for ignition problems, was further compounded by currency fluctuations. Lucas Industries rallied 5 to 308p, while Supra, buoyed by a Press mention, finished 4 to the good at 34p. Distributors, the more moved irregularly. Glassfield Lawrence hardened 2 more to 57p and C. D. Bramall returned to favour the gain of 4 to 159p. Lex Service, on the other hand, gave up 4 to 190p.

Leading Properties were quietly firm. Land Securities edged forward the turn to 294p, while Stock Conversion added 5 at 510p. Elsewhere, Capital and Counties put on 3 to 218p and Priest Marrian gained 5 to 950p in a thin market. Dares Estates suffered a fraction of 1p following adverse comment.

Early proceedings among textiles centred on Hillingworth, which reversed an initial fall to finish 3 up on balance at 36p following the proposed 1-for-10 scrip issue, excellent annual profits and the restoration of the dividend. The more widely traded A shares, down 7p earlier, closed unchanged at 79p. Revived speculative demand lifted Coats Patons, a possible target for a Hanson takeover, over, 6 to 163p. Allied Textile, which recently resisted a bid from London and Midland, rose 10 to 350p following a visit from broker de Zoete and Bevan. Among financials, Mills and Allen closed 4 at 305p ex-his rights issue, the new nil-paid followed new shares, and dipped to finish at 121p premium.

## Oils rally

Leading Oils staged a technical rally on the first day of the new Account. Small buying ahead of this week's Opec meeting lifted Shell 8 more to 708p and BP hardened a couple of pence to 525p. British firm 5 to 213p as did Tricentral and Ultramar to the common level of 205p. Takeover favourite, Esso, revived with a rise of 9 to 247p. Secondary issues plotted more of an irregular course. Energy Capital was outstanding for a fresh speculative improvement of 12 to 70p, while improvements of 8 and 9 respectively were seen in Highland Participants, 213p, and Peasegreen Petroleum, 17p. Great Western Resources, however, remained on offer at 180p, down 18, while Gerber Energy fell 9 to 32p. Falcon Resources gave up 5 at 67p.

## Golds at 30 mth low

The gradual deterioration in the bullion price throughout the session unrelieved South African mining issues which gave ground for the fourth successive trading day. Bullion fell away to close a net 84.80 off at \$313.25 an ounce. Gold shares continued to drift easier on general lack of interest. The Gold Mines index gave up 4.3 more to 420.5, taking the measure back to its lowest level since the end of November 1982.

Among the leaders Driefontein attracted persistent selling pressure and settled 3 off at 1171, while Witwatersrand dipped a similar amount to a year's low of £20. Val Reefs settled 11 down at 285p. Financials mirrored the poor performance of Golds and showed Gold Fields of South Africa 4 down at £121 and Amec 1 like amount cheaper at £201. London-domiciled Financials lost ground despite the late rally to domestic equities. Charter Consolidated dropped 3 to a 1985 low of 180p and Consolidated Gold Fields eased 4 to 508p. RTZ were a more resilient market and steadied up late to close a shade firmer at 552p. Comment on the recently announced preliminary results left Hampton Areas 8 off at 127p.

Australians continued to reflect marginal declines in overnight market. Recent high-octane Gem Exploration met with profit-taking and dipped 6 to 88p while Golds showed Gold Mines of Kalgoorlie 10 off at 420p. In the leaders Peko-Wallend settled 4 lower at 204p and North Broken Hill gave up a couple of pence at 112p.

## NEW HIGHS AND LOWS FOR 1985

**NEW HIGHS (25)**  
BRITISH FUNDS (5)  
Cov. 9/10/2001, 10/10/2002, 10/10/2003, 10/10/2004, 10/10/2005  
Treas. 9/10/2001, 10/10/2002, 10/10/2003, 10/10/2004, 10/10/2005  
CORPORATION BONDS (1)  
LOANS (1)  
AS. M. Sec. 5/10/2001, 10/10/2002, 10/10/2003, 10/10/2004, 10/10/2005  
BANKS (1)  
Schroders  
BREWERS (2)  
Buckley's Brews., Marston Thompson  
CHEMICALS (1)  
Murcia  
ENGINEERING (2)  
Robinson (Engineering), Woodhouse  
FOODS (3)  
Garfunkels Restoran  
HOTELS (1)  
Glaxo Laboratories  
MACARTHUR'S PHARM  
MOTORS (1)  
Glaxo Laboratories  
NEWSPAPERS (1)  
Portsmouth, Sunline  
PROPERTY (2)  
McIntyre  
OILS (2)  
Fishermans' Pet., Magnet Group  
Leonard Oil

## NEW LOWS (100)

AMERICANS (1)  
CANADIAN (1)  
BUILDINGS (1)  
LEISURE (1)  
ELECTRICALS (22)  
ENGINEERING (1)  
INDUSTRIALS (15)  
INSURANCE (1)  
LEISURE (1)  
PAPER (3)  
PROPERTY (1)  
TRUSTS (1)  
OILS (7)  
PLANTATIONS (1)  
MINES (7)

## RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	94	3	21
Corps. Bonds	26	5	45
Foreign Bonds	391	282	788
Financial and Prop.	92	123	329
Gls	20	21	41
Plantations	—	6	12
Mines	23	82	94
Others	62	70	105
Totals	717	590	1,400

## EUROPEAN OPTIONS EXCHANGE

For details of adver

**Nigel Pullman,**  
**BRACKEN HOU**  
**10 CANNON ST**  
**TEL : 01-248 800**

*Publication date is*




CANADA

Sales	Stock	High	Low	Close	Chng
TORONTO					
Closing prices June 28					
2103	Abil Corp	\$189	184	181	+ 1/2
2282	Agnico Inc	\$109 1/2	109	108 1/2	- 1/2
14333	Al Energy	\$381	384	384	- 1/2
400	Alta Nat	\$156	155	155	- 1/2
957	Algonia St	\$211 1/2	211	211	- 1/2
1500	Adair WA I	\$244	244	244	- 1/2
530	AGP	\$174	174	174	- 1/2
18200	Alto I	\$110	97 1/2	97 1/2	+ 1/2
730	BPC Canada	\$32	32	32 1/2	- 1/2
3428	Banc Tel	\$104	104	104	- 1/2
94286	Bank N S	\$134	131	131	- 1/2
3000	Barrick O	\$135	130	132	+ 1/2
222	Bell Canada	\$18 1/2	18 1/2	18 1/2	- 1/2
4299	Benzona R	\$385	380	385	+ 5
4238	Brimore	\$20 1/2	20 1/2	20 1/2	- 1/2
2500	Bromfield	\$181	181	181	- 1/2
500	Bronck M	\$59 1/2	59 1/2	59 1/2	- 1/2
4700	BC Res	\$41	240	240	- 1/2
10708	BC Phone	\$24	23 1/2	24	+ 1/2
1400	Brampton	\$12 1/2	12 1/2	12 1/2	- 1/2
3200	Budt Can	\$204	200	200	- 1/2
28225	CCAC	\$18 1/2	18 1/2	18 1/2	- 1/2
1164	CCO A	\$114	114	114	- 1/2
2610	CCF Inc	\$15	14 1/2	15	+ 1/2
1100	Compens I	\$10 1/2	10 1/2	10 1/2	- 1/2
26294	CP Nor Wes	\$20 1/2	20 1/2	20 1/2	- 1/2
300	C Packers	\$30 1/2	30 1/2	30 1/2	- 1/2
18000	CCO Dist A	\$104	104	104	- 1/2
1100	CCO B	\$10 1/2	10 1/2	10 1/2	- 1/2
2677	Cellulose	\$15	15	15	- 1/2
300	Celan	\$17 1/2	17 1/2	17 1/2	- 1/2
1400	Chem Tr	\$10 1/2	10 1/2	10 1/2	- 1/2
5	CHUM	\$40 1/4	40 1/4	40 1/4	- 1/2
48325	Cinclair	\$9 1/2	9 1/2	9 1/2	- 1/2
1400	CTI	\$8	8	8	- 1/2
1400	DTL	\$8 1/2	11	11 1/2	+ 1/2
14	Convent A	\$11 1/4	9 1/4	9 1/4	- 1/2

Sales	Stock	High	Low	Close	Chng
10453	Lo Monte	\$38	27 1/2	28	- 1/2
7200	Lacuna	\$10 1/2	10 1/2	10 1/2	- 1/2
2200	LL Inc	\$62 1/2	62 1/2	62 1/2	- 1/2
722	Loblaw Co	\$9 1/2	9 1/2	9 1/2	- 1/2
3801	Lomax	\$21 1/2	21 1/2	21 1/2	- 1/2
52600	MCC	\$50	50	50	- 1/2
1000	McKen H	\$14 1/2	14 1/2	14 1/2	- 1/2
4017	Mazzone I	\$15 1/2	15 1/2	15 1/2	- 1/2
2946	Merrand E	\$7	250	250	- 1/2
1000	Moore H A	\$14 1/2	14 1/2	14 1/2	- 1/2
7200	Molson B	\$16 1/2	16 1/2	16 1/2	- 1/2
1200	Murphy	\$22 1/2	22 1/2	22 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	15 1/2	- 1/2
1200	Noranda	\$15 1/2	15 1/2	1	

**It's not just business lunches  
that are tax deductible.**



A covenant made due to UNICEF (the United Nations Children's Fund) enables us to claim back, from the taxman, an extra 43 pence on every pound of your donation.

This means that for every two children your money helps to feed, the taxman will help to feed another.

While you've been reading this another 8 children in the Third World have died.


Find that hard to swallow? Post off the coupon for something to digest at your leisure.

**EVERY £10 PAID THROUGH A COVENANT IS WORTH £14.30 TO UNICEF**

I am interested in taking out a covenant. Please send me further details ☐  
I enclose a donation of £ \_\_\_\_\_

Name \_\_\_\_\_

Address \_\_\_\_\_

 **UNICEF**

Doing children a world of good

**EVERY £10 PAID THROUGH A COVENANT IS WORTH £14.30 TO UNICEF**


I am interested in taking out a covenant. Please send me further details ☐

I enclose a donation of £ \_\_\_\_\_

Name \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

**UNICEF** 

**Doing children a World of good.**

Send coupon to: UK Committee for UNICEF, Room 131, 55 Lincoln's Inn Fields,  
London WC2A 3NB. Tel: 01-405 5592.

Cheques made payable to UNICEF. Please send S.A.E. if receipt required.



**Kidder, Peabody Securities**  
Limited  
**Kidder, Peabody & Co.**  
Incorporated  
Founded 1865  
New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

**Continued on Page 45**



## AMEX COMPOSITE PRICES

[illegible]

We regret that due to communications problems this listing is incomplete.



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Forecasts temper the tempo

THE TEMPO of trading weakened on Wall Street yesterday from the peak reached last week as trading houses began balancing their positions for a week shortened by the July 4 holiday, writes Terry Byland in New York.

Forecasts by brokerage analysts of an unsettled outlook for the share market during the second half of the year helped bond prices continue to firm in response to the Commerce Department's forecast of a slower than expected growth rate.

At the close the Dow Jones industrial average was up 1.68 at 1,337.14.

Airline stocks found buyers, but the rest of the industrial sector was soft. Declining stocks held a slight majority in turnover down about 8 per cent from Friday.

The Dow average fell after a Federal Court of Appeal upheld a verdict on oil pricing under which Exxon must pay \$2bn. The company's shares eased 1 1/2 to \$52 1/2. Other oil stocks weakened ahead of this week's meeting in Vienna of Opec oil ministers.

Industry analysts continue to see a bleak outlook for world oil prices. Standard Oil of Ohio, controlled by British Petroleum, dipped 3/4 to \$48 1/2, and Atlantic Richfield at \$58 1/2 gave up 3/4.

The gain of 1.5 per cent in U.S. construction spending in May was at the high end of market predictions, but Wall Street's views on the progress of the economy remained mixed.

Market analysts were grudgingly optimistic for stock prices in the second half of the year. But, with doubts still overhanging both the economy and the policies of the Federal Reserve, they recommended stocks in the smaller companies in cyclical industries, such as food manufacturing or hospital management and health care.

The airline sector, which gained 15 per cent in the first six months, held steady as investors mulled over the recent spate of takeover speculation. United at \$53 1/2 added 1/4, leading the domestic carriers forward, including American, 3/4 up at \$48 1/2. Pan American remained unchanged at \$7 1/4, its highest price for the past 12 months.

American Hospital Supply (AHS) dipped 5/8 to \$40 1/2 as investors waited to see how the bid struggle will develop. Baxter Travenol, which is offering \$50 a share cash for half the AHS equity and securities valued at \$50 for the remainder, edged up 3/4 to \$15 1/2. Hospital Corporation of America, 3/4 down at \$48 1/2, has threatened to sue Baxter for trying to undermine its own agreed merger plan with AHS.

In technology stocks, IBM eased 5/8 to \$123 1/2, while MCI Communications held steady at \$10 1/2 as Wall Street waited for further developments in the plan to launch an assault on the telephone communications market. AT&T at \$24 shed 3/4 in brisk trading.

The check to budget proposals in the Senate helped defence aerospace stocks. General Dynamics gained 3/4 to \$75, and McDonnell Douglas 3/4 to \$76 1/2. Also firmer were Lockheed, 3/4 higher at \$51 1/2, and Boeing, 3/4 up at \$45.

Nervousness ahead of the June sales totals for the industry, due this week, left auto stocks easier. General Motors gave up 3/4 to 7 1/2 and Chrysler at \$38 1/2 was a similar amount down.

Financial stocks settled down after last week's spate of nervousness. First Chicago added 3/4 to \$22 1/2, and Bankers Trust at \$70 1/2 was 3/4 better.

Pharmaceutical stocks, despite generally favourable mid-year reviews, hung back. Abbott Laboratories again proved the firm spot among the leaders, adding 3/4 to \$57 1/2 in this trading.

Among the special features, Times Mirror jumped 3/4 to \$58 as it commenced its programme to buy back 7.5m shares at \$60 each. Portec, the manufacturer of railroad equipment, was 1 1/2 up at \$21 1/2 after the board agreed to a leveraged buyout of the company at \$23.50 a share.

In the credit markets, federal funds jumped to 7 1/4 as trading houses hurried to balance portfolios ahead of the July 4 break. Money market rates were narrowly mixed, while bonds lost early gains.

### TOKYO

## Lacklustre retreat from peak

THE ABSENCE of fresh incentives at the beginning of the week and the uncertain outlook for U.S. interest rates left many investors sitting on the sidelines in Tokyo yesterday, writes Shigeo Nishimura of Jiji Press.

Trading on the Tokyo Stock Exchange was generally lacklustre for most of the day. Buying interest was evident only in some incentive-backed issues.

The Nikkei-Dow average lost 4.02 to 12,919.03, after reaching an all-time high on Saturday in the wake of the overnight surge to a record high on Wall Street.

Volume was light at 345m shares, compared with Saturday's 200m. Advances outnumbered declines by 418 to 379, with 132 issues unchanged.

Many corporations and institutional investors moved out of the market as their hopes of lower U.S. interest rates were frustrated by the higher than expected flash estimate of U.S. economic growth rate of 3.1 per cent for the second quarter. This left many individual investors, particularly buying shares selectively for a quick profit.

One analyst at a large securities house took a pessimistic view of the market's prospects, pointing out that a

Canadian markets were shut yesterday for a holiday.

market correction might be unavoidable in the absence of any strong motivation such as a lowering of U.S. interest rates.

Nippon Steel topped the most active list with 8.8m shares traded, gaining Y2 to Y161, partly because of technical factors. Mitsubishi Heavy Industries lost Y7 to Y322.

Some incentive-based issues gained ground. Minolta Camera, second most active with 8.3m shares, rose Y33 to Y946 on renewed investor interest in its single-lens reflex cameras. Third on the active list with 8.07m shares, Mitsubishi Gas Chemical firmed Y2 to Y414 on increased demand for synthetic resins.

Mitsubishi Belting, Ihara Chemical and Toko Electric were among other issues to gain. Meanwhile, Teikoku Oil fell sharply on the failure of oil drilling on the Japan-Korea continental shelf.

The bond market firmed on heavy small-lot buying by city banks, trust banks and other institutions. Many institutional investors will be trying to earn quick profits before preliminary figures of U.S. gross national product are released on July 18.

The yield on the benchmark 7.3 per cent government bond due in December 1993 fell to 6.410 per cent, its lowest point since its listing, from 6.435 per cent last Saturday. The 6.5 per cent bond due in December 1994, which was listed yesterday, traded at a yield of 6.455 per cent compared with last Saturday's 6.475 per cent.

### HONG KONG

THE DEARTH of incentives in Hong Kong left most private investors and institutions on the sidelines and saw only a 0.01 gain in the Hang Seng index to 1,570.60 after falling over 4 points in the morning.

Among those to gain were Hongkong Telephone HK\$2 ahead at HK\$101, Jardine Matheson, 10 cents up at HK\$11.20, and Shell Electric, 13 cents higher at HK\$1.38.

Falls of 10 cents each were recorded by China Light at HK\$15.70 and Hongkong Gas at HK\$10.70, while Hang Seng Bank dipped 50 cents to HK\$46.50.

### SOUTH AFRICA

AN EASIER tone developed among Johannesburg gold shares as the bullion price remained inert.

Strikes at some of the Gencor group mines over wage levels resulted in a 50-cent drop for Kinross at R34.50 and a 10-cent decline to R8.65 for Beatrix. Mining financials and other mines mostly eased, while industrials were quietly mixed.

Finance House National Acceptances was suspended at 8 cents as it was placed under judicial management following liquidity problems.

### EUROPE

## Frankfurt victim of uncertainty

STEADY BUYING yesterday reinforced the positions of several European bourses around record levels, although ragged trading in Frankfurt pushed the market lower during a continuation of the uncertainty that developed late last week.

The Commerzbank index, calculated at mid-session, was 4.0 lower at 1,421.5, compared with the record of 1,433.20 set last Tuesday.

Demonstrating the mood of uncertainty, prices of leading stocks moved between wide margins with most closing above their lows for the day after a late recovery.

Banking issues, which have been front runners in the two-month surge, were the subject of the most erratic trading and ended mixed on heavy volume.

Deutsche Bank experienced heavy profit-taking and closed DM 6.50 lower at DM 579.50 followed by Dresdner which shed DM 2.50 to DM 257 while Commerzbank moved against the trend to end DM 5.30 higher at DM 217.80.

Volkswagen led a marginally firmer automotive sector with a DM 2 rise to DM 322 while BMW, which announced details of encouraging profit prospects managed only a 50 pf improvement to DM 438.50.

This rise was shared with Daimler-Benz which closed at DM 851.50. Profit-takers continued to make inroads into Allianz's recent hefty improvement, ending DM 18 lower at DM 1,484.

The bond market strengthened during active trading. The Bundesbank sold a relatively large DM 62m worth of domestic paper after disposing of DM 62.6m last Friday.

Foreign buying in Zurich continued to buoy banks and other blue chips while domestic support sponsored a broad advance. Indices covering seven sectors rose to record levels with the key Swiss Bank industrial index adding 1.6 to another peak of 447.8.

The advances were scored on higher turnover, largely due to the increased international interest.

Among the banks, Credit Suisse firmed SwFr 20 to SwFr 2,950 and Union Bank SwFr 15 to SwFr 4,185. Move-

ments in other groups in the sector were restricted to within a similar range. Swissair firmed a further SwFr 25 to SwFr 1,090, and Ciba-Geigy added SwFr 5 to SwFr 3,225.

Bonds closed little changed in quiet trading as the market continued to await fresh incentives.

Amsterdam maintained last week's momentum, with several indices reaching new levels in a wide-base advance.

Investors continued to chase banking stocks on hopes of a further cut in domestic interest rates. ABN added Fl 6 to Fl 464.00 and NMB Fl 2.50 to Fl 193.50. Mortgage banks FGH and WUU each added 50 pf to Fl 58.50 and Fl 100.50 respectively.

Publishers were also in demand, with VNU rising Fl 4.50 to Fl 202.00 and Elsevier Fl 2.30 to Fl 124.20.

Among leading companies, Royal Dutch/Shell was up Fl 1.70 at Fl 201.00.



and Akzo Fl 1.60 to Fl 111.80. Unilever finished 80 cents up at Fl 352.50.

Brussels edged forward at the start of a new two-week trading period on the forward market with volume at moderate levels.

The pressure which has been on Petrofina during recent weeks eased, leaving the industrial group with a BFr 10 rise to BFr 5,680.

Delhaize, the retailing group, was the outstanding improver firmed BFr 490 to BFr 9,190, but brokers said the rise was registered on thin turnover.

Financial stocks, with the exception of Societe Generale de Belgique rose. Societe Generale eased BFr 10 to BFr 1,825.

Madrid advanced with banks finding most support, although selected chemicals and electricals were also sought.

Milan was generally lower as profit-takers moved in to clip back the increases recorded last week. Despite the general weakness certain blue chips were supported with price improvements generally small.

### LONDON

## Confident display by blue chips

BLUE CHIPS staged a surprisingly confident display in London at the start of a week that could prove to be a watershed for the equity market.

Investors were wary at the outset despite Wall Street's recent push to new heights. Hopes of cheaper money trends were revived by the dollar's weakness, and the revival of institutional interest triggered a chain reaction that generated a strong tone by the afternoon.

The FT Ordinary index mirrored the mood rising progressively to close 13.9 up at the session's best of 952.5. Gilt improved gradually to settle around 1/4 higher at the long end of the market.

Chief price changes, Page 43; Details, Page 45; Share information service, Pages 40-41.

### AUSTRALIA

A RE-EVALUATION of institutional investment strategy became apparent in Sydney after the end of the financial year. The All-Ordinaries index edged 0.6 down to 860.2 in this trading.

Takeover speculation continued to surround Myer Emporium, which dropped 13 cents to AS\$2.22 while leading mining issues suffered often sizeable falls. CRA fell 8 cents to AS\$5.98, MIM 6 cents to AS\$2.72, North Broken Hill 3 cents to AS\$2.23 and Western Mining 3 cents to AS\$3.75.

Elsewhere, BHP lost 2 cents to AS\$3.32, and CSR picked up 1 cent to AS\$2.85.

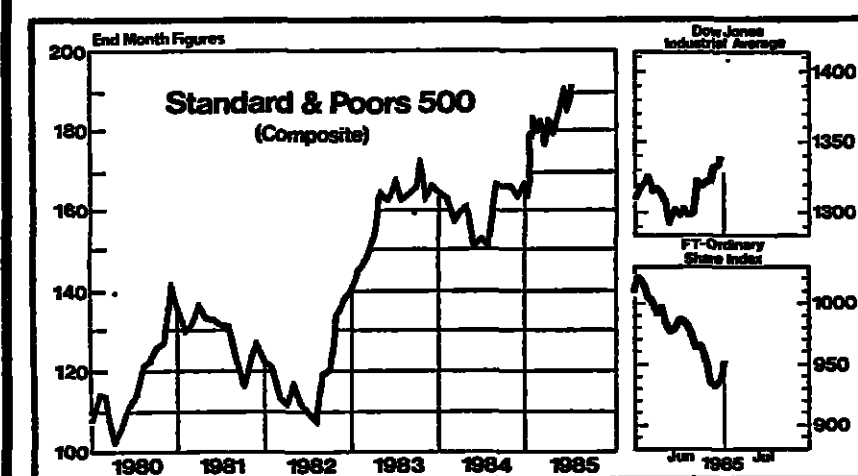
### SINGAPORE

INVESTORS remained inactive in a dull Singapore where prices crept lower. The Straits Times industrial index lost 7.42 to 775.27.

Continuous selling of financial stocks sent banks down sharply. Malayan Banking slipped 15 cents to S\$5.45, DBS shed 5 cents to S\$5.85, UOB, the most active, was down 12 cents to S\$3.88 while OUB dipped 5 cents to S\$2.68.

Hotels, properties and commodities also eased in light trading, with Overseas Union Enterprise 9 cents lower at S\$2.08, Selangor Properties 3 cents lower at S\$1.57 and Kulim 4 cents lower at S\$2.08.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	July 1	Previous	Year ago	
<b>NEW YORK</b>				
DJ Industrials	1,329.57	1,335.48	1,132.4	
DJ Transport	667.25	664.09	474.18	
DJ Utilities	165.06	164.85	124.28	
S&P Composite	191.57	191.85	153.18	
<b>LONDON</b>				
FT Ord	952.5	938.6	822.1	
FT-SE 100	1,246.8	1,234.9	1,041.4	
FT-A All-share	600.52	595.54	490.48	
FT-A 500	656.48	648.8	532.87	
FT Gold mines	420.8	425.1	626.9	
FT-A Long gilt	10.55	10.51	10.84	
<b>TOKYO</b>				
Nikkei-Dow	12,919.03	12,882.0	10,378.0	
Tokyo SE	1,028.90	1,026.41	793.11	
<b>AUSTRALIA</b>				
All Ord.	860.2	860.8	659.9	
Metals & Mins.	505.8	502.0	421.4	
<b>AUSTRIA</b>				
Credit Aktien	102.58	103.15	63.97	
<b>BELGIUM</b>				
Belgian SE	2,321.03	2,314.71	—	
<b>CANADA</b>				
Toronto	1,898.5	1,896.6	1,864.0	
Metals & Mins	2,703.8	2,704.8	2,210.4	
Montreal	131.75	131.91	107.79	
<b>DENMARK</b>				
SE	198.48	197.87	180.9	
<b>FRANCE</b>				
CAC Gen	224.3	225.7	170.1	
Ind. Tendance	127.4	127.0	89.8	
<b>WEST GERMANY</b>				
FAZ-Aktien	480.79	482.90	348.40	
Commerzbank	1,421.5	1,425.5	1,008.8	
<b>HONG KONG</b>				
Hang Seng	1,570.60	1,570.61	901.07	
<b>ITALY</b>				
Banca Comm.	331.50	332.84	210.72	
<b>NETHERLANDS</b>				
ANP-CBS Gen	215.0	213.6	156.8	
ANP-CBS Ind	179.4	178.0	125.7	
<b>NORWAY</b>				
Oslo SE	327.2	326.55	232.28	
<b>SINGAPORE</b>				
Straits Times	775.27	782.69	885.9	
<b>SOUTH AFRICA</b>				
JSE Golds	—	995.4	973.0	
JSE Industrials	—	980.2	940.2	
<b>SPAIN</b>				
Madrid SE	107.62	106.28	87.19	
<b>SWEDEN</b>				
J & P	1,330.68	1,333.86	1,474.54	
<b>SWITZERLAND</b>				
Swiss Bank Ind	447.9	448.3	360.4	
<b>WORLD</b>				
Capital Int'l	June 28	Prev	Year ago	
	215.4	214.3	174.1	
GOLD (per ounce)				
	July 1	Prev		
London	\$313.25	\$317.75		
Zurich	\$314.00	\$317.65		
Paris (Baring)	\$314.45	\$314.47		
Luxembourg	\$315.25	\$316.50		
New York (Aug)	\$310.80	\$317.70		

\* Latest available figure

**Why we may not tell you what you want to hear.**

Since accountants started advertising they have talked about everything else except their most basic service: auditing.

Perhaps they think you regard your annual audit as irrelevant, irksome and expensive.

Not a view we hope our clients hold, or indeed that we share.

To Peat Marwick the challenge of an audit is to balance our obligations to your shareholders with your needs as managers of the business. To deliver the 'true and fair view' at a true and fair price.

We audit thousands of companies in the UK. From multinationals with a turnover of billions to small family firms with annual sales of less than £50,000.

And our audit business is growing. Not only do we give good advice, but we structure audits in the most efficient manner. Why use a quill pen when you can use a computer? It saves your time and ours, and in auditing, time is money.

If more in-depth advice or services are required we can of course provide these too.

With 43 offices throughout Britain (and 350 worldwide) we've plenty of scope to select the right team members for any audit assignment. A team that gets out and about and has a constructive professional relationship with your own financial management.

But don't think that means you'll always hear what you want to hear. We never forget our duty to your shareholders.

You have a partner at Peat Marwick.

**PEAT MARWICK**